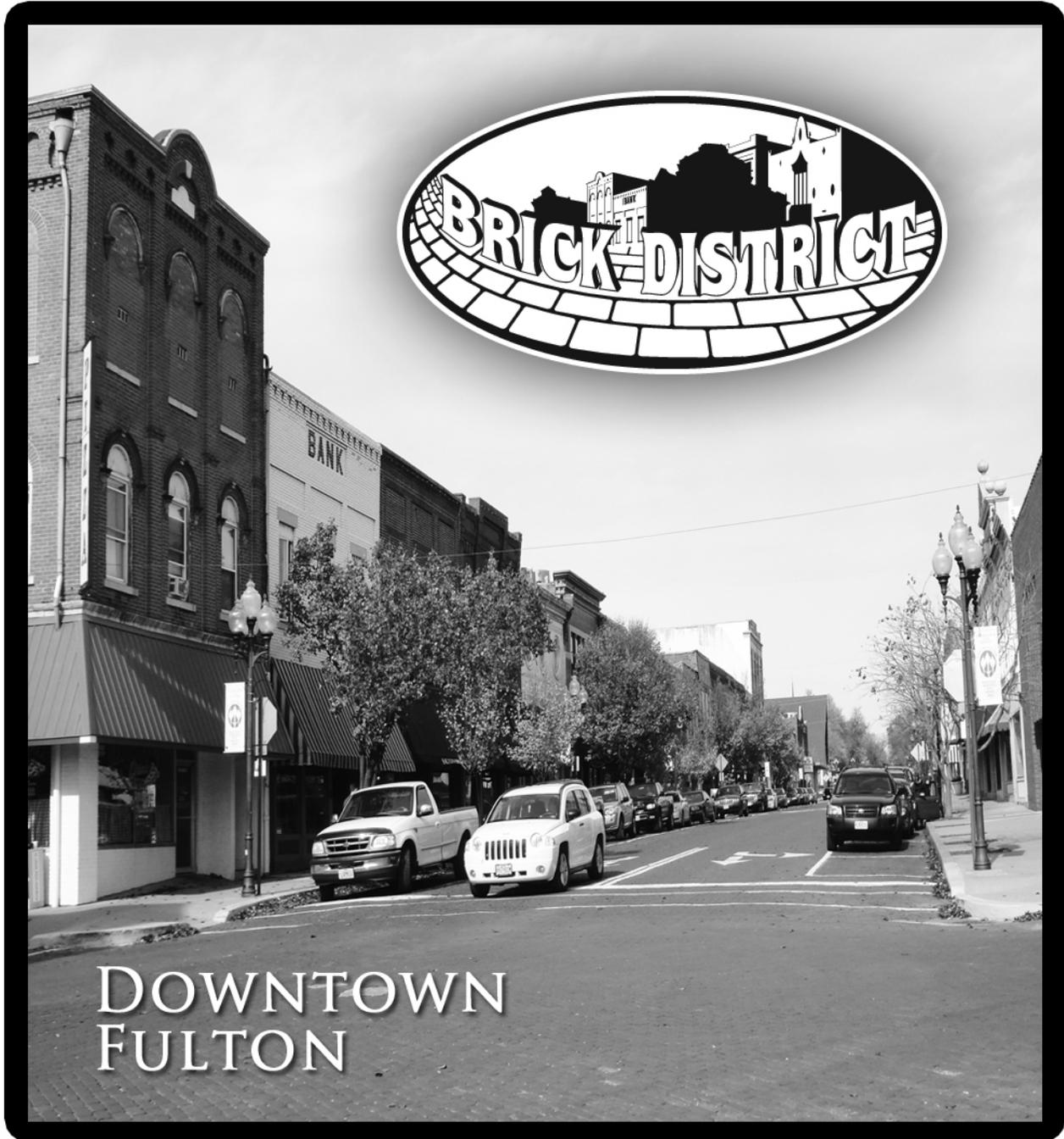




2014



DOWNTOWN
FULTON

CITY BUDGET

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CITY OF FULTON, MISSOURI

LEROY BENTON
Mayor

18 EAST 4TH STREET,
P.O. BOX 130, FULTON, MISSOURI 65251-0130
Telephone: (573) 592-3111 Fax: (573) 592-3119

To the Mayor, City Council and the citizens of Fulton;

The annual operating budget and capital improvement budget of the City of Fulton for 2014 as adopted by the City Council of Fulton is detailed in this document. The budget is a comprehensive financial document that covers all of the activities of the City of Fulton. Unlike an audit or financial statement, the budget focuses on future activities. The budget is, therefore, a plan of revenues and expenditures for the upcoming year and that means it sets out what we intend to do, and will change as opportunities and challenges occur during the upcoming year. It should only be seen as a guide. The City administration, under the direction of the City Council, will use the budget throughout the year to track the activities of the City by costs incurred and taxes, fees, interest, utility payments and other revenues received.

The budget process requires the active participation of all of the Department Heads, the Mayor and the City Council. This year we were able to budget some overdue purchases in the police and street departments, add a water feature at Memorial Park, and finish the Animal Shelter. The overall financial condition of the City is strong, but we must address the proper way to fund our General Fund activities.

In 2013 the City was able to complete some noteworthy projects. We built and opened a playground and public area in Memorial Park, demolished the decaying Production Products building and initiated the design work on the multi-million dollar Wastewater Treatment Facility upgrade.

Throughout the budget process, an attempt was made to be conservative when estimating revenue but more liberal when projecting expenditures. This strategy allowed us to develop a budget that is balanced, as required by the City Charter, without relying on best-case scenarios. This budget is workable and charts a course for the City to follow throughout the year. The 2014 Budget includes projected revenues of \$42,460,361 and total expenditures and adjustment of \$42,135,429. With this budget, we project a net positive impact of \$ 324,931 over the fiscal year.

The capital improvement projects for the coming year are closer to a level that maintains our physical plant, as compared to recent years. Capital Improvement expenditures in this budget total \$5,046,700; \$1,239,800 in the General fund total. The amount of funds budgeted in the General Fund is at a level that could keep up with the needs of the City, but do not make up the lost ground from previous years. Some of the capital improvement items for 2014 include:

- Two police patrol vehicles,

2014 BUDGET – CITY OF FULTON

- Construction of a new Animal Shelter,
- Construction of a new operations campus that will house the departments currently at 1024 Westminster and the Water Department,
- A new tandem-axle dump truck for the Street Department,
- Installation of a Sprayground at Memorial Park,
- Additional capital expenditures to reduce inflow and infiltration of storm water into the sanitary sewer system to reduce sewer backups and demand on the treatment facility,
- Improvements to the Wastewater Treatment Facility as demanded by State regulators,
- Reconstruction of the West 7th Street Bridge over Stinson Creek,
- A new 25-yard Rear Loading Trash Truck,
- New golf carts for Tanglewood (10 -12),
- Redesign of the 06-24 Runway (currently asphalt),

The preceding capital improvement projects represent needs in the community that the City of Fulton is attempting to satisfy. The City has also been planning for renewal of utilities infrastructure by budgeting replacement costs on a yearly basis.

The City has spent or will spend millions of dollars to meet state and federal requirements for environmental protection projects at the landfill, in the sewer collection system, the drinking water treatment system and the wastewater treatment facility. These costs are borne almost exclusively by the rate paying customers of the city. In addition, our purchased power costs at the two long-term base load power plants in our portfolio are higher than anticipated largely due to implementation of more stringent federally mandated air quality standards. Funding these and other Federal mandates is one of the City's greatest challenges.

This budget was significantly easier to assemble due to the healthier outlook for the gas and electric utilities. Last year's 6% rate increase for Electric was not implemented and we are returning to historical levels of equipment replacement city-wide. The General Fund continues to struggle as sales, property and other tax revenues have been stagnant for several years, and only recently has a slight upturn been seen in sales tax revenues.

As we close out 2013 we can look back at a successful year. The 2014 budget will allow the City of Fulton to take on several important projects while keeping our high quality of service to the citizens so that we can maintain Fulton's excellence as a vibrant place to live and work. If you have any questions the 2014 budget, please feel free to contact the administration.

Respectfully submitted,

William R. Johnson
Director of Administration

2014 BUDGET – CITY OF FULTON

City of Fulton
Principal Officials

Elected Officials

Office	Name (Ward Served)	Term Expires
Mayor	LeRoy Benton	April 2015
City Council	Wayne Chailland (Ward 1)	April 2015
	Mike West (Ward 1)	April 2014
	Lowell Cannell (Ward 2)	April 2015
	Mary Rehklaue (Ward 2)	April 2014
	Richard Vaughn (Ward 3)	April 2015
	Lindsey Pace (Ward 3)	April 2014
	Rick Shiverdecker (Ward 4)	April 2015
	Steve Moore (Ward 4)	April 2014

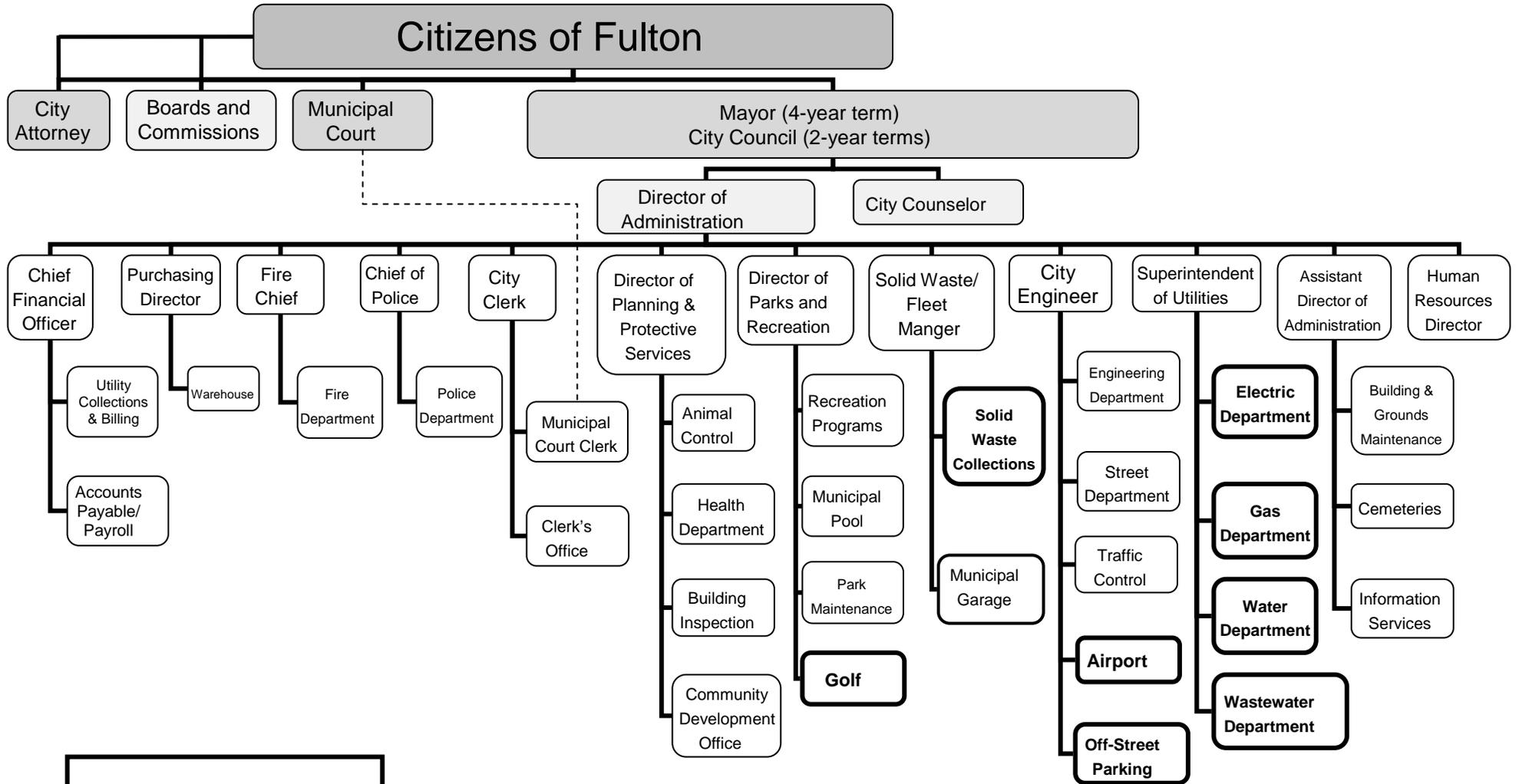
Appointed Officials

Position	Name	Date Appointed
Director of Administration	William R. Johnson	September 1996
City Clerk	Carolyn Laswell	February 1993
Solid Waste Manager	John C. Miller	March 2000
Planning & Protective Services Dir.	Les Hudson	January 2001
Police Chief	Steven F. Myers	July 2002
City Engineer	Greg Hayes	March 2004
Parks & Recreation Director	Clay Caswell	April 2005
Superintendent of Utilities	Darrell Dunlap	October 2005
Fire Chief	Dean Buffington	July 2006
Chief Financial Officer	Kathy Holschlag	January 2007
Assistant Director of Administration	Matthew Harline	March 2007
Human Resources Director	Michelle Frazee	August 2011
Purchasing Agent	Samantha Bedsworth	December 2011

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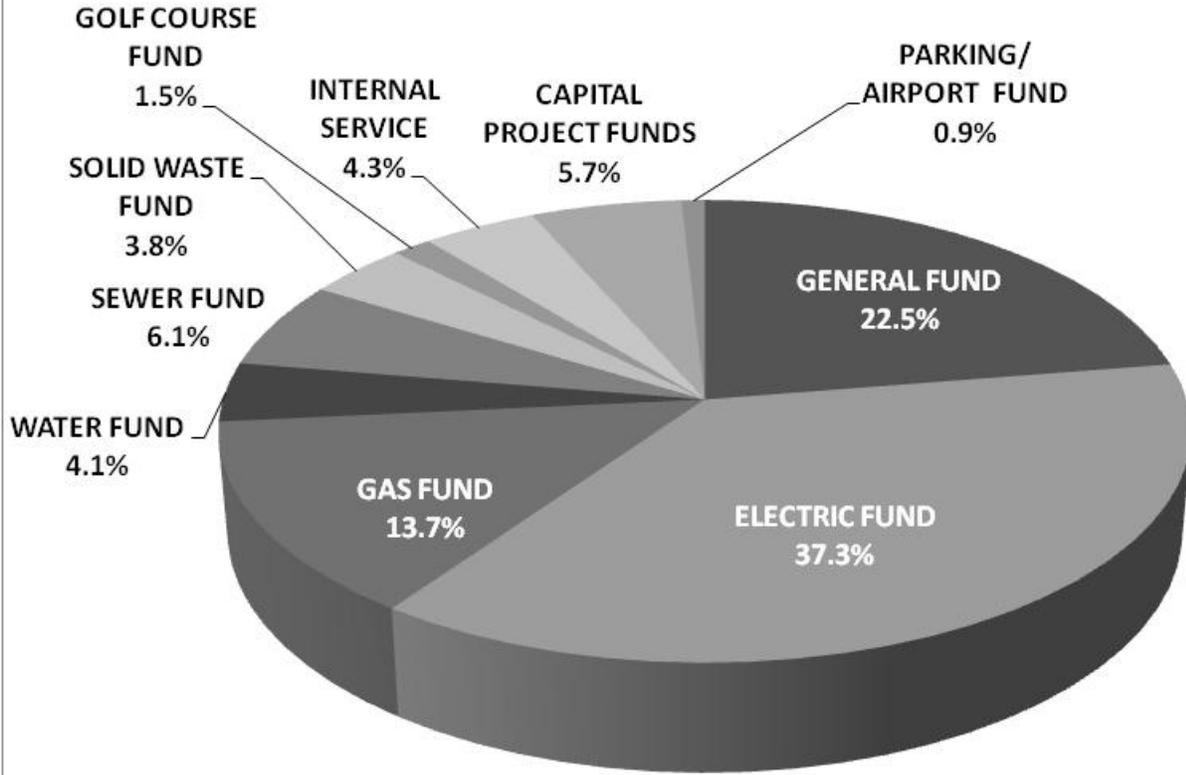
Departments in **Bold with heavy outline** are Enterprise Accounts.

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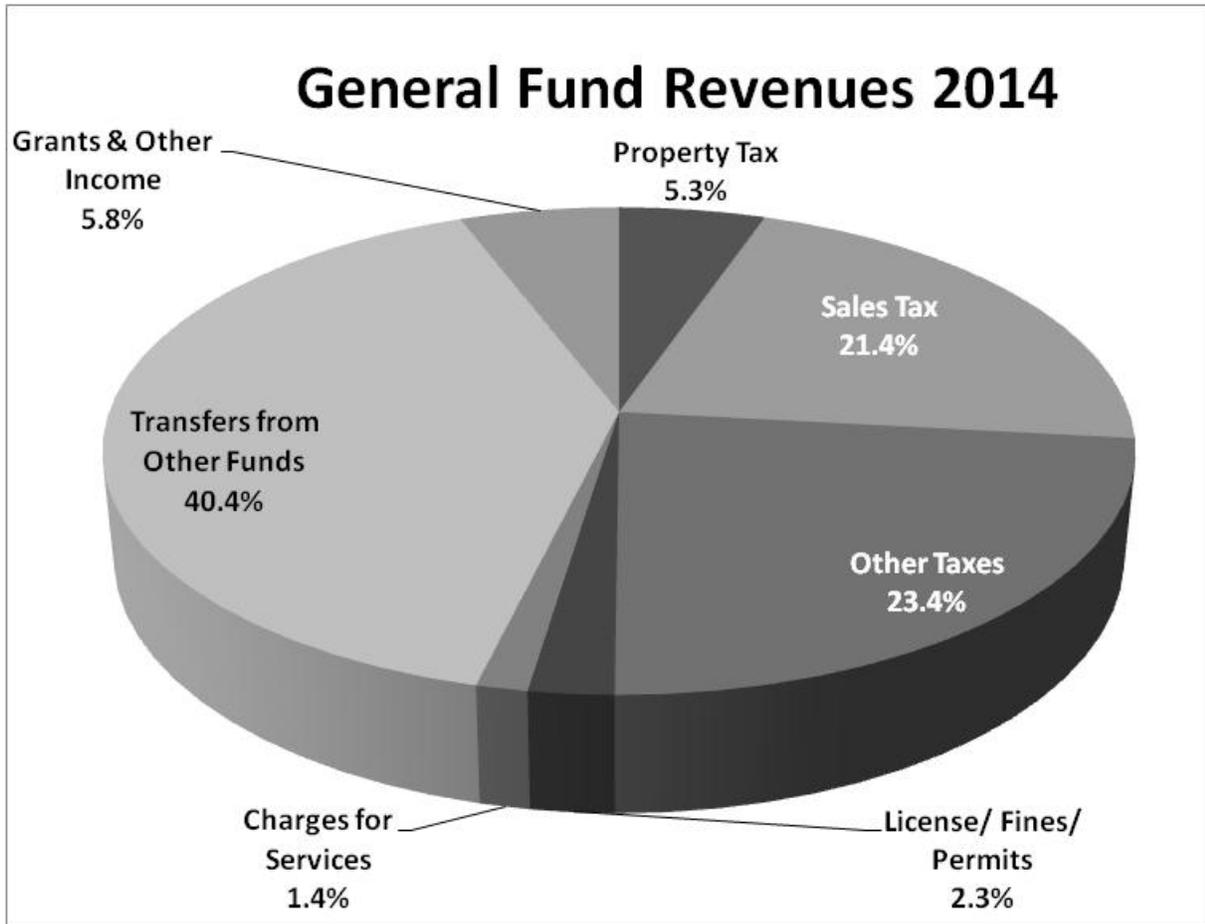
2014 BUDGET – CITY OF FULTON

REVENUES BY FUND FOR 2014



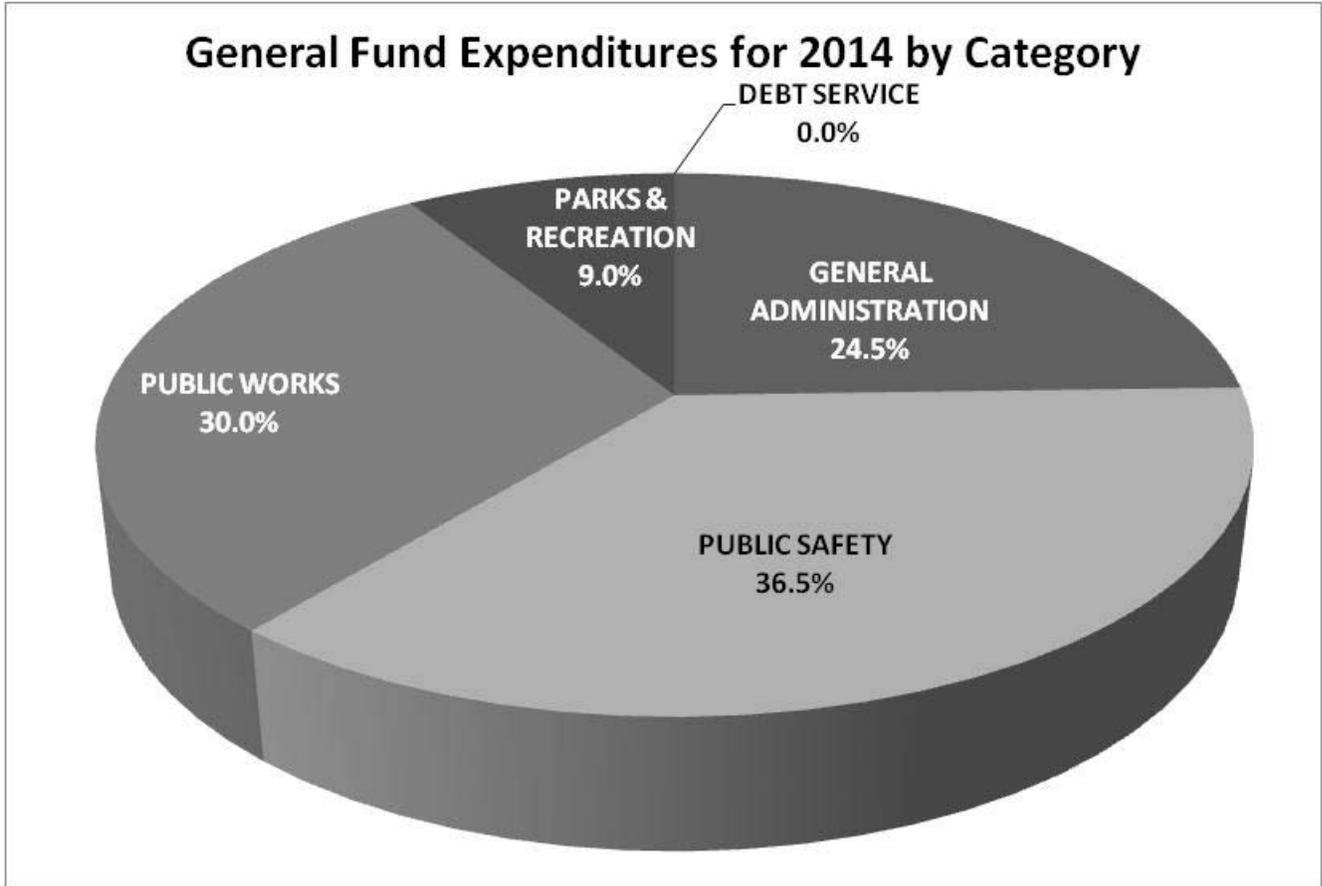
	REVENUES	PERCENTAGE
	BY FUND	OF REVENUES
GENERAL FUND	\$ 9,539,533	22.5%
ELECTRIC FUND	15,843,650	37.3%
GAS FUND	5,812,800	13.7%
WATER FUND	1,758,650	4.1%
SEWER FUND	2,584,000	6.1%
SOLID WASTE FUND	1,634,700	3.8%
GOLF COURSE FUND	632,700	1.5%
INTERNAL SERVICE	1,843,067	4.3%
CAPITAL PROJECT FUNDS	2,434,475	5.7%
PARKING/ AIRPORT FUND	376,785	0.9%
TOTAL REVENUES	\$ 42,460,361	100.0%

2014 BUDGET – CITY OF FULTON



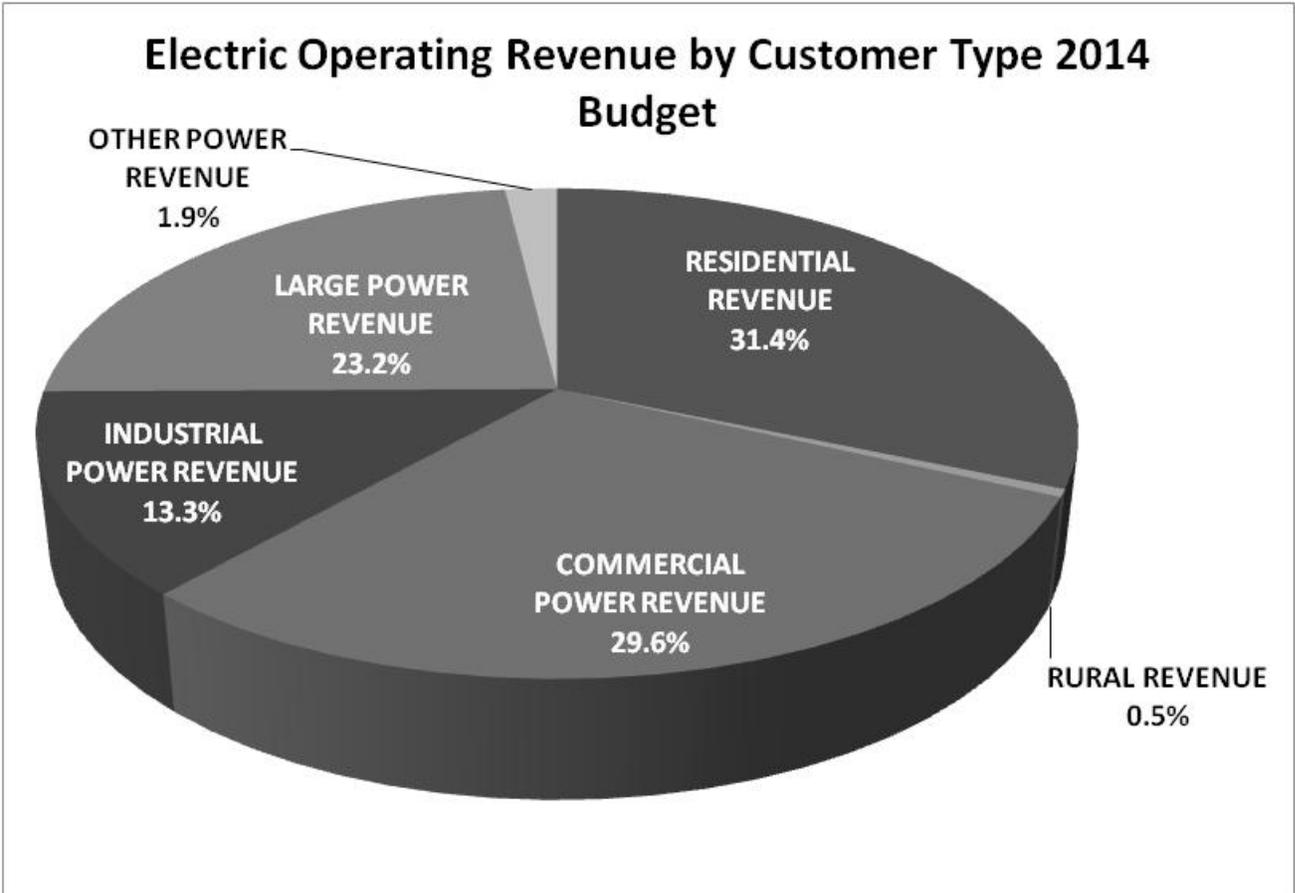
	GENERAL FUND REVENUES	PERCENTAGE OF REVENUES
Property Tax	\$ 510,000	5.3%
Sales Tax	2,040,000	21.4%
Other Taxes	2,230,410	23.4%
License/ Fines/ Permits	219,500	2.3%
Charges for Services	132,750	1.4%
Transfers from Other Funds	3,850,473	40.4%
Grants & Other Income	556,400	5.8%
TOTAL GENERAL FUND	\$ 9,539,533	100.0%

2014 BUDGET – CITY OF FULTON



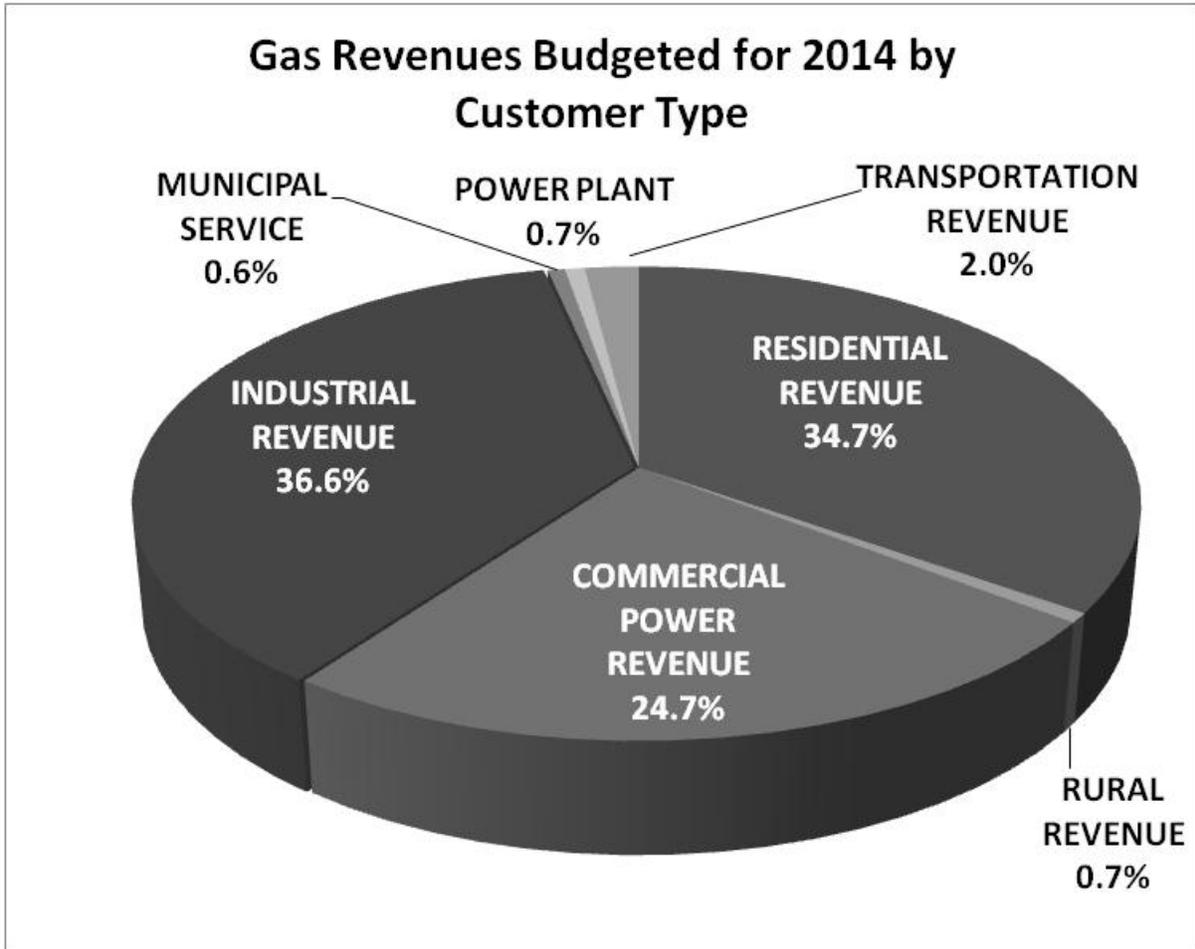
	EXPENDITURES BY ACTIVITY	PERCENTAGE OF EXPENDITURES
GENERAL ADMINISTRATION	\$ 2,336,517	24.5%
PUBLIC SAFETY	3,473,674	36.5%
PUBLIC WORKS	2,856,255	30.0%
PARKS & RECREATION	857,460	9.0%
DEBT SERVICE	0	0.0%
TOTAL GENERAL FUND	\$ 9,523,905	100.0%

2014 BUDGET – CITY OF FULTON



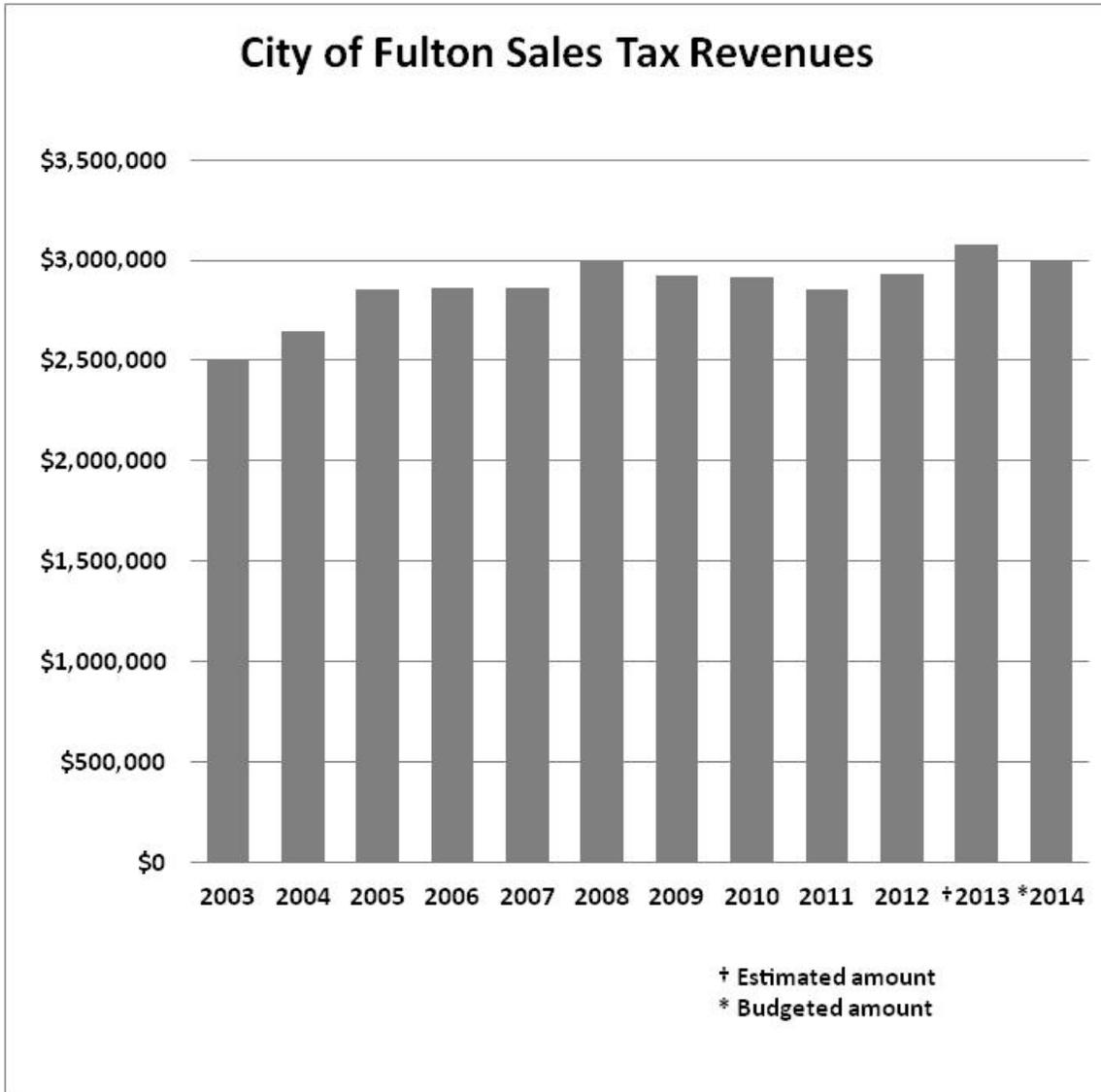
	REVENUE BY CUSTOMER TYPE	PERCENTAGE OF REVENUES	NUMBER OF CUSTOMERS
RESIDENTIAL REVENUE	\$ 4,664,000	31.4%	4,478
RURAL REVENUE	74,000	0.5%	32
COMMERCIAL POWER REVENUE	4,400,000	29.6%	890
INDUSTRIAL POWER REVENUE	1,975,000	13.3%	16
LARGE POWER REVENUE	3,450,000	23.2%	9
OTHER POWER REVENUE	284,200	1.9%	136
TOTAL CUSTOMER SERVICE	\$ 14,847,200	100.0%	5,561

2014 BUDGET – CITY OF FULTON

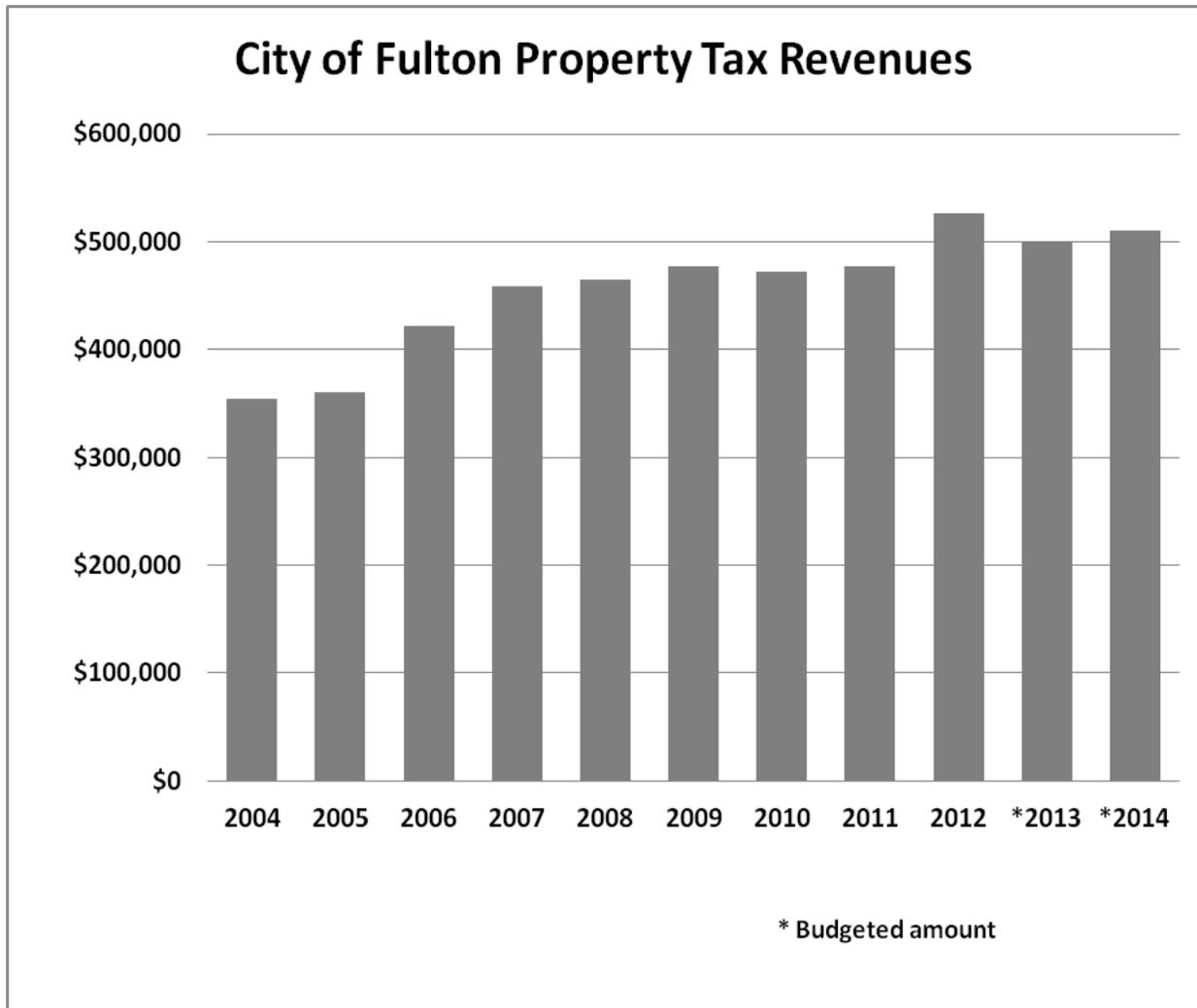


	REVENUE BY CUSTOMER TYPE	PERCENTAGE OF REVENUES	NUMBER OF CUSTOMERS
RESIDENTIAL REVENUE	\$ 1,900,000	34.7%	3326
RURAL REVENUE	36,000	0.7%	27
COMMERCIAL POWER REVENUE	1,350,000	24.7%	564
INDUSTRIAL REVENUE	2,000,000	36.6%	14
MUNICIPAL SERVICE	35,000	0.6%	24
POWER PLANT	40,000	0.7%	2
TRANSPORTATION REVENUE	110,000	2.0%	1
TOTAL CUSTOMER SERVICE	\$ 5,471,000	100.0%	3,958

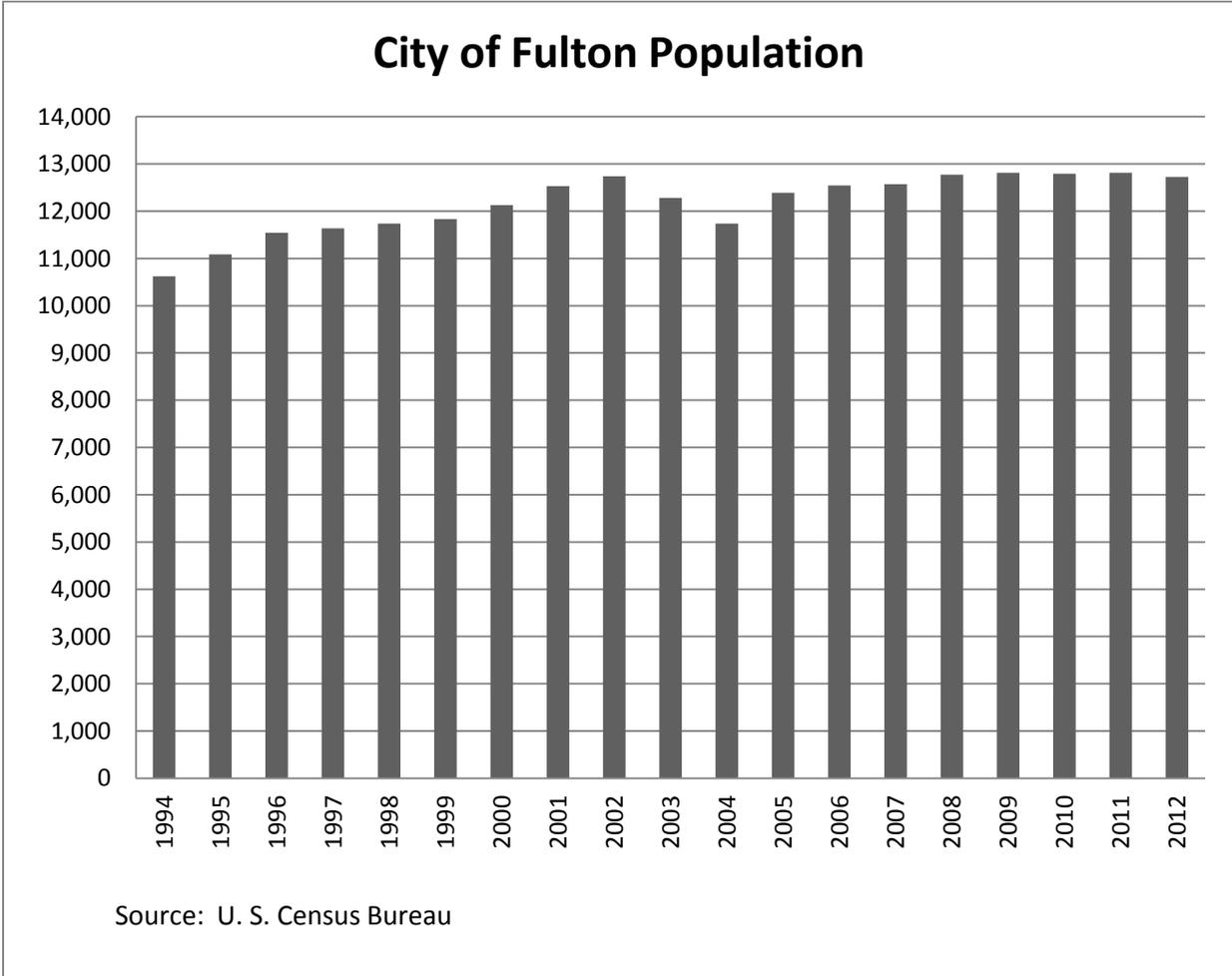
2014 BUDGET – CITY OF FULTON



2014 BUDGET – CITY OF FULTON



2014 BUDGET – CITY OF FULTON



2014 BUDGET – CITY OF FULTON

	TOTAL	TOTAL	REVENUES OVER/ (UNDER)	TOTAL	INCREASE / (DECREASE) IN WORKING
	REVENUES	EXPENDITURES	EXPENSES	NET ADJUSTMENTS	CAPITAL/CASH
GENERAL FUND	\$ 9,539,533	\$ 9,523,905	\$ 15,628	\$ -	15,628
ENTERPRISE FUNDS					
ELECTRIC FUND	15,843,650	15,590,032	253,618	(97,000)	156,618
GAS FUND	5,812,800	5,431,281	381,519	(310,500)	71,019
WATER FUND	1,758,650	1,654,423	104,227	(101,200)	3,027
WASTEWATER FUND	2,584,000	2,038,524	545,476	(389,600)	155,876
SOLID WASTE FUND	1,634,700	1,540,346	94,354	(70,000)	24,354
GOLF COURSE FUND	632,700	670,931	(38,231)	(274,000)	(312,231)
OFF STREET PARKING FUND	31,000	20,950	10,050	2,400	12,450
AIRPORT FUND	345,785	333,075	12,710	(5,000)	7,710
ENTERPRISE TOTALS	\$ 28,643,285	\$ 27,279,563	\$ 1,363,722	\$ (1,244,900)	\$ 118,822
TOTAL GENERAL & ENTERPRISE FUNDS	\$ 38,182,818	\$ 36,803,467	\$ 1,379,351	\$ (1,244,900)	\$ 134,451
*** Total Net Adjustments include depreciation, capital outlays, bond payments, transfers from reserve funds.					

2014 BUDGET – CITY OF FULTON

	TOTAL	TOTAL	REVENUES		INCREASE /
	TOTAL	CASH	OVER (UNDER)	TOTAL	(DECREASE)
	REVENUES	REQUIREMENTS	EXPENSES	NET ADJUSTMENTS	IN WORKING
					CAPITAL/CASH
DEBT SERVICE FUNDS					
WATER IMP. D/S FUND	280,000	280,000	0	0	-
SEWER IMP. FUND	435,000	435,000	0	0	0
CAPITAL PROJECT FUND	704,675	702,000	2,675	0	2,675
SPECIAL REVENUE FUNDS					
ATKINSON ROAD TIF	588,350	585,000	3,350	0	3,350
PUBLIC IMPROVEMENT TIF	425,600	425,600	0	0	0
POLICE FORFEITURES	850	850	0	0	0
INTERNAL SERVICE FUNDS					
MUNICIPAL GARAGE FUND	368,000	362,412	5,588	(6,000)	(412)
HEALTH INSURANCE	1,475,067	1,290,200	184,867	0	184,867
TOTAL OTHER FUNDS	\$ 4,277,542	\$ 4,081,062	\$ 196,480	\$ (6,000)	\$ 190,480
BUDGETED GRAND TOTAL	\$ 42,460,361	\$ 40,884,529	\$ 1,575,831	\$ (1,250,900)	\$ 324,931

2014 BUDGET – CITY OF FULTON

GENERAL FUND
Revenue Summary

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	TAXES				
01-401-1050	Real Estate & Pers Prop Taxes	\$ 476,836	\$ 526,598	\$ 500,000	\$ 510,000
01-401-1059	Personal Prop Taxes - Transfer	-	-	-	-
01-401-1100	Railroad & Utility Taxes	22,794	22,530	23,000	23,000
01-401-1150	Sur Tax	8,255	7,696	7,500	7,500
01-401-1200	Delinquent Taxes	-	-	-	-
01-401-1250	Sales Tax - 1.0% General	1,424,964	1,464,635	1,475,000	1,500,000
01-401-1255	Transfer to TIF-1% Sales Tax	(142,394)	(112,448)	(140,000)	(140,000)
01-401-1259	Sales Tax - 1.0% Transfer	-	-	-	-
01-401-1300	Sales Tax - 0.5% Transportation	712,482	732,318	737,500	750,000
01-401-1355	Transfer to TIF-.5% Sales Tax	(71,196)	(62,703)	(70,000)	(70,000)
01-401-1399	Sales Tax 0.5% - Transfer	-	-	-	-
01-401-1450	Cable TV Franchise Tax	71,533	70,803	72,000	72,000
01-401-1455	Cable PEG Fee	-	-	-	-
01-401-1500	REC Franchise Tax	2,185	5,111	2,000	2,000
01-401-1550	Housing Authority Tax	-	-	-	-
01-401-1600	Telephone Franchise Tax	429,578	474,043	450,000	450,000
01-401-1650	Cigarette Tax	56,770	73,708	55,000	60,000
01-401-1700	Financial Institutions Tax	2,502	2,312	-	-
01-404-1050	Motor Vehicle Fee Increase	52,837	55,233	53,000	53,000
01-404-1100	Motor Vehicle Sales Tax	72,862	79,673	68,000	70,000
01-404-1150	Gasoline Tax	332,916	325,491	330,000	320,000
01-404-1220	County Road & Bridge Tax	61,074	60,383	60,000	60,000
01-406-1050	Utility Franchise Fees	1,021,527	945,297	1,082,763	1,112,910
	Total Tax Revenues	\$ 4,535,526	\$ 4,670,682	\$ 4,705,763	\$ 4,780,410
	LICENSES, FINES & PERMITS				
01-403-1200	Business Licenses	55,926	55,075	55,000	55,000
01-403-1250	Liquor Licenses	17,202	18,229	15,000	15,000
01-403-1300	Building Permits	9,061	6,730	12,000	8,000
01-403-1350	Zoning Fees	-	175	-	-
01-403-1400	Vehicle Licenses	37,878	39,480	38,500	38,500
01-403-1450	Animal Control Fees	6,157	11,838	7,000	9,000
01-405-1300	Abatement & Demolition Revenue	10,103	2,690	7,000	7,000
01-407-1050	Overtime Parking Fines	12,736	10,245	10,500	12,000
01-407-1100	Court Fines	58,870	44,488	65,000	65,000
01-407-1150	Court Fines - Education	1,758	1,326	2,000	2,000
01-407-1200	Restitution Revenue - Police	6,251	6,835	8,000	8,000
	Total License/Fines/Permits	\$ 215,942	\$ 197,111	\$ 220,000	\$ 219,500

2014 BUDGET – CITY OF FULTON

GENERAL FUND
Revenue Summary

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
	STREETS & CEMETERIES				
01-403-1050	Burial Permits	\$ 3,561	\$ 2,478	\$ 3,000	\$ 3,000
01-403-1175	Reserve for Cemeteries	379	298	50	50
01-405-1050	Traffic Control Services	-	21	200	200
01-405-1100	Street Services	11,136	857	2,000	2,000
01-405-1150	Maps/Prints Sold	2,403	922	2,500	2,500
	Total Streets/Cemeteries	\$ 17,480	\$ 4,575	\$ 7,750	\$ 7,750
	INTERFUND TRANSFERS				
01-405-2050	Administrative Services	1,158,184	1,158,184	1,111,902	1,156,828
01-405-2100	Building Inspector Services	204,675	204,675	413,977	311,053
01-405-2150	Engineering Services	368,441	368,441	355,043	393,134
01-405-2170	Buildings & Grounds Services	91,078	91,078	91,079	89,459
01-414-1040	Sale of Assets to Utilities				
01-414-1050	Transfers In from Utilities	1,700,000	1,700,000	1,050,000	1,900,000
		\$ 3,751,845	\$ 3,522,378	\$ 3,022,001	\$ 3,850,473
	USER FEES				
01-408-1050	Youth Recreation Fees	47,472	61,871	55,000	55,000
01-408-1100	Adult Recreation Fees	11,590	11,463	17,000	10,000
01-408-1150	Municipal Pool Fees	21,710	25,742	23,000	28,000
01-408-1250	Concessions - Pools	12,919	14,580	16,500	15,000
01-408-1300	Park Shelter Fees	4,946	5,914	14,000	10,000
01-408-1950	Miscellaneous P & R Revenue	5,590	5,661	8,000	7,000
	Total User Fees	\$ 104,227	\$ 125,231	\$ 133,500	\$ 125,000

2014 BUDGET – CITY OF FULTON

GENERAL FUND
Revenue Summary

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	OTHER INCOME				
01-404-1200	SAFER Fire Grant	\$ -	\$ -	\$ -	\$ -
01-404-1235	FEMA Grant	36,035	3,670	-	-
01-404-1240	MoDOT Grants	-	-	-	379,000
01-404-1250	Walking Trail Grant	40,000	-	-	-
01-404-1255	ARRA Grants	1,265,487	-	-	-
01-404-1265	Miscellaneous Grants	5,540	-	-	44,000
01-404-1270	Trim II Grant Revenue	-	10,000	-	-
01-404-1285	CDBG Grant	275,364	-	250,000	-
01-404-1290	Police Grants (Equipment only)	10,926	5,265	8,000	29,300
01-404-1300	Police Grants (Operating & Equipment)	65,094	53,683	34,500	26,500
01-404-1350	Parks & Recreation Grants	-	-	-	-
01-405-1200	Community Policing/HUD	28,800	29,700	30,000	27,500
01-405-1250	Police - Miscellaneous Revenue	1,283	8,096	1,500	1,500
01-409-1050	City Owned Buildings	23,715	21,001	20,000	3,000
01-409-1060	Cell Tower Land Lease-Cingular	12,836	12,836	12,000	12,000
01-410-1050	Investment Interest	1,393	17,735	19,800	15,000
01-410-1150	Interest On Delinquent Taxes	6,902	7,461	3,500	3,500
01-411-1050	Miscellaneous Revenue	33,939	41,755	11,000	15,000
01-411-1110	Realized Gain/Loss On Invest	-	-	-	-
01-411-1120	Gain/Loss On Equipment Disposal	4,717	800	-	-
01-411-1160	Contributions - Animal Shelter	891	311	500	100
	Total Other Revenues	\$ 1,812,921	\$ 212,313	\$ 390,800	\$ 556,400
	Total All General Fund Revenues	\$10,437,941	\$ 8,732,289	\$ 8,479,814	\$ 9,539,533

2014 BUDGET – CITY OF FULTON

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2014 BUDGET – CITY OF FULTON

GENERAL FUND
Summary of Revenues and Expenditures

		ACTUAL AUDITED 2011	ACTUAL AUDITED 2012	ADOPTED BUDGET 2013	ADOPTED BUDGET 2014
TOTAL REVENUES		\$ 10,437,941	\$ 8,732,289	\$ 8,479,814	\$ 9,539,533
TOTAL EXPENDITURES BY DEPARTMENT					
Administration		\$ 2,191,359	\$ 1,199,361	\$ 1,003,373	\$ 1,039,463
Finance		218,508	214,474	513,453	552,580
Purchasing		233,435	145,200	169,057	178,823
Police		2,001,706	2,351,630	1,952,162	2,106,343
Municipal Court		41,981	43,235	46,575	47,229
Fire		2,846,945	1,462,784	1,307,919	1,367,331
Planning & Protective Services		679,450	349,240	722,662	518,421
Engineering		619,783	650,700	634,544	655,223
Street Maintenance		1,123,438	902,958	975,298	1,627,985
Traffic Control		134,581	155,439	126,822	127,482
Building & Grounds Maintenance		335,257	305,038	315,750	348,376
Cemetery		88,398	83,225	89,483	97,189
Parks & Recreation		641,544	800,182	597,415	857,460
Debt Service		204,005	0	0	0
TOTAL EXPENDITURES		\$ 11,360,389	\$ 8,663,467	\$ 8,454,513	\$ 9,523,905
ADDITIONS TO (USE OF) RESERVES		\$ (922,447)	\$ 68,822	\$ 25,301	\$ 15,628

2014 BUDGET – CITY OF FULTON

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2014 BUDGET – CITY OF FULTON

GENERAL FUND EXPENDITURES

Administration

DESCRIPTION OF GENERAL LINE ITEMS

The following paragraphs are brief descriptions of the line items that appear throughout the budget. These line items appear in nearly every division of every department. There are additional descriptions of line items that are unique to certain departments in the department narratives.

Personnel

Salaries - Wages paid to full-time employees for hours worked, for personal time off or for sick-leave. It includes wages for hourly workers and salaried workers.

Part-time/Summer - Wages paid to part-time or temporary employees for hours worked only.

Overtime - Wages paid after a standard work week is completed. For most employees forty hours are worked in a one-week period, but some exceptions apply.

Employee Retirement - This is a payment to the Local Governmental Employee Retirement System (LAGERS) for each eligible employee. This budget reflects an increase in 2014 over the previous year's assessment from LAGERS to permit the City to go to the L-6 plan which increases the benefit to a retiring employee. This is a fully-funded, defined-benefit plan. This year would be the first year employees would have to contribute to their retirement.

Matching Deferred Compensation - Employees have at their discretion a savings program where the City matched the employees contribution up to a specified amount. In order to afford the improved retirement plan, the City match has been cut in the 2014 budget. The employees may still contribute, but this is not a budgeted as it is not an expense to the City.

Health Insurance - This is the amount paid into the Health Fund by the City to cover the cost of providing health care benefits to the employee and for the portion of the family coverage paid for by the City. The City has a self-insured plan with excess loss coverage. The 2014 budget reflects no change to the budgeted amount from City departments for health insurance expenses despite minor changes made to employee and City contributions. After one full year we will see if adjustments need to be made.

Life Insurance - The City provides a small life-insurance benefit to the beneficiaries of employees.

Miscellaneous Personnel Costs - This includes payments for unemployment payments, advertising for job openings and other small payments for periodic personnel costs.

Consumables

Office Supplies - Copy paper, computer paper, post-it-notes, binders, binder indexes, pens, markers, shipping labels, adding machine tape & ribbon, folders, hanging folders, envelopes #10, inventory tags, data CDs, Franklin Planner refills, printer cartridges, disks, ink cartridges, staples, binder clips, etc.

Advertising - Expenses associated with advertising for programs, public notices, bids and other projects.

Minor Tools/Equipment/Furniture – Expenses associated with small dollar tools, equipment and furniture as needed. Anything over \$5,000 must be a capital purchase.

2014 BUDGET – CITY OF FULTON

GENERAL FUND EXPENDITURES

Administration

Computer Equipment/Software – Expenses associated with replacement of computers and new or upgraded software as needed.

Subscriptions/Publications – Expenses associated with trade publications and newspapers.

Clothing/Cleaning - Expenses associated with contracts to clean uniforms and entry mats and to purchase summer help tee-shirts, city caps, leather gloves, jersey gloves, and raincoats.

Fuel/Lubricants - Expenses associated with purchase of gasoline and lubricants such as motor oil for the operation of City vehicles.

Diesel Fuel - Diesel fuel is typically purchased internally from the Power Plant, and is used to fuel trucks, large pumps and heavy equipment. It is charged out to departments by their use.

Contractual Services

Legal – fees associated with paying City Attorney, lawsuits, etc.

Insurance (MIRMA) – The City is a member of the Missouri Intergovernmental Risk Management Association and our annual assessment pays for coverage for automobile, property, worker's compensation, liability and other types of insurance by participating in this risk management pool with other cities. The departments are charged their portion of this cost based on payroll and loss history. The City's assessment is \$9.01 per \$100 of payroll plus credits and minus debits.

Contract Labor - Expenses associated with contracted services for computer support, equipment maintenance, or other non-legal professional services. Additional descriptions may be provided for individual departments. Administration contract labor includes IT contact and payments to the County for collection of City property taxes.

Telephone - Expenses associated with land lines, cellular phones and monthly long distance charges..

Printing/Binding - Expenses associated with printing documents and large copy orders that are done by vendors.

Maintenance Contracts - Expenses associated with repair contracts on items such as photocopiers, computer systems, pesticide treatments, specialty equipment, etc.

Vehicle Repair – Expenses associated with repair of City vehicles. Typically these expenses are run through the Municipal Garage.

Equipment Rental Lease – Periodically departments will rent equipment that is not needed frequently enough to warrant an outright purchase.

Equipment Repairs – Expenses associated with repairs to heavy equipment such as backhoes, pumps, attachments and small engine items.

Safety Programs – Expenses associated with safety shoes, hard hats, chaps, safety glasses, training materials etc. The budget allows for a boot allowance of \$50 per person per year if special shoes (e.g. steel-toed boots) are required for the job.

2014 BUDGET – CITY OF FULTON

GENERAL FUND EXPENDITURES

Administration

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
01-522-1000	Salaries	\$ 415,335	\$ 481,475	\$ 479,800	\$ 501,860
01-522-1050	Part-Time/Summer	12,451	13,488	4,000	4,000
01-522-1060	Overtime	642	649	500	500
01-522-1100	FICA/Medicare Tax	30,761	35,812	37,057	38,737
01-522-1200	Employees Retirement	34,960	42,773	55,022	64,159
01-522-1250	Matching Deferred Comp	11,628	11,180	14,250	-
01-522-1300	Health Insurance	45,277	57,186	53,636	54,000
01-522-1350	Life Insurance Expense	1,223	1,322	1,100	1,100
01-522-1400	Misc Personnel Costs	2,442	2,524	2,000	2,000
	Total Personnel	\$ 554,717	\$ 646,409	\$ 647,365	\$ 666,355
01-522-2050	Office Supplies	6,268	7,461	6,000	6,000
01-522-2100	Advertising/Election	13,950	16,875	10,000	10,000
01-522-2150	Minor Tools/Equip/Furniture	706	1,780	1,500	1,500
01-522-2180	Computer Equipment/Software	2,708	5,347	5,000	5,000
01-522-2200	Subscriptions/Publications	832	1,265	1,500	1,500
01-522-2600	Employee Recognition	6,095	4,762	5,000	5,000
01-522-2950	Miscellaneous	6,686	7,811	5,000	6,000
	Total Consumables	\$ 37,246	\$ 45,301	\$ 34,000	\$ 35,000

2014 BUDGET – CITY OF FULTON

GENERAL FUND EXPENDITURES

Administration (cont.)

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
01-522-3050	Legal Fees	\$ (2,892)	\$ 11,625	\$ 30,000	\$ 20,000
01-522-3080	Insurance	34,527	32,289	32,000	36,000
01-522-3100	Contract Labor	44,848	42,161	10,000	18,000
01-522-3150	Telephone	3,946	4,946	2,000	2,000
01-522-3250	Postage	2,301	2,748	3,500	3,000
01-522-3300	Printing/Binding	697	51	2,400	1,500
01-522-3350	Maintenance Contracts	4,991	415	2,000	2,000
01-522-3370	Vehicle Repair		314	-	-
01-522-3400	Equipment Repair	1,336	198	1,000	1,000
01-522-3430	Safety Programs/Equip	4,017	51	1,000	1,000
01-522-3450	Dues/Memberships	7,557	6,215	7,000	7,000
01-522-3500	Travel/Training/Seminars	21,455	21,662	15,000	22,000
01-522-3550	Special Projects	976,642	8,714	-	25,000
01-522-3570	DREAM Initiative	16,383	-	10,000	5,000
01-522-3580	Newsletter Expenses	3,223	3,117	2,500	2,500
01-522-3700	FADC (Utilities)	45,000	45,000	-	-
01-522-3710	Chamber Of Commerce (Utilites)	31,500	35,000	-	-
01-522-3721	LG&D	18,498	20,638	20,000	-
01-522-3730	Emergency Operations	243,776	255,385	181,608	181,608
01-522-3770	Reassessment	12,769	13,528	2,000	7,500
	Total Contractual Services	\$1,470,574	\$ 504,055	\$ 322,008	\$ 335,108
	Total Capital	\$ 128,822	\$ 3,596	\$ -	\$ 3,000
	Total Administration	\$2,191,359	\$1,199,361	\$1,003,373	\$1,039,463

2014 BUDGET – CITY OF FULTON

GENERAL FUND EXPENDITURES

Administration

Position	Number of Employees (FTE)		Budgeted	Adopted		
	2013	2014	2013	2014		
Director of Administration	1	1				
City Clerk	1	1				
Assistant Director of Admin.	1	1				
Human Resources Director	1	1				
IT Manager	1	1				
Public Information Officer	1	1				
Deputy City Clerk	1	1				
Permit/License Clerk	0	0				
Administrative Assistant (HR)	0.25	0				
Mayor, Council, City Prosecutor (not counted toward FTEs)	10	10				
Totals	7.25	7.00			\$ 479,800	\$ 501,860

2014 Budget Highlights

The Administrative Assistant shared with Parks and Recreation in previous years will be funded out of the Parks budget fully to reflect the fact that almost all of this person’s time will be devoted to Parks. The Special Projects line item is funded at \$25,000. There was an increase in the City Prosecutor’s salary as of April 2013. The main firewall for the city will be updated and upgraded in 2014.

Personnel

Salary – The line reflects raises for 2014.

Consumables

Advertising/Elections - Expenses associated with advertising for bids and other projects as well as advertising required by law for elections and public notices for meetings and for the costs charged by the County to the City to run municipal elections.

Employee Recognition Expense- Includes money for the annual employee picnic and the awards presented at the event.

Contractual Services

Legal – Fees associated with paying City Attorney, lawsuits, etc.

2014 BUDGET – CITY OF FULTON

GENERAL FUND EXPENDITURES

Administration

Printing/Binding - Printing the budget, ordinances books, pamphlets, etc.

Newsletter expenses - Expenses associated with printing and mailing the bi-monthly City Newsletter. We have budgeted funds for printing four issues of the newsletter in 2014. The budget for 2011 was \$11,000.

Dues/Memberships - MML, MCMA, ICMA, City Clerks Association, MOCCFOA, IIMC, Society for Human Resource Management.

Travel/Training/Seminar - Includes all professional travel for department including reimbursement for the use of personal vehicles, professional training conferences and seminars for Administrative Staff and City Council and City Attorney.

Special Projects - Contingency fund for unexpected projects or expenses that may arise throughout the year at the discretion of the City Council.

Emergency Operations Expense - Contracted costs associated with dispatching emergency vehicles. The County does the dispatching for Police, Fire and EMS and charges the City on a formula that is based on the volume of calls made per jurisdiction. In late 2009 City agreed to the County's funding formula when the County threatened to cut services if their price was not met. The amount budgeted for 2013 and 2014 reflects a reduction in the amount requested by the County as they feel they have overcharged in the past. This is the amount authorized by the Council to continue the contract.

Chamber of Commerce Expense - Yearly payment to the Callaway Chamber of Commerce for contracted services. This is being paid out of Membership and dues in the various utilities in 2014.

FADC Expense - Yearly payment to the Fulton Area Development Corporation for contracted services. This is being paid out of Membership and dues in the various utilities in 2014.

Reassessment - Money to reconcile changes in personal property tax assessments.

Capital Projects:

New Firewall	\$	3,000
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2014 BUDGET – CITY OF FULTON

GENERAL FUND EXPENDITURES

Finance Department

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
01-523-1000	Salaries	\$ 271,695	\$ 286,335	\$ 293,900	\$ 317,300
01-523-1050	Part-Time/Summer	-	-	1,200	1,200
01-523-1060	Overtime	1,664	1,798	1,000	1,000
01-523-1100	FICA/Medicare Tax	19,368	20,488	22,652	24,442
01-523-1200	Employees Retirement	23,441	26,186	33,619	40,689
01-523-1250	Matching Deferred Comp	6,725	7,513	9,200	-
01-523-1300	Health Insurance	69,660	75,276	69,032	70,200
01-523-1350	Life Insurance Expense	1,080	1,148	1,200	1,200
01-523-1400	Misc Personnel Costs	352	284	1,000	2,000
01-523-1500	Liability Insurances	-	-	-	-
01-523-1600	Tuition Reimbursement	-	-	-	-
	Total Personnel	\$ 393,986	\$ 419,028	\$ 432,803	\$ 458,030
01-523-2050	Office Supplies	12,141	12,943	11,000	12,000
01-523-2100	Advertising	146	647	250	250
01-523-2150	Minor Tools/Equip/Furniture	32	-	1,000	2,000
01-523-2180	Computer Equipment/Software	934	1,051	4,000	4,000
01-523-2200	Subscriptions/Publications	915	1,037	1,000	1,000
01-523-2950	Miscellaneous	1,438	279	500	500
	Total Consumables	\$ 15,607	\$ 15,957	\$ 17,750	\$ 19,750
01-523-3050	Audit Expense	12,894	15,076	-	2,200
01-523-3080	Insurance	16,630	16,825	17,500	18,500
01-523-3100	Contract Labor	-	-	1,000	-
01-523-3150	Telephone	3,626	2,835	100	800
01-523-3250	Postage	746	1,011	900	900
01-523-3300	Printing/Binding	6,079	6,310	6,000	6,000
01-523-3350	Maintenance Contracts	19,672	33,094	26,000	35,000
01-523-3400	Equipment Repair	527	300	300	300
01-523-3450	Dues/Memberships	490	890	600	600
01-523-3500	Travel/Training/Seminars	398	579	2,000	2,000
01-523-3570	Collection Agent Fees	300	-	2,500	2,500
01-523-3670	Bank Service Charges	5,990	6,053	6,000	6,000
	Total Contractual Services	\$ 67,353	\$ 82,972	\$ 62,900	\$ 74,800
	Total Capital	\$ -	\$ 43,420	\$ -	\$ -
	Total Finance	\$ 476,945	\$ 561,377	\$ 513,453	\$ 552,580

2014 BUDGET – CITY OF FULTON

GENERAL FUND EXPENDITURES

Finance Department

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Chief Finance Officer	1	1		
Accounting Supervisor	1	1		
A/P & Payroll Coordinator	1	1		
Accounting Clerk	1	1		
Collections Clerk	1	1		
Payroll / Accts. Payable Clerk	1	1		
Customer Service Rep	2	2		
Receptionist	1	1		
Totals	9	9	\$ 293,900	\$ 317,300

2014 Budget Highlights

The annual audit is being funded primarily by Enterprise Funds in 2014.

Personnel

Salary – The line reflects raises for 2014.

Contractual Services

Audit - This line reflects General Fund's portion of expenses related to annual audit of city operations. This amount is the projected cost of auditing the 2013 Fiscal Year which will take place in the spring of 2014. Most of the audit expense has been divided among the five utilities this year.

Maintenance Contracts - The maintenance contract for the accounting software is paid from this line item. It increased with the new version.

Printing/Binding – Cost of printing blank check stock, level billing contracts, cut off notices, utility bills and other miscellaneous print jobs.

Dues/Memberships – GFOA, AICPA and other professional organizations.

Collection Agency – Fees charged by collection agency for their collection of delinquent utility accounts.

Capital Projects:

None

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Purchasing Department

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
01-524-1000	Salaries	\$ 126,167	\$ 91,970	\$ 99,000	\$ 96,000
01-524-1050	Part-Time/Summer	1,770	908	1,800	1,800
01-524-1060	Overtime	1,198	328	500	500
01-524-1100	FICA/Medicare Tax	9,617	6,955	7,749	7,520
01-524-1200	Employees Retirement	11,789	4,862	11,751	12,253
01-524-1250	Matching Deferred Comp	3,894	684	1,475	-
01-524-1300	Health Insurance	11,420	18,072	16,032	16,200
01-524-1350	Life Insurance Expense	413	374	500	500
01-524-1400	Misc Personnel Costs	4,857	1,806	300	300
01-524-1500	Liability Insurances	-	-	-	-
01-524-1600	Tuition Reimbursement			-	-
	Total Personnel	\$ 171,125	\$ 125,958	\$ 139,107	\$ 135,073
01-524-2050	Office Supplies	1,940	1,165	1,400	1,400
01-524-2100	Advertising	2,460	952	2,100	2,100
01-524-2150	Minor Tools/Equip/Furniture	1,714	922	2,000	2,000
01-524-2180	Computer Equipment/Software	697	1,355	1,000	1,000
01-524-2200	Subscriptions/Publications	-	26	100	100
01-524-2250	Repair Materials/Supplies	115	188	300	300
01-524-2300	Clothing/Cleaning	818	787	1,000	1,000
01-524-2350	Janitor/Housekeeping	331	282	500	500
01-524-2400	Fuel/Lubricants	2,282	1,316	1,800	2,200
01-524-2950	Miscellaneous	1,366	1,733	1,250	1,250
01-524-3000	Ice Storm Materials	233	829	-	-
	Total Consumables	\$ 11,955	\$ 9,556	\$ 11,450	\$ 11,850
01-524-3080	Insurance	6,265	7,561	9,100	6,000
01-524-3150	Telephone	1,547	1,081	750	750
01-524-3250	Postage	1,053	905	1,250	1,250
01-524-3300	Printing/Binding	281	10	250	250
01-524-3330	Bldg/Grounds Maintenance	712	637	1,500	1,500
01-524-3350	Maintenance Contracts	1,328	1,282	1,500	1,500
01-524-3370	Vehicle Repair	663	914	1,000	1,000
01-524-3400	Equipment Repair	252	242	1,000	1,000
01-524-3430	Safety Programs/Equip	105	39	250	250
01-524-3450	Dues/Memberships	501	100	400	400
01-524-3500	Travel/Training/Seminars	230	-	1,500	1,000
	Total Contractual Services	\$ 12,937	\$ 12,772	\$ 18,500	\$ 14,900
	Capital Purchases	-	-	-	17,000
01-524-5900	Inventory Adjustment	37,418	(3,087)	-	-
	Total Capital/Adjustments	\$ 37,418	\$ (3,087)	\$ -	\$ 17,000
	Total Purchasing	\$ 233,435	\$ 145,200	\$ 169,057	\$ 178,823

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES Purchasing Department

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Purchasing Agent	1	1		
Buyer/Inventory Control	1	1		
Warehouse Worker	1	1		
Totals	3	3	\$ 99,000	\$ 96,000

2014 Budget Highlights

The Purchasing Department 2014 budget has funds for a forklift. They badly need at least one replacement forklift. The budget also includes additional money to enhance the surveillance equipment at the current facility that can be moved to the new warehouse.

Personnel

Salaries – The reduced amount for salary reflects that new staff has been hired and replaced more senior staff that was closer to the top of the pay scale. Raises are included in the budgeted amount.

Consumables

Advertising - Expenses associated with advertising for bids and City surplus sales.

Repair Material and Supplies – Lumber, nails, and concrete mix (for repairs in warehouse).

Contractual Services

Postage - Postage for bids being mailed out as well as other mail.

Printing/Binding - Sale bills for surplus sale, forms for bids, surplus merchandise surrender forms.

Building/Ground Maintenance - Floor sealer, sewer pump maintenance, light bulbs, light fixtures, ice melt, and sweeping compound.

Equipment Repairs – Expenses associated with repair work on the forklift.

Inventory Adjustment - Adjustments made to reconcile general ledger inventory accounts to physical count at the end of the year.

Capital Projects:

Newer Used Forklift	\$ 14,000
Warehouse Surveillance	3,000

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Police Department

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
01-527-1000	Salaries	\$ 1,184,751	\$ 1,196,266	\$ 1,200,000	\$ 1,248,140
01-527-1050	Part-Time/Summer	8,695	9,183	19,000	19,000
01-527-1060	Overtime	28,243	27,672	20,000	20,000
01-527-1100	FICA/Medicare Tax	91,241	92,115	94,784	98,466
01-527-1200	Employees Retirement	63,026	70,289	78,080	91,586
01-527-1250	Matching Deferred Comp	25,197	24,737	27,200	-
01-527-1300	Health Insurance	221,244	224,109	204,048	210,600
01-527-1350	Life Insurance Expense	4,559	4,594	4,800	4,800
01-527-1400	Misc Personnel Costs	3,974	913	5,000	5,000
01-527-1600	Tuition Reimbursement	1,755	2,340	-	-
	Total Personnel	\$ 1,632,686	\$ 1,652,217	\$ 1,652,912	\$ 1,697,593
01-527-2050	Office Supplies	4,115	4,550	4,500	4,500
01-527-2100	Advertising	-	271	250	250
01-527-2150	Minor Tools/Equip/Furniture	29,493	5,655	15,000	15,000
01-527-2180	Computer Equipment/Software	10,156	5,908	5,000	5,000
01-527-2200	Subscriptions/Publications	441	368	500	500
01-527-2300	Clothing/Cleaning	10,407	13,284	16,000	15,000
01-527-2350	Janitor/Housekeeping	1,958	1,998	2,500	2,500
01-527-2400	Fuel/Lubricants	59,882	58,809	50,000	55,000
01-527-2650	Photo Supplies	499	-	1,000	-
01-527-2700	Evidence Technician	1,360	1,950	2,000	2,000
01-527-2750	Community Relations	2,001	579	2,000	3,000
01-527-2950	Miscellaneous	1,043	1,832	1,500	2,000
	Total Consumables	\$ 121,356	\$ 95,205	\$ 100,250	\$ 104,750

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Police Department

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
01-527-3080	Insurance	94,088	98,516	102,000	94,000
01-527-3150	Telephone	8,152	9,448	4,000	6,000
01-527-3250	Postage	528	464	500	500
01-527-3300	Printing/Binding	1,305	918	1,500	1,500
01-527-3330	Bldg/Grounds Maintenance	4,914	1,599	4,000	4,000
01-527-3350	Maintenance Contracts	13,860	14,211	17,000	15,000
01-527-3360	Leased Vehicles/Equipment	15,036	11,769	7,000	7,000
01-527-3370	Vehicle Repair	26,435	28,484	22,000	25,000
01-527-3380	Equipment Rental/Lease	-	-	-	-
01-527-3400	Equipment Repair	3,697	1,379	3,000	3,000
01-527-3430	Safety Programs/Equip	904	840	1,000	2,000
01-527-3450	Dues/Memberships	480	705	1,000	1,000
01-527-3500	Travel/Training/Seminars	10,629	7,319	14,000	14,000
01-527-3550	Special Projects	6,477	5,991	5,000	5,000
01-527-3680	Incarceration Costs	-	-	1,000	1,000
01-527-5100	Uncollectable Accounts	6,177	-		
	Total Contractual Services	\$ 192,683	\$ 181,641	\$ 183,000	\$ 179,000
	Total Capital	\$ 54,981	\$ 422,566	\$ 16,000	\$ 125,000
	Total Police	\$ 2,001,706	\$ 2,351,630	\$ 1,952,162	\$ 2,106,343

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Police Department

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Chief of Police	1	1		
Deputy Chief of Police	1	1		
Chief Investigator/Detective	1	1		
Police Lieutenant	2	2		
Special Investigator	2	2		
Detective	1	1		
Police Sergeant	8	8		
Police Officer	11.0	11.0		
Records Clerk	1	1		
Meter Enforcement Officer	1	1		
Receptionist	5	5		
Part-Time Maintenance Worker	1.00	1.00		
Totals	35.00	35.00	\$ 1,200,000	\$ 1,248,140

Budget Highlights

Money is budgeted to replace two patrol cars with a new model as the Ford Crown Victorias are no longer being made. Money is budgeted to begin replacing the aging radar units for traffic enforcement. There are several grant projects that could lead to additional equipment purchases if they are funded by the granting agencies.

Personnel

Salaries – The amount for salary reflects raises for 2014.

Part-time/Summer - The budgeted amount is sufficient to add 0.50 FTE to the maintenance crew for the new building.

Consumables

Photo Supplies - Photography expenses for booking, evidence, and crime scene investigations.

Evidence Tech Cost - Field-tests for narcotics, packaging materials to comply with laboratory standards, specialized tools and equipment for evidence collection.

Community Relations – Jr. Police badges/stickers, Halloween safety equipment, Officer Friendly supplies (baseball/football trading cards), public relations brochures, fees for outside presentations (i.e. school violence).

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Police Department

Contractual Services

Maintenance Contracts - There have been increases in the costs to maintain the MULES (Missouri Uniform Law Enforcement System) software, the Lotus Notes system and others.

Equipment Repairs – Cost of repairing radios, generator, light-bars, garage door, video equipment, weapons, and equipment other than vehicles.

Safety Programs – Protective vest, rubber and leather gloves, biohazard clothing and protective equipment.

Dues/Memberships – Police Chiefs Association, Firearms Instructors Association, Defensive Tactics and Tactical Officers Association, and Police Bike Officers Association.

Travel/Training/Seminar - Includes all professional travel for department including reimbursement for the use of personal vehicles and professional training conferences and seminars for the Department e.g. Law Enforcement Television Network and Police Law Institute.

Special Projects – Narcotics investigation and matching funds.

Incarceration Costs - Cost of housing prisoners and medical treatment for prisoners in the custody of Fulton Officers.

Capital Projects:

Patrol Units	\$	66,000
Ballistic Vest (75/25 Grant)		16,000
Domain Server		8,000
In Car Radar Units		10,000
Body Camera (90/10 Grant)		10,000
Body Camera (60/40 Grant)		10,000
In Car Camera (60/40)		5,000

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Municipal Court

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
01-528-1000	Salaries	\$ 27,435	\$ 28,078	\$ 28,500	\$ 29,560
01-528-1050	Part-Time/Summer	-	-	-	-
01-528-1060	Overtime	-	61	500	500
01-528-1100	FICA/Medicare Tax	2,099	2,153	2,219	2,300
01-528-1200	Employees Retirement	2,584	2,820	3,306	3,870
01-528-1250	Matching Deferred Comp	600	603	1,400	-
01-528-1300	Health Insurance	5,832	5,832	5,400	5,400
01-528-1350	Life Insurance Expense	112	114	350	350
01-528-1400	Misc Personnel Costs	-	-	100	100
	Total Personnel	\$ 38,662	\$ 39,660	\$ 41,775	\$ 42,079
01-528-2050	Office Supplies	\$ 471	\$ 337	\$ 600	\$ 600
01-528-2150	Minor Tools/Equip/Furniture	22	50	500	500
01-528-2180	Computer Equipment/Software	24	-	-	-
01-528-2950	Miscellaneous	-	-	100	100
	Total Consumables	\$ 517	\$ 387	\$ 1,200	\$ 1,200
01-528-3050	Legal Fees	\$ -	\$ -	\$ 200	\$ 200
01-528-3080	Insurance	1,681	1,684	1,800	1,800
01-528-3150	Telephone	21	26	-	350
01-528-3250	Postage	253	251	300	300
01-528-3300	Printing/Binding	-	-	300	300
01-528-3350	Maintenance Contracts	-	-	100	100
01-528-3450	Dues/Memberships	135	20	200	200
01-528-3500	Travel/Training/Seminars	711	1,207	700	700
	Total Contractual Services	\$ 2,801	\$ 3,188	\$ 3,600	\$ 3,950
	Total Capital	\$ -	\$ -	\$ -	\$ -
	Total Municipal Court	\$ 41,981	\$ 43,235	\$ 46,575	\$ 47,229

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Municipal Court

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Municipal Court Clerk	1	1		
Totals	1	1	\$ 28,500	\$ 29,560

Budget Highlights

Fines for illegal and overtime parking were raised in 2012 and other fines were raised in 2013 which has led to a small increase in revenue (lines 01-407-1050 and 01-407-1100 on page 19).

Personnel

Salaries – The amount for salary reflects raises for 2014.

Consumables

Minor Tools/Equipment/Furniture – Various items as necessary including staplers, chairs, etc.

Contractual Services

Legal – Defense attorney fees for those prisoners who cannot afford their own attorney.

Postage – Mailing of record of conviction, lieu of bail notices and license suspension notices to Department of Revenue; Show of Cause Orders, Warrant notices, payment due notices, waiver of right letters, bond forfeiture hearing notices, bond release notices to defendants; and judgment summary notices to attorneys for the defendants that they represent.

Dues/Memberships – Missouri Association of Court Administrators and Missouri Municipal and Associate Circuit Judges’ Association.

Travel/Training/Seminar - Includes all professional travel for department including reimbursement for the use of personal vehicles and professional training conferences and seminars for the Department.

Capital Projects:

None

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Fire Department

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
01-531-1000	Salaries	\$ 787,193	\$ 788,568	\$ 806,600	\$ 839,400
01-531-1050	Part-Time/Summer	-	-	-	-
01-531-1060	Overtime	34,396	37,949	20,000	25,000
01-531-1100	FICA/Medicare Tax	61,322	62,292	63,235	66,127
01-531-1200	Employees Retirement	66,235	70,007	83,487	87,304
01-531-1250	Matching Deferred Comp	25,170	24,027	26,500	-
01-531-1300	Health Insurance	151,758	148,992	135,198	145,800
01-531-1350	Life Insurance Expense	3,026	3,066	3,300	3,300
01-531-1400	Misc Personnel Costs	1,105	1,377	3,000	3,000
01-531-1600	Tuition Reimbursement	-	-	-	-
	Total Personnel	\$1,130,205	\$1,136,279	\$1,141,320	\$1,169,931
01-531-2050	Office Supplies	\$ 3,343	\$ 2,628	\$ 2,000	\$ 2,000
01-531-2100	Advertising	194	19	200	200
01-531-2150	Minor Tools/Equip/Furniture	13,301	13,869	15,000	15,000
01-531-2180	Computer Equipment/Software	1,521	1,300	1,500	1,500
01-531-2200	Subscriptions/Publications	933	1,046	1,200	1,200
01-531-2300	Clothing/Cleaning	6,007	9,201	8,500	7,500
01-531-2350	Janitor/Housekeeping	4,061	3,105	3,000	3,000
01-531-2400	Fuel/Lubricants	12,501	15,126	12,000	12,000
01-531-2600	Volunteer Costs	4,759	9,144	4,000	4,000
01-531-2750	Public Education	1,097	218	1,000	1,000
01-531-2950	Miscellaneous	378	636	500	500
	Total Consumables	\$ 48,095	\$ 56,289	\$ 48,900	\$ 47,900
01-531-3050	Legal & Labor Negotiations	\$ -	\$ -	\$ 5,000	\$ 1,000
01-531-3080	Insurance	58,065	55,885	59,500	54,000
01-531-3150	Telephone	1,493	2,977	1,600	1,600
01-531-3250	Postage	242	178	100	100
01-531-3300	Printing/Binding	202	0	100	100
01-531-3330	Bldg/Grounds Maintenance	4,391	6,255	5,000	6,000
01-531-3350	Maintenance Contracts	-	-	1,000	6,000
01-531-3370	Vehicle Repair	52,648	22,372	18,000	15,000
01-531-3400	Equipment Repair	8,152	16,880	8,000	8,000
01-531-3430	Safety Programs/Equip	2,147	2,432	1,500	1,500
01-531-3450	Dues/Memberships	989	794	900	900
01-531-3500	Travel/Training/Seminars	7,204	3,650	7,000	8,000
	Total Contractual Services	\$ 135,534	\$ 111,424	\$ 107,700	\$ 102,200
	Total Capital	\$1,533,112	\$ 158,792	\$ 10,000	\$ 47,300
	Total Fire	\$2,846,945	\$1,462,784	\$1,307,920	\$1,367,331

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES Fire Department

Position	Number of Employees		Budgeted Amounts	
	2013	2014	2013	2014
Fire Chief	1	1		
Assistant Fire Chief	1	1		
Fire Captain	3	3		
Engineer	9	9		
Firefighter	10	10		
Totals	24	24	\$ 806,000	\$ 839,400

2014 Budget Highlights

This year's budget contains money for replacement of SCBA gear, fire hose and bunker gear.

Personnel

Salaries – The amount for salary reflects raises for at the beginning of 2014.

Consumables

Minor Tools/Equipment/Furniture – Typical costs include: 30 gallons of foam, hand lights, PBI hoods, Gas Sentry (CGI, CO, O₂ Detector), nozzles, Class E air check kit, rescue ropes, pump panel gauges, air chisel set, rescue equipment, Precon valves, hand held radio, portable pump.

Clothing/Cleaning – Uniforms consisting of (shirts, pants, jackets, shoe or boots, bunker gear, bunker boots, fire gloves, flag/patches, Nomex hoods,) and any clothing repair.

Volunteer Costs - Costs associated with training and equipping volunteer personnel.

Contractual Services

Equipment Repairs – Pump-test all trucks, valve repair, pager and radio repair as needed, air pack test as needed, air quality test for SCBA'S.

Dues/Memberships – Fire Chiefs Association, (National and State) and NFPA.

Capital Items:

Training DVD Materials	9,000
Bunker Gear	8,000
Fire hose replacement	5,000
Nozzle Replacement	5,000
SCBA Replacement	15,000
AFFF Firefighting Foam	1,500
Level A Haz-Mat Suits	3,800

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Planning & Protective Services

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
01-541-1000	Salaries	\$ 197,274	\$ 211,952	\$ 210,800	\$ 209,580
01-541-1050	Part-Time/Summer	16,162	9,036	-	-
01-541-1060	Overtime	5,320	2,180	1,000	1,000
01-541-1100	FICA/Medicare Tax	16,646	16,561	16,203	16,109
01-541-1200	Employees Retirement	17,100	21,542	24,145	27,082
01-541-1250	Matching Deferred Comp	3,752	3,768	7,200	-
01-541-1300	Health Insurance	28,044	40,576	31,664	43,200
01-541-1350	Life Insurance Expense	784	865	900	900
01-541-1400	Misc Personnel Costs	489	447	300	300
01-541-1500	Liability Insurances	-	-	-	-
	Total Personnel	\$ 265,575	\$ 265,575	\$ 292,212	\$ 298,171
01-541-2050	Office Supplies	\$ 2,255	\$ 1,472	\$ 1,500	\$ 1,500
01-541-2100	Advertising	288	126	1,000	500
01-541-2150	Minor Tools/Equip/Furniture	399	234	800	800
01-541-2180	Computer Equipment/Software	-	54	1,000	1,000
01-541-2200	Subscriptions/Publications	1,193	1,760	1,500	1,500
01-541-2250	Repair Materials/Supplies	99	25	500	500
01-541-2300	Clothing/Cleaning	1,514	1,422	1,500	1,500
01-541-2400	Fuel/Lubricants	3,843	3,934	3,000	4,000
01-541-2650	Photo Supplies	-	-	250	250
01-541-2700	Animal Control Expenses	6,392	8,688	7,000	7,000
01-541-2800	Veterinarian Services	11,229	11,374	10,000	10,000
01-541-2950	Miscellaneous	223	452	250	250
	Total Consumables	\$ 27,800	\$ 27,800	\$ 28,300	\$ 28,800

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Planning & Protective Services

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
01-541-3050	Legal Fees	\$ -	\$ -	\$ -	\$ -
01-541-3080	Insurance	16,280	13,518	15,000	14,500
01-541-3100	Contract Labor	-	1,000	200	200
01-541-3150	Telephone	2,938	2,685	3,000	3,000
01-541-3250	Postage	1,313	2,262	3,000	3,000
01-541-3300	Printing/Binding	8	307	1,000	1,000
01-541-3330	Bldg/Grounds Maintenance	177	119	500	500
01-541-3350	Maintenance Contracts	-	-	500	500
01-541-3370	Vehicle Repair	2,037	3,856	2,000	2,000
01-541-3380	Equipment Rental/Lease	-	-	200	-
01-541-3400	Equipment Repair	-	-	300	300
01-541-3430	Safety Programs/Equip	-	-	100	100
01-541-3450	Dues/Memberships	977	696	850	850
01-541-3500	Travel/Training/Seminars	2,101	1,159	1,500	1,500
01-541-3650	Weed/Trash/Debris Abatement	7,707	1,016	2,000	2,000
01-541-3660	Demolition	7,944	11,309	12,000	12,000
	Total Contractual Services	\$ 41,482	\$ 37,926	\$ 42,150	\$ 41,450
	Total Capital	\$ -	\$ 17,940	\$ 360,000	\$ 150,000
	Total Planning & Protective Services	\$ 334,857	\$ 349,240	\$ 722,662	\$ 518,421

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES Planning & Protective Services

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Planning Director	1.0	1.0		
Community Development Off.	1.0	1.0		
Health Inspector	1.0	1.0		
Animal Control Supervisor	1.0	1.0		
Animal Control Officer	2.0	2.0		
Totals	7.00	7.00	\$ 210,800	\$ 209,580

2014 Budget Highlights

Funds are allocated in this budget for the City's portion of the construction of the new Animal Shelter. It should be in service in 2014.

Personnel

Salaries – The amount for salary reflects replacing an employee that had been with the City for many years with a newer employee at a lower wage. Raises are included for 2014.

Overtime – Overtime remains at the reduced level due to budget constraints.

Consumables

Photo Supplies- Documentation of code violations.

Animal Control Expenses - Costs related to materials, supplies and other costs associated with handling animals. Private businesses have helped to subsidize these expenses.

Veterinarian Services - Costs associated with spaying, neutering and other services provided by a licensed veterinarian for the Animal Shelter.

Contractual Services

Postage – Legal notices and letters along with regular mailings.

Safety Programs – Funds will be used for promoting National Safety Building Week, as well as buying safety supplies, shoes, gloves, animal snares, etc.

Dues/Memberships – Building Code Organization, National Planning Organization, State organization, Building, Health, and Animal Rescue, and the Mid Mo. Regional Planning Commission.

Weed/Trash/Debris Abatement - Costs associated with abatement of properties declared to be a nuisance in an administrative hearing.

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Planning & Protective Services (continued)

Demolition - Monies appropriated for removal of dilapidated properties in Fulton.

Capital Projects:

Animal Shelter	\$ 150,000
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2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Engineering Department

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
01-551-1000	Salaries	\$ 388,795	\$ 414,824	\$ 407,000	\$ 413,600
01-551-1050	Part-Time/Summer	4,051	4,104	-	4,000
01-551-1060	Overtime	1,355	1,432	1,000	1,500
01-551-1100	FICA/Medicare Tax	29,839	31,849	31,212	32,061
01-551-1200	Employees Retirement	37,117	40,661	46,512	52,963
01-551-1250	Matching Deferred Comp	16,797	17,293	18,300	-
01-551-1300	Health Insurance	59,159	61,169	52,320	64,800
01-551-1350	Life Insurance Expense	1,464	1,550	1,500	1,500
01-551-1400	Misc Personnel Costs	86	197	300	300
01-551-1500	Liability Insurances	-	-	-	-
	Total Personnel	\$ 538,664	\$ 573,079	\$ 558,144	\$ 570,723
01-551-2050	Office Supplies	\$ 2,355	\$ 3,805	\$ 2,200	\$ 2,200
01-551-2100	Advertising	2,077	324	1,000	1,000
01-551-2150	Minor Tools/Equip/Furniture	1,418	348	2,500	1,500
01-551-2180	Computer Equipment/Software	2,935	7,234	7,000	7,000
01-551-2200	Subscriptions/Publications	-	460	400	400
01-551-2250	Repair Materials/Supplies	107	59	500	500
01-551-2300	Clothing/Cleaning	1,835	2,587	2,500	2,500
01-551-2400	Fuel/Lubricants	2,916	3,168	3,000	3,000
01-551-2580	Recording Fees	335	28	600	600
01-551-2950	Miscellaneous	22	429	500	500
	Total Consumables	\$ 14,000	\$ 18,443	\$ 20,200	\$ 19,200
01-551-3080	Insurance	\$ 35,528	\$ 36,350	\$ 39,000	\$ 36,000
01-551-3150	Telephone	3,258	3,086	1,500	1,500
01-551-3250	Postage	566	645	1,000	1,000
01-551-3300	Printing/Binding	200	1,753	2,000	2,000
01-551-3350	Maintenance Contracts	4,132	1,657	4,000	4,000
01-551-3370	Vehicle Repair	3,011	3,537	3,000	3,000
01-551-3380	Equipment Rental/Lease	-	-	400	-
01-551-3400	Equipment Repair	-	-	300	300
01-551-3430	Safety Programs/Equip	505	604	500	500
01-551-3450	Dues/Memberships	354	403	500	500
01-551-3500	Travel/Training/Seminars	6,115	7,123	4,000	5,000
	Total Contractual Services	\$ 53,669	\$ 55,158	\$ 56,200	\$ 53,800
	Total Capital	\$ 13,451	\$ 4,021	\$ -	\$ 11,500
	Total Engineering	\$ 619,783	\$ 650,700	\$ 634,544	\$ 655,223

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Engineering Department

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
City Engineer	1	1		
Assistant City Engineer	1	1		
Project Manager	0	0		
Engineering Technician II	4	4		
Engineering Technician I	1	1		
Construction Inspector	1	1		
Administrative Assistant	1	1		
Totals	9	9	\$ 407,000	\$ 413,600

2014 Budget Highlights

The budget contains funds for survey equipment and a color plotter paper carriage. Money for a summer intern has been restored.

Personnel

Salaries – The amount for salary reflects replacing an employee that had been with the City for many years with a newer employee at a lower wage. Raises are included for 2014.

Consumables

Recording Fees – Fees paid to County Recorder for recording property easements, etc.

Repair Materials/Supplies – Supplies such as tapes, surveying supplies, etc. are funded by this line item.

Clothing/Cleaning – Uniforms for field employees.

Contractual Services

Maintenance Contracts- Fees for repair contracts on items such as large page copier and scanner and computer systems.

Capital:

Survey Equipment	\$ 7,000
Color Plotter Paper Carriage	4,500

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Street Maintenance Department

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
01-552-1000	Salaries	\$ 328,819	\$ 306,714	\$ 308,400	\$ 322,700
01-552-1050	Part-Time/Summer	11,952	5,916	6,000	6,000
01-552-1060	Overtime	11,518	1,665	10,000	10,000
01-552-1100	FICA/Medicare Tax	26,545	23,564	24,817	25,911
01-552-1200	Employees Retirement	31,114	27,428	36,298	42,724
01-552-1250	Matching Deferred Comp	8,567	6,298	7,900	-
01-552-1300	Health Insurance	71,862	65,790	62,784	70,200
01-552-1350	Life Insurance Expense	1,272	1,190	1,500	1,500
01-552-1400	Misc Personnel Costs	2,200	1,078	1,000	1,000
01-552-1500	Liability Insurances	-	-	-	-
	Total Personnel	\$ 493,848	\$ 439,641	\$ 458,699	\$ 480,035
01-552-2050	Office Supplies	\$ 718	\$ 172	\$ 500	\$ 500
01-552-2100	Advertising	253	440	200	500
01-552-2150	Minor Tools/Equip/Furniture	6,215	2,890	4,000	4,000
01-552-2180	Computer Equipment/Software	-	-	100	100
01-552-2250	Repair Materials/Supplies	7,240	6,690	5,000	6,000
01-552-2300	Clothing/Cleaning	5,695	6,023	6,000	6,000
01-552-2350	Janitor/Housekeeping	493	441	600	600
01-552-2400	Fuel/Lubricants	34,778	21,597	35,000	28,000
01-552-2450	Sign Materials	1,062	37	1,000	1,000
01-552-2480	Agricultural Supplies	1,181	740	800	800
01-552-2600	Asphalt Repair Material	40,020	12,583	20,000	20,000
01-552-2610	Concrete/Aggregate Material	13,466	20,013	10,000	12,000
01-552-2620	Chip Seal Program	34,374	43,044	30,000	30,000
01-552-2630	Concrete Street Repair	4,933	13,359	12,000	12,000
01-552-2640	Sidewalk Program	11,977	3,531	6,000	6,000
01-552-2660	Brick Street Repair	-	779	2,000	2,000
01-552-2700	Storm Drainage Material	2,225	2,785	10,000	5,000
01-552-2750	Snow Removal Materials	34,820	9,057	25,000	25,000
01-552-2950	Miscellaneous	476	188	500	500
	Total Consumables	\$ 199,926	\$ 144,371	\$ 168,700	\$ 160,000

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Street Maintenance Department

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
01-552-3080	Insurance	\$ 25,782	\$ 29,390	\$ 30,500	\$ 26,500
01-552-3100	Contract Labor	5,100	5,100	5,100	5,100
01-552-3150	Telephone	1,041	1,614	750	1,500
01-552-3200	Utilities	10,772	7,128	-	-
01-552-3250	Postage	15	-	50	50
01-552-3330	Bldg/Grounds Maintenance	1,107	76	100	100
01-552-3350	Maintenance Contracts	-	-	200	200
01-552-3370	Vehicle Repair	49,441	47,735	35,000	45,000
01-552-3380	Equipment Rental/Lease	1,969	3,443	2,000	3,000
01-552-3400	Equipment Repair	28,002	40,364	21,200	30,000
01-552-3430	Safety Programs/Equip	1,385	1,801	2,000	2,000
01-552-3500	Travel/Training/Seminars	411	551	1,000	1,500
01-552-3690	Hot Mix Contracts	283,488	181,744	250,000	250,000
	Total Contractual Service	\$ 408,514	\$ 318,946	\$ 347,900	\$ 364,950
	Total Capital	\$ 21,150	\$ -	\$ -	\$ 623,000
	Total Street	\$1,123,438	\$ 902,958	\$ 975,299	\$1,627,985

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES Street Maintenance Department

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Street Supervisor	1	1		
Assistant Supervisor	1	1		
Heavy Equipment Operator	2	2		
Maintenance Worker III	1	1		
Maintenance Worker II	4	4		
Maintenance Worker I	3	3		
Totals	12	12	\$ 308,400	\$ 322,700

2014 Budget Highlights:

We are continuing to supplement the annual \$250,000 worth of asphalt overlay with \$100,000 each from the Water and Wastewater Departments. The City Council approves the street overlay repair projects based on priority projects identified by the Mayor and City staff. The budget includes the full expense of constructing a new bridge over the Stinson Creek on West Seventh Street. Grant funds from MODOT and a contribution from Westminster College that will offset the cost of the bridge are shown on page 21. Funds are also budgeted for a tandem-axle dump truck, a new 1-Ton truck and a box broom for the Street Department skid steer.

Personnel

Salaries – There are funds budgeted for 2014.

Part-time/Summer - Funds for part-time/summer help remains at a reduced level.

Consumables

Asphalt Repair Materials – Asphalt for street repairs.

Concrete/Aggregate Materials - Base rock, clean rock, shot rock, riprap.

Chip Seal Program - Expenditures associated with the purchase of chip rock and oil used to chip seal roadways that demand less maintenance and usually have lower volumes of traffic. Funding is also used to lease crack sealing machine and purchase oil to seal cracks in our concrete streets.

Concrete Street Repair – Supplies for concrete street repair includes concrete, rebar, etc.

Sidewalk Program - Upon entering an agreement with the City, the city reimburses the property owner for the actual material costs associated with the repair or replace of public infrastructure sidewalks, curbs or related infrastructure. These projects must be approved by the Engineering Department.

Brick Street Repair – These funds pay for expenditures for materials associated with the repair or replacement of the brick streets and brick parkways in the downtown area.

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Street Maintenance Department

Storm Drainage Material – These funds cover expenditures associated with the repair or replacement of storm water structures including culvert pipes, Pipe end sections, concrete for inlets, and drainage grates.

Snow Removal Materials – These funds pay for salt and other materials used to clear snow from city streets.

Contractual Services

Contract Labor – These funds pay for a contract with Kingdom Projects, Inc. to pick up trash in the downtown area.

Maintenance Contracts - Fees for repair contracts on items such as copier and computer systems.

Safety Programs – Boots, safety signs and training.

Hot-mix Contract/Slurry Seal – Allotment for the annual street overlay program. As noted above this money has been maintained at \$250,000, at least in part due to a dedicated sales tax for transportation.

Capital Outlay:

West 7th Street Bridge	\$	465,000
2 Ton Tandem-axle Dump		100,000
Box Broom for Skid Steer		8,000
1 Ton 4X4 Flatbed Truck		50,000

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Traffic Control Department

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
01-553-1000	Salaries	\$ 56,863	\$ 73,753	\$ 60,800	\$ 61,630
01-553-1050	Part-Time/Summer	2,150	2,929	-	-
01-553-1060	Overtime	1,727	1,611	3,000	2,000
01-553-1100	FICA/Medicare Tax	4,633	5,990	4,881	4,868
01-553-1200	Employees Retirement	4,667	2,971	7,273	8,081
01-553-1250	Matching Deferred Comp	1,935	873	500	-
01-553-1300	Health Insurance	17,059	13,122	10,468	5,404
01-553-1350	Life Insurance Expense	231	231	250	250
01-553-1400	Misc Personnel Costs	222	546	1,600	1,600
	Total Personnel	\$ 89,486	\$ 102,026	\$ 88,772	\$ 83,832
01-553-2050	Office Supplies	\$ 101	\$ 445	\$ 150	\$ 150
01-553-2150	Minor Tools/Equip/Furniture	2,015	2,765	1,000	2,000
01-553-2180	Computer Equipment/Software	223	360	500	500
01-553-2250	Repair Materials/Supplies	2,551	3,525	2,000	2,000
01-553-2300	Clothing/Cleaning	1,509	1,587	1,500	1,500
01-553-2350	Janitor/Housekeeping	139	279	100	200
01-553-2400	Fuel/Lubricants	4,379	5,446	4,000	4,500
01-553-2450	Sign Materials	7,975	14,635	8,000	10,000
01-553-2590	Signal Repair	3,748	377	1,500	1,500
01-553-2610	Concrete/Aggregate Materials	724	398	400	400
01-553-2660	Street Paint	9,380	7,174	6,000	7,000
01-553-2950	Miscellaneous	75	184	100	100
	Total Consumables	\$ 32,818	\$ 37,176	\$ 25,250	\$ 29,850

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Traffic Control Department

Account	Description	2011	2011	2012	2012
		Audited	Audited	Budgeted	Budgeted
01-553-3080	Insurance	\$ 4,328	\$ 8,246	\$ 4,500	\$ 5,500
01-553-3150	Telephone	475	377	300	300
01-553-3250	Postage	-	13	100	100
01-553-3330	Bldg/Grounds Maintenance	237	166	500	500
01-553-3350	Maintenance Contracts	-	-	150	150
01-553-3370	Vehicle Repair	3,992	1,666	3,000	3,000
01-553-3380	Equipment Rental/Lease	-	-	500	500
01-553-3400	Equipment Repair	2,062	3,064	2,500	2,500
01-553-3430	Safety Programs/Equip	989	553	1,000	1,000
01-553-3500	Travel/Training/Seminars	194	480	250	250
	Total Contractual Services	\$ 12,276	\$ 14,564	\$ 12,800	\$ 13,800
01-553-4000	Total Capital	\$ -	\$ 1,673	\$ -	\$ -
	Total Traffic Control	\$ 134,581	\$ 155,439	\$ 126,822	\$ 127,482

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES Traffic Control Department

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Traffic Control Supervisor	1	1		
Maintenance Worker II	1	1		
Totals	2	2	\$ 60,800	\$ 61,630

Budget Highlights:

The Traffic Control Department has no capital funds budgeted for 2014 for the fourth consecutive year. No part-time/summer has been budgeted for 2014.

Personnel

Salaries – The amount for salary reflects replacing an employee that had been with the City for many years with a newer employee at a lower wage. Raises are included for 2014.

Part-time/Summer - Funds for part-time/summer help have were eliminated in 2013 due to budget constraints and have not been added back.

Consumables

Signal Repair - Costs relating to the maintenance of city owned traffic signals, traffic visors, red visors, lenses, pedestrian traffic signs and signals, brackets, breakers, etc.

Concrete/Aggregate Materials - Materials such as concrete, asphalt, gravel.

Street Paint – Paint for marking centerlines, fog lines, curbing and intersection dividers.

Contractual Services

Safety Programs – Traffic cones, safety vest, safety boots, safety glasses, etc.

Capital Items:

None.

2014 ANNUAL BUDGET

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2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Buildings and Ground Maintenance

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
01-571-1000	Salaries	\$ 133,136	\$ 134,094	\$ 137,840	\$ 145,800
01-571-1050	Part-Time/Summer	31,117	31,445	25,000	25,000
01-571-1060	Overtime	2,675	2,844	3,000	3,000
01-571-1100	FICA/Medicare Tax	12,628	12,737	12,687	13,296
01-571-1200	Employees Retirement	12,123	13,558	16,056	19,081
01-571-1250	Matching Deferred Comp	3,347	3,181	5,000	-
01-571-1300	Health Insurance	27,222	28,534	26,168	27,000
01-571-1350	Life Insurance Expense	524	551	650	650
01-571-1400	Misc Personnel Costs	5,960	933	3,000	3,000
	Total Personnel	\$ 228,733	\$ 227,877	\$ 229,401	\$ 236,826
01-571-2050	Office Supplies	\$ 129	\$ 162	\$ 200	\$ 200
01-571-2150	Minor Tools/Equip/Furniture	1,063	2,377	2,500	2,500
01-571-2180	Computer Equipment/Software	-	-	-	-
01-571-2250	Repair Materials/Supplies	314	655	2,000	1,000
01-571-2300	Clothing/Cleaning	4,837	3,768	4,000	4,000
01-571-2350	Janitor/Housekeeping	2,036	2,037	2,500	2,500
01-571-2400	Fuel/Lubricants	20,195	15,896	15,000	17,000
01-571-2480	Agricultural Supplies	723	625	2,000	1,000
01-571-2610	Concrete/Aggregate Materials	27	-	600	600
01-571-2950	Miscellaneous	132	458	600	600
	Total Consumables	\$ 29,457	\$ 25,979	\$ 29,400	\$ 29,400
01-571-3080	Insurance	\$ 11,404	\$ 11,000	\$ 11,500	\$ 10,500
01-571-3150	Telephone	231	144	200	400
01-571-3250	Postage	-	0	-	-
01-571-3330	Bldg/Grounds Maintenance	22,317	17,160	20,000	20,000
01-571-3350	Maintenance Contracts	-	765	500	500
01-571-3370	Vehicle Repair	8,709	4,187	7,000	7,000
01-571-3380	Equipment Rental/Lease	31	30	500	500
01-571-3400	Equipment Repair	14,690	11,658	16,000	16,000
01-571-3430	Safety Programs/Equip	759	1,394	1,000	1,000
01-571-3500	Travel/Training/Seminars	67	78	250	250
	Total Contractual Services	\$ 58,208	\$ 46,415	\$ 56,950	\$ 56,150
	Total Capital	\$ 18,860	\$ 4,767	\$ -	\$ 26,000
	Total Bldg & Grnds Maintenance	\$ 335,257	\$ 305,038	\$ 315,751	\$ 348,376

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Buildings and Ground Maintenance

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Maintenance Supervisor	1	1		
Maintenance Worker III	1	1		
Maintenance Worker II	2	2		
Maintenance Worker I	1	1		
Totals	5	5	\$ 137,840	\$ 145,800

2014 Budget Highlights:

The budget includes funds for two new zero-turn mowers. Part-time labor remains at the reduced rate set in 2013.

Personnel

Salaries - One of the MWII positions works in City Hall. Funds are included for raises in 2014

Consumables

Repair Materials/Supplies – Mower blades, electrical, plumbing, woodwork, etc.

Agricultural Supplies - Liquid weed killer, granular weed killer, grass seed, fertilizer, etc.

Concrete/Aggregate Materials - Concrete, steel, sand, etc.

Contractual Services

Buildings/Grounds Maintenance – These funds pay for a variety items including the Best/Stanley locks, and cores and the use of area vendors to do maintenance of city facilities including City Hall.

Maintenance Contracts – Among the items funded out of this account are contracts for pest control and codes for new keys.

Capital Items:

Side-mount sickle bar mower	\$ 8,000
Zero-turn mower(s)	18,000

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Cemeteries Department

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
01-572-1000	Salaries	\$ 34,516	\$ 35,322	\$ 35,930	\$ 37,500
01-572-1050	Part-Time/Summer	18,594	13,929	12,000	12,000
01-572-1060	Overtime	983	1,275	1,000	1,000
01-572-1100	FICA/Medicare Tax	3,652	3,380	3,743	3,863
01-572-1200	Employees Retirement	3,342	3,701	4,210	4,889
01-572-1250	Matching Deferred Comp	15	707	1,800	-
01-572-1300	Health Insurance	11,664	11,664	10,500	10,836
01-572-1350	Life Insurance Expense	139	144	200	200
01-572-1400	Misc Personnel Costs	1,604	20	2,000	2,000
	Total Personnel	\$ 74,509	\$ 70,142	\$ 71,383	\$ 72,289
01-572-2050	Office Supplies	\$ 12	\$ 140	\$ 200	\$ 200
01-572-2150	Minor Tools/Equip/Furniture	482	2,347	1,000	1,000
01-572-2250	Repair Materials/Supplies	312	190	500	500
01-572-2300	Clothing/Cleaning	1,175	943	1,100	1,100
01-572-2350	Janitor/Housekeeping	27	28	100	100
01-572-2400	Fuel/Lubricants	3,148	2,208	3,000	3,200
01-572-2480	Agricultural Supplies	442	535	800	500
01-572-2610	Concrete/Aggregate Materials	126	602	500	500
01-572-2660	Repair/Replace Damaged Stones	-	-	500	500
01-572-2950	Miscellaneous	30	114	200	200
	Total Consumables	\$ 5,755	\$ 7,106	\$ 7,900	\$ 7,800
01-572-3080	Insurance	\$ 2,973	\$ 3,344	\$ 3,900	\$ 3,500
01-572-3150	Telephone	896	1,017	800	800
01-572-3330	Bldg/Grounds Maintenance	477	607	1,000	1,000
01-572-3370	Vehicle Repair	1,726	274	1,500	1,500
01-572-3380	Equipment Rental/Lease	-	-	200	-
01-572-3400	Equipment Repair	1,834	651	2,500	2,000
01-572-3430	Safety Programs/Equip	229	84	300	300
	Total Contractual Services	\$ 8,135	\$ 5,977	\$ 10,200	\$ 9,100
	Total Capital	\$ -	\$ -	\$ -	\$ 8,000
	Total Cemeteries	\$ 88,398	\$ 83,225	\$ 89,483	\$ 97,189

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Cemeteries Department

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Cemetery Sexton	1	1		
Totals	1	1	\$ 35,930	\$ 37,500

Budget Highlights

Funds are included in 2014 to buy a utility vehicle for moving dirt in the cemeteries. The part-time labor line for Cemeteries remains at the reduced rate set in 2013. This allows for only two part-time assistants instead of the three that were employed in past years.

Contractual Services

Building/Grounds Maintenance – Upkeep on fencing, the Sexton building and other structures.

Concrete aggregate – Materials used for resetting stones.

Replaced Damaged Stones – Funds used to replace head stones that have been damaged or destroyed.

Equipment Repairs – Repairs to mowers and other small equipment.

Capital Items

Utility Vehicle with dump bed	\$ 8,000
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2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Parks & Recreation Administration

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	PERSONNEL SERVICES				
01-581-1000	Salaries	233,713	242,340	239,000	249,600
01-581-1050	Part-Time Maintenance	21,501	24,049	10,000	12,500
01-581-1055	Program Staff	2,932	1,105	-	2,000
01-581-1060	Overtime	8,037	9,014	7,000	7,000
01-581-1070	Umpires/Referees	16,026	14,754	15,000	13,000
01-581-1100	FICA/Medicare Tax	21,612	21,796	19,584	19,584
01-581-1200	Employees Retirement	22,204	25,570	28,049	32,724
01-581-1250	Matching Deferred Comp	3,832	4,124	6,100	-
01-581-1300	Health Insurance	44,579	50,855	45,780	43,200
01-581-1350	Life Insurance Expense	927	963	1,100	1,100
01-581-1400	Misc Personnel Costs	6,025	3,590	3,000	3,000
01-581-1500	Liability Insurances	-	-		-
	Total Personnel	\$ 381,387	\$ 398,158	\$ 374,613	\$ 383,708
	CONSUMABLES				
01-581-2000	Concessions	\$ 31	\$ 44	\$ 500	\$ 500
01-581-2050	Office Supplies	4,292	3,443	3,000	3,000
01-581-2100	Advertising	5,861	4,836	6,000	6,000
01-581-2150	Minor Tools/Equip/Furniture	6,227	7,262	5,000	5,000
01-581-2180	Computer Equipment/Software	389	496	500	500
01-581-2200	Subscriptions/Publications	425	65	200	200
01-581-2250	Repair Materials/Supplies	9,131	9,461	8,000	9,000
01-581-2300	Clothing/Cleaning	3,007	3,151	3,500	3,500
01-581-2350	Janitor/Housekeeping	1,499	1,371	1,500	1,500
01-581-2400	Fuel/Lubricants	11,377	12,318	8,000	12,000
01-581-2480	Agricultural Supplies	9,521	8,689	10,000	10,000
01-581-2610	Concrete/Aggregate Materials	3,597	8,380	4,000	4,000
01-581-2660	Recreation Supplies	33,604	33,954	28,000	33,000
01-581-2680	Pride Day Supplies	5,057	5,722	2,500	4,000
01-581-2950	Miscellaneous	3,391	6,137	1,500	1,500
	Total Consumables	\$ 97,407	\$ 105,329	\$ 82,200	\$ 93,700

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES
Parks & Recreation Administration

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	CONTRACTUAL SERVICES				
01-581-3080	Insurance	\$ 20,048	\$ 18,743	\$ 20,200	\$ 20,000
01-581-3100	Contract Labor	10,288	9,610	7,500	7,500
01-581-3150	Telephone	3,032	2,625	1,700	1,700
01-581-3250	Postage	430	668	1,000	1,000
01-581-3300	Printing/Binding	5,523	5,573	7,000	6,000
01-581-3330	Bldg/Grounds Maintenance	25,616	26,069	18,000	20,000
01-581-3350	Maintenance Contracts	326	518	500	500
01-581-3360	Rent - Soccer Park	880	880	880	880
01-581-3370	Vehicle Repair	13,409	11,960	10,000	11,000
01-581-3380	Equipment Rental/Lease	728	383	500	500
01-581-3400	Equipment Repair	4,203	4,618	5,000	5,000
01-581-3430	Safety Programs/Equip	534	1,279	400	400
01-581-3450	Dues/Memberships	-	430	700	500
01-581-3500	Travel/Training/Seminars	3,836	3,600	4,000	4,000
	Total Contractual Services	\$ 88,852	\$ 86,955	\$ 77,380	\$ 78,980
01-581-4000	Total Capital	\$ 3,151	\$ 117,300	\$ -	\$ 200,000
	Total Parks & Rec. Administration	\$ 570,797	\$ 707,742	\$ 534,193	\$ 756,388

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES Parks & Recreation Administration

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Director of Parks & Rec.	1	1		
Parks Supervisor	1	1		
Recreation Programmer	1	1		
Maintenance Worker III	0	1		
Maintenance Worker II	3	2		
Maintenance Worker I	1	1		
Administrative Assistant	0.75	1		
Totals	7.75	8		

2014 Budget Highlights

Funds are budgeted to include the Splashpad at Memorial Park that was cut from the park design last year due to a lack of available funds.

Personnel

Salary – The Administrative Assistant position has been reallocated to Parks and Recreation completely and will no longer be partially funded by Administration. The budget allows for raises in 2014.

Part-time Maintenance – Slightly more money is budgeted in 2014 compared to the 2013 budget but it is still below 2012 levels.

Umpires/Referees - Pays wages for contracted labor for officials for games. It may be necessary to cut the per-game amount paid due to budget constraints.

Consumables

Subscriptions/Publications – MPRA and NRPA publication, text books, references, etc.

Agricultural Supplies - Seed, fertilizer, and chemicals for ball fields, soccer fields, etc.

Recreation Program Supplies – Baseballs, soccer balls and other sporting goods; team sports uniform, trophies, ribbons and supplies for other recreation activities.

Concrete/Aggregate Materials - Materials such as concrete, asphalt, gravel, etc. for parking lots, entrances and other projects.

Contractual Services

Contract Labor – Instructors Wages (Instructors, Dance Classes, Golf, Art, Computers, etc)

Utilities – Allowance for lights at ball fields, basketball courts, pavilions, etc.

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Parks & Recreation Administration

Postage – Mailing bi-annual activities guides, invoices and other program information.

Printing/Binding – Printing biannual activities guides, and other program information.

Dues/Membership - Membership in MPRA and NPRA.

Travel/Training/Seminar - Includes all professional travel for department including reimbursement for the use of personal vehicles and professional training conferences and seminars for the Department. MPRA annual conference, MVTA conference.

Capital Outlay:

Splash Pad at Memorial Park	\$ 200,000
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2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Parks & Recreation - Pool

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	PERSONNEL SERVICES				
01-583-1000	Salaries	\$ -	\$ -	\$ -	\$ -
01-583-1050	Part-Time/Summer	35,141	42,142	31,000	31,000
01-583-1100	FICA/Medicare Tax	2,688	3,224	2,372	2,372
01-583-1400	Misc Personnel Costs	11	20	350	350
01-583-1500	Liability Insurances	-	-	-	-
	Total Personnel	\$ 37,841	\$ 45,386	\$ 33,722	\$ 33,722
	CONSUMABLES				
01-583-2000	Concessions	\$ 7,482	\$ 8,693	\$ 6,900	\$ 7,900
01-583-2050	Office Supplies	117	232	300	300
01-583-2100	Advertising	59	169	500	200
01-583-2150	Minor Tools/Equip/Furniture	2,369	2,214	1,000	1,000
01-583-2250	Repair Materials/Supplies	1,906	2,406	2,000	3,000
01-583-2300	Clothing/Cleaning	175	-	1,000	1,000
01-583-2350	Janitor/Housekeeping	390	551	600	600
01-583-2660	Recreation Supplies	2,644	2,944	1,000	2,000
01-583-2670	Pool Chemicals	4,310	9,548	7,500	10,000
01-583-2950	Miscellaneous	2,283	5,142	-	-
	Total Consumables	\$ 21,734	\$ 31,898	\$ 20,800	\$ 26,000
	CONTRACTUAL SERVICES				
01-583-3080	Insurance	\$ 3,522	\$ 2,668	\$ 2,800	\$ 2,800
01-583-3100	Contract Labor	-	-	-	2,500
01-583-3150	Telephone	691	741	600	750
01-583-3330	Bldg/Grounds Maintenance	1,757	8,637	2,500	3,500
01-583-3400	Equipment Repair	1,683	356	1,000	1,000
01-583-3430	Safety Programs/Equip	292	1,391	800	800
01-583-3500	Travel/Training/Seminars	614	1,228	1,000	1,000
	Total Contractual Services	\$ 8,559	\$ 15,020	\$ 8,700	\$ 12,350
	Total Capital	\$ 2,613	\$ 136	\$ -	\$ 29,000
	Total Parks & Rec. - Pool	\$ 70,747	\$ 92,440	\$ 63,222	\$ 101,072

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Parks & Recreation - Pool

2014 Budget Highlights

Increased fees at the pool and slightly lower staffing levels in 2013, resulted in a better net cost.

Personnel

Salaries - There are no FTE's at the Pool.

Part Time/Summer - Staffing typically consists of a Pool Manager, an Assistant Pool Manager and approximately 11 life guards and 4 concession workers. The staff was reduced in 2013 due to budget constraints. The 2014 budget maintains that lower staffing level.

Consumables

Minor Tools/Equipment/Furniture – Deck chairs, small tools, and various pool cleaning tools.

Repair Materials/Supplies – Plumbing, electrical and concrete supplies, new pumps or rehab old pumps.

Clothing/Cleaning – Guard suits and shirts.

Concessions – Pool concession supplies.

Recreation Supplies – Water toys, dive blocks, lane lines, etc.

Pool Chemicals – Chlorine and acid to maintain a safe pool.

Contractual Services

Equipment Repairs – Repairs to pool vacuum and ice machines.

Safety Programs – Red Cross safety audits, lifeguard challenge and in session training.

Capital Outlay:

Roof Repair	\$ 29,000
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2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Debt Service Payments

1999 Capital Project Bonds (Dollar General Development)

In late 2010 the City successfully obtained refinancing thereby eliminating the City's liability for this project. Debt service payments on the 2010 Refunding Bonds are now entirely financed by the TIF district and are no longer a General Fund obligation.

City Hall Project

These are no more payments on the 10-year lease entered into with a consortium of local banks to finance construction of the new City Hall. The lease began in December 2001 and the new City Hall was dedicated to the public on October 19, 2002. The final \$229,500 was paid in 2011 (including interest) with the final payment in September 2011.

2014 ANNUAL BUDGET

GENERAL FUND EXPENDITURES

Debt Service Payments

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	CITY HALL PROJECT				
01-591-5350	City Hall Project - Principal	\$ 225,000	\$ -	\$ -	\$ -
01-591-5360	City Hall Project - Interest	4,467	-	-	-
01-591-5370	City Hall Project - Fees	-	-	-	-
01-591-5390	Transfer to TIF D/S Fund	(25,462)			
		\$ 204,005	\$ -	\$ -	\$ -
	Total	\$ 204,005	\$ -	\$ -	\$ -

2014 ANNUAL BUDGET

ENTERPRISE FUND
Off Street Parking Fund

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
REVENUES					
20-412-1550	Parking Meters	\$ 15,693	\$ 9,749	\$ 11,500	\$ 3,000
20-412-1600	Parking Lot Lease Payments	7,690	18,474	19,000	19,000
20-413-2300	Interest Income	-	149	500	500
20-413-2400	Unrealized Gain/Loss On Investment	-	-	-	-
	Total Revenues	\$ 23,383	\$ 28,372	\$ 31,000	\$ 22,500
EXPENSES					
CONTRACTUAL SERVICES					
20-516-2570	Meter Repairs	\$ 400	\$ 480	\$ 400	\$ 400
20-516-2950	Miscellaneous	-	-	-	-
20-516-3200	Utilities	300	144	300	300
20-516-3080	Insurance	150	27	150	150
20-516-3100	Contract Labor	4,800	4,800	4,800	4,800
20-516-3330	Bldg/Grounds Maintenance	500	-	500	500
20-599-5500	Depreciation	14,800	11,449	14,800	9,000
	Total Contractual Services	\$ 20,950	\$ 16,901	\$ 20,950	\$ 15,150
	Total Expenses	\$ 20,950	\$ 16,901	\$ 20,950	\$ 15,150

ENTERPRISE FUND
Off Street Parking Fund - Analysis of Working Capital

	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
TOTAL REVENUES	23,383	28,372	31,000	22,500
TOTAL EXPENSES	20,950	16,901	20,950	15,150
Net Income/(Loss)	\$ 2,433	\$ 11,471	\$ 10,050	\$ 7,350
ADJUSTMENTS				
Total Capital	\$ (2,000)	\$ 1,870	\$ -	\$ (6,600)
Depreciation	14,800	11,449	14,800	9,000
Net Adjustments	\$ 12,800	\$ 13,319	\$ 14,800	\$ 2,400
Excess /(Deficiency) in Working Capital	\$ 15,233	\$ 24,790	\$ 24,850	\$ 9,750

2014 ANNUAL BUDGET

ENTERPRISE FUND Off Street Parking Fund

2014 Budget Highlights:

The changes in the revenues that are anticipated in 2014 reflect the policy changes made by the City Council for Downtown parking. All leased spots now cost \$20.00/month

Revenues:

Parking Meters – Income from the use of parking in metered spaces on the City-owned downtown lots.

Parking Lot Lease Payments – Rent from parking spots. There are 141 spaces at \$20/month, but not all spaces are leased.

Interest Income – Interest earned on invested funds.

Unrealized Gain/Loss on Investments - Audit adjustment to reflect market value of investments at year end.

Expenses:

Meter Repair - Repairs to meter mechanisms.

Contract Labor - \$400 a month paid to Kingdom Projects to pick up trash in city owned parking lots.

Building and Ground Maintenance - Asphalt and paint for parking lots.

Depreciation - Annual depreciation expense on parking.

Capital Items:

Parking lot overlay	6,600
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2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Electric Fund

REVENUES

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
21-412-1050	Residential Service	\$ 4,519,360	\$ 4,295,887	\$ 4,664,000	\$ 4,664,000
21-412-1100	Rural Service	72,241	69,418	74,200	74,000
21-412-1150	Commercial Service	4,265,169	4,231,711	4,558,000	4,400,000
21-412-1200	Industrial Service	1,661,761	1,597,815	1,908,000	1,800,000
21-412-1225	Industrial Demand	194,151	165,941	206,700	175,000
21-412-1250	Large Power Service	2,965,245	2,924,524	3,180,000	3,000,000
21-412-1275	Large Power Demand	468,365	405,423	498,200	450,000
21-412-1500	Municipal Service	158,359	166,182	180,200	180,200
21-412-1550	Street Lighting	75,182	171,635	58,300	100,000
21-412-1600	Electric Revenue	-	-	1,060	1,000
21-412-1650	Surge Protector Rent Revenue	6,466	6,661	6,360	3,000
	Operating Revenue	14,386,298	14,035,197	15,335,020	14,847,200
21-413-2000	ARRA Grant	\$ 512,282	\$ 203,988	\$ -	\$ -
21-413-2050	Penalty Revenue	105,954	107,449	105,000	105,000
21-413-2100	Customer Service	57,880	57,220	65,000	65,000
21-413-2150	Material Sales	(507)	(400)	4,000	4,000
21-413-2400	Interest Income	20,486	16,093	34,000	20,000
21-413-2500	Third Party Reimbursements	3,349	23,726	10,000	10,000
21-413-2600	Miscellaneous Revenue	29,828	23,122	15,000	20,000
21-413-2650	Cash Long/Short	(463)	(242)	-	-
21-413-2700	Other Grant Revenue	-	-	-	-
21-413-3750	Charges In Lieu Of Taxes - PILOT	728,673	-	731,450	731,450
21-413-3775	Transfer in from Water	-	-	82,000	41,000
21-413-3800	Gain/Loss On Equipment Disposal	-	1,597	-	-
	Non-Operating Revenue	\$ 1,457,481	\$ 432,551	\$ 1,046,450	\$ 996,450
	Total Revenues	\$15,843,779	\$14,467,748	\$16,381,470	\$15,843,650

EXPENSES

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
PURCHASED POWER EXPENSES					
21-515-2000	Purchased Power Other	\$ 6,882,894	\$ 2,609,922	\$ 1,100,000	\$ 860,000
21-515-2002	Sikeston Purchased Power	-	3,658,666	4,320,000	4,100,000
21-515-2004	SWPA Purchased Power	-	221,670	250,000	235,000
21-515-2010	MISO Power and Charges	77,557	68,711	100,000	70,000
21-515-2020	TEA Charges	(248,648)	165,004	150,000	200,000
21-515-2030	Prairie States Charges	-	1,695,191	5,200,000	4,400,000
21-515-2035	AmerenUE Charges	25,490	-	100,000	-
	Total Purchased Power	\$ 6,737,293	\$ 8,419,164	\$11,220,000	\$ 9,865,000

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Electric Fund - Expenses

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
	POWER PLANT EXPENSES				
21-516-1000	Salaries	\$ 195,525	\$ 213,375	\$ 242,000	\$ 232,800
21-516-1060	Overtime	12,048	15,973	10,000	10,000
21-516-1100	FICA/Medicare Tax	15,452	15,120	19,278	18,574
21-516-1200	Employees Retirement	14,489	19,960	28,728	31,721
21-516-1250	Matching Deferred Comp	4,189	3,173	3,300	-
21-516-1300	Health Insurance	39,798	43,107	40,352	46,328
21-516-1350	Life Insurance Expense	818	718	1,100	1,100
21-516-1400	Misc Personnel Costs	878	2,746	1,500	1,500
	Total Personnel	\$ 283,197	\$ 314,172	\$ 346,258	\$ 342,022
21-516-2050	Office Supplies	\$ 618	\$ 1,017	\$ 1,000	\$ 1,000
21-516-2150	Minor Tools/Equip/Furniture	13,158	5,425	4,000	5,000
21-516-2180	Computer Equipment/Software	1,600	69	2,000	2,000
21-516-2250	Repair Materials/Supplies	6,750	10,884	7,000	8,000
21-516-2270	Supplies-Biodiesel Plant	-	-	-	-
21-516-2300	Clothing/Cleaning	6,438	6,295	6,500	6,500
21-516-2350	Janitor/Housekeeping	1,060	873	500	900
21-516-2400	Fuel/Lubricants	4,044	1,640	2,500	2,500
21-516-2550	Diesel Fuel	1,309	19,967	10,000	10,000
21-516-2560	Turbine Fuel	2,834	2,348	10,000	20,000
21-516-2700	Engine Maintenance	16,191	26,626	30,000	25,000
21-516-2710	Generator Maintenance	-	1,096	1,000	1,000
21-516-2720	Switchyard Maintenance	-	16,367	2,500	20,500
21-516-2750	Turbine Maintenance	-	9,993	7,500	15,000
21-516-2950	Miscellaneous	1,070	235	1,000	1,000
	Total Consumables	\$ 55,072	\$ 102,835	\$ 85,500	\$ 118,400
21-516-3080	Insurance	\$ 25,650	\$ 16,715	\$ 16,000	\$ 16,500
21-516-3100	Contract Labor	-	-	3,000	-
21-516-3150	Telephone	2,729	2,852	1,500	3,000
21-516-3200	Utilities	41,836	35,458	42,000	42,000
21-516-3210	Water	325	441	500	500
21-516-3250	Postage	-	94	500	500
21-516-3330	Bldg/Grounds Maintenance	1,421	814	1,500	1,500
21-516-3350	Maintenance Contracts	-	-	31,000	31,000
21-516-3370	Vehicle Repair	1,544	3,604	2,000	3,500
21-516-3380	Equipment Rental/Lease	-	-	1,000	-
21-516-3400	Equipment Repair	4,715	10,134	10,000	5,000
21-516-3430	Safety Programs/Equip	(1,426)	894	1,000	1,000
21-516-3500	Travel/Training/Seminars	485	100	2,000	2,000
21-516-3610	Licenses/Fees/Permits/Fines	80	80	1,500	1,000
	Total Contractual Services	\$ 77,357	\$ 71,185	\$ 113,500	\$ 107,500
	Total Power Plant Expenses	\$ 415,626	\$ 488,192	\$ 545,258	\$ 567,922

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Electric Fund – Expenses (cont.)

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	DISTRIBUTION EXPENSES				
21-520-1000	Salaries	\$ 501,451	\$ 455,417	\$ 500,000	\$ 473,800
21-520-1050	Part-Time/Summer	7,716	-	6,000	6,000
21-520-1060	Overtime	23,931	14,802	15,000	15,000
21-520-1100	FICA/Medicare Tax	38,972	35,827	39,856	37,852
21-520-1200	Employees Retirement	48,694	46,924	58,710	62,626
21-520-1250	Matching Deferred Comp	22,909	20,256	19,500	-
21-520-1300	Health Insurance	78,134	74,556	69,584	70,384
21-520-1350	Life Insurance Expense	1,960	1,872	1,620	1,620
21-520-1400	Misc Personnel Costs	870	1,870	1,200	1,200
21-520-1800	Compensated Absences	-	-	1,850	-
	Total Personnel	\$ 724,635	\$ 652,453	\$ 713,320	\$ 668,482
21-520-2050	Office Supplies	\$ 575	\$ 2,422	\$ 1,000	\$ 1,000
21-520-2150	Minor Tools/Equip/Furniture	7,316	6,888	8,000	8,000
21-520-2180	Computer Equipment/Software	-	-	-	1,500
21-520-2250	Repair Materials/Supplies	7,875	7,137	6,000	6,000
21-520-2300	Clothing/Cleaning	12,038	13,984	12,000	15,000
21-520-2350	Janitor/Housekeeping	787	714	1,500	1,000
21-520-2400	Fuel/Lubricants	25,188	24,484	22,000	25,000
21-520-2570	Services Maintenance	11,972	7,192	15,000	15,000
21-520-2580	Meter Maintenance Material	9,192	7,621	5,000	8,000
21-520-2660	Street Light Repair	11,946	8,344	10,000	10,000
21-520-2700	Lines Maintenance	28,590	28,201	30,000	30,000
21-520-2750	Transformer Maintenance	3,655	7,996	5,000	8,000
21-520-2760	Substation Maintenance	98	4,764	6,000	6,000
21-520-2800	Third Party Damage Repair	119	1,135	2,000	2,000
21-520-2850	Surge Protectors	521	-	400	400
21-520-2950	Miscellaneous	239	896	1,000	1,000
	Total Consumables	\$ 120,111	\$ 121,780	\$ 124,900	\$ 137,900
21-520-3080	Insurance	\$ 38,370	\$ 36,585	\$ 40,000	\$ 44,100
21-520-3100	Contract Labor	300	-	5,000	-
21-520-3200	Utilities	2,749	7,957	1,500	8,000
21-520-3250	Postage	145	58	300	300
21-520-3350	Maintenance Contracts	493	524	1,000	1,000
21-520-3370	Vehicle Repair	22,890	19,959	14,000	14,000
21-520-3380	Equipment Rental/Lease	-	-	1,000	1,000
21-520-3400	Equipment Repair	25,098	34,326	18,000	20,000
21-520-3430	Safety Programs/Equip	3,508	6,352	3,000	6,000
21-520-3440	Equipment Safety Inspections	-	1,664	3,000	2,000
21-520-3500	Travel/Training/Seminars	16,070	2,733	10,000	5,000
	Total Contractual Services	\$ 109,622	\$ 110,158	\$ 96,800	\$ 101,400
	Total Distribution Expenses	954,368	884,391	935,020	907,782

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Electric Fund – Expenses (cont.)

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
	ADMINISTRATION EXPENSES				
21-522-1000	Salaries	\$ 43,329	\$ 45,848	\$ 47,000	\$ 47,260
21-522-1100	FICA/Medicare Tax	3,303	3,163	3,595	3,615
21-522-1200	Employees Retirement	4,250	4,220	5,358	6,002
21-522-1250	Matching Deferred Comp	2,055	1,929	1,900	-
21-522-1300	Health Insurance	5,821	5,076	5,406	5,625
21-522-1350	Life Insurance Expense	123	109	750	750
21-522-1400	Misc Personnel Costs	45	279	150	150
21-522-1800	Compensated Absences	-	-	300	300
	Total Personnel	\$ 58,927	\$ 60,624	\$ 64,459	\$ 63,703
21-522-2050	Office Supplies	\$ 121	\$ 13	\$ 250	\$ 250
21-522-2100	Advertising	2,220	173	250	250
21-522-2150	Minor Tools/Equip/Furniture	434	-	200	200
21-522-2180	Computer Equipment/Software	27	133	-	-
21-522-2200	Subscriptions/Publications	-	-	-	-
21-522-2350	Janitor/Housekeeping	-	7	500	500
21-522-2950	Miscellaneous	40	220	500	500
	Total Consumables	\$ 2,841	\$ 546	\$ 1,700	\$ 1,700
21-522-3050	Legal Fees	\$ -	\$ 625	\$ 5,000	\$ 2,000
21-522-3080	Insurance	2,824	2,877	3,200	3,000
21-522-3150	Telephone	2,172	2,831	1,250	1,250
21-522-3200	Utilities	4,380	2,509	3,400	3,400
21-522-3250	Postage	18,365	18,252	22,000	22,000
21-522-3300	Printing/Binding	0	-	500	500
21-522-3330	Bldg/Grounds Maintenance	0	-	100	100
21-522-3350	Maintenance Contracts	9,750	-	-	-
21-522-3400	Equipment Repair	1,400	(1,352)	500	500
21-522-3430	Safety Programs/Equip	-	-	-	-
21-522-3450	Dues/Memberships	16,153	4,036	22,800	24,000
21-522-3500	Travel/Training/Seminars	3,607	2,627	4,000	4,000
	Total Contractual Services	\$ 58,651	\$ 32,405	\$ 62,750	\$ 60,750
	Total Administration Expenses	\$ 120,419	\$ 93,575	\$ 128,909	\$ 126,153

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Electric Fund – Expenses (cont.)

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
NON-OPERATING EXPENSES					
21-599-3050	Administrative Services	\$ 694,910	\$ 694,910	\$ 667,141	\$ 694,097
21-599-3100	Building Inspector Services	133,039	133,039	261,459	202,184
21-599-3160	Engineering Services	221,265	221,064	224,238	255,537
21-599-3170	Buildings & Grounds Services	32,086	31,877	50,892	57,716
21-599-3180	Audit Expense	9,210	10,768	17,600	25,080
21-599-4480	SCADA System	603	-	10,000	10,000
21-599-5100	Uncollectible Accounts	44,967	53,796	25,000	25,000
21-599-5200	Municipal Services	200,657	129,451	220,000	220,000
21-599-5400	Other Expenses	-	-	6,000	6,000
21-599-5500	Depreciation	349,995	372,126	500,000	375,000
21-599-5600	Contrib To Gen Fund - PILOT	728,673	-	731,450	752,560
21-599-5700	Transfer To General Fund	1,700,000	1,700,000	700,000	1,500,000
21-599-5710	Transfer To Water Fund	-	-	-	-
21-599-5720	Transfer To City Hall Fund	229,467	-	-	-
Total Non-Operating Expenses		\$ 4,344,873	\$ 3,347,031	\$ 3,413,781	\$ 4,123,175
Total Expenses		\$12,572,579	\$13,232,354	\$16,242,968	\$15,590,032
Revenues Over/(Under) Expenses		\$ 3,271,200	\$ 1,235,394	\$ 138,502	\$ 253,618

ENTERPRISE FUNDS
Electric Fund – Analysis of Working Capital

Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
TOTAL REVENUES	\$15,843,779	\$14,467,748	\$16,381,470	\$15,843,650
TOTAL EXPENSES	\$12,572,579	\$13,232,354	\$16,242,968	\$15,590,032
NET INCOME / (LOSS)	\$ 3,271,200	\$ 1,235,394	\$ 138,502	\$ 253,618
Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
Total Capital	\$ (1,873,900)	\$ (623,771)	\$ (496,200)	\$ (472,000)
Depreciation	349,995	372,126	500,000	375,000
Net Adjustments	\$ (1,523,905)	\$ (251,645)	\$ 3,800	\$ (97,000)
Excess/(Deficiency in Working Capital)	\$ 1,747,295	\$ 983,749	\$ 142,302	\$ 156,618

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Electric Fund

Position	Number of Employees		Budgeted	Adopted		
	2013	2014	2013	2014		
Utilities Superintendent	.33	.33				
Electric Supervisor	1	1				
Asst. Power Plant Supervisor	1	1				
Assistant Elec. Dist. Supervisor	1	1				
Crew Leader	2	1				
Power Plant Operator	0	0				
Lineman	5	5				
Apprentice Lineman	1	2				
Apprentice Plant Operator	6	6				
Meter Readers	1	1				
Administrative Assistant	.33	.33				
Totals	18.66	18.66			\$ 789,000	\$ 753,860

Budget Highlights

In 2013 the second unit of the Prairie States power plant went online. We have purchased 5MW in each of the two units. We anticipate that the second year will be a better year for Unit 2 and that we will be able to reduce our power purchases from other sources. For that reason we are not anticipating that rates will need to be increased in 2014, and the scheduled increase in 2013 has been determined to be unnecessary as well. The construction of the new warehouse and maintenance campus will be the main highlight for the Electric Department.

Revenues

Residential Service - Revenue from power sold to residential customers residing within the city limits of Fulton. We believe we will reach the amount budgeted in 2013 despite the fact that the rate increase was never implemented.

Rural Service - Revenue from a few customers receiving municipal electric service outside of Fulton's corporate city limits.

Commercial Service - Revenue from power sold to commercial businesses within Fulton. An additional amount is charged to those customers that purchase additional electric energy capacity but do not use enough power to require demand meters. The revenues are projected lower than the 2013 budget due to the fact that last year's proposed rate increase was never implemented.

Industrial Service – Revenue from power sold to our industrial customers that used over 200 KW per month of demand, as measured by demand meters. These budget estimates are based on the previous revenues.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Electric Fund

Industrial Demand - Revenues from meter readings that determine the peak demands put on the system by high-volume industrial users of electric power.

Large Power Service – Revenues from power sold to high volume customers; those using over 500 KW of demand per month).

Large Power Demand - Revenue from meter readings that determine the peak demands put on the system by high-volume users of electric power.

Municipal Service Revenue - Booked revenue from power used by governmental functions of the City of Fulton such as power consumption at the pumps at the wastewater treatment facility.

Electric Revenue - Revenues from electricity or capacity sold to other communities or companies.

Surge Protector Revenue – Revenues from lease of surge protection devices to residential customers as well as a small number of commercial users.

Penalty Revenue - Revenues from penalties added to delinquent payment of utility bills.

Customer Service - Revenue from connection fees and special service fees.

Investment Interest Revenue - Interest earned from investing cash reserves of the electric fund.

Material Sales - Money generated from selling stock equipment to contractors.

Third Party Reimbursement - Reimbursement from either public or private entities for work performed on behalf of the City of Fulton.

Charges in Lieu of Taxes – An amount equal to 5% of electric revenues are collected and transferred to the General Fund per ordinance Sec. 114-76. This balances line item #21-599-5600.

Expenses:

Purchased Power - Wholesale energy purchased mainly from Sikeston and Prairie State power plants in which the City has purchased dedicated power. Other sources are used based on competitive pricing and availability. Power purchased on interruptible contracts is usually less costly than running Fulton's own generation equipment.

Generation Expense

Personnel

Salaries – By consolidating the role of the Electric Distribution Supervisor and the Power Plant Supervisor, the City was able to reduce the overall personnel costs for the electric department which is reflected in the 2014 budget.

Consumables

Diesel Fuel – The Power Plant purchases fuel for the generators. To keep the fuel fresh, the fuel is sold to other departments at cost for use in diesel engines in pumps and equipment.

Turbine Fuel - Natural gas purchased for the turbine engine.

Turbine Maintenance – Turbine parts and general maintenance for its upkeep.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Electric Fund

Generator Maintenance – Generator parts for maintenance and upkeep of equipment.

Contract Labor – Labor for work on specialized maintenance on items like the generator, crane and control room.

Utilities – Power needed to operate the Power Plant.

Licenses/Fees/Fines – DNR, EPA permits and charges for total emissions for the year.

Distribution Expense

Service Maintenance – Service performed on transformers, lines, leads, splices, and service poles.

Meter Maintenance Material – Repair parts, testing equipment, PT transformers, CT transformers, marking flags, and numbers for numbering meters.

Street Light Operation – Replacing equipment (bulbs, shades, fixtures, light poles, overhead and underground feeders).

Line Maintenance – Maintenance and replacement of equipment (poles, Cross E-Arms, switches, transformers, arresters).

Transformer Maintenance – Repair parts, parts and other specialized services.

Contract Labor – This includes payments to a vendor to conduct tree trimming on the 69 KV line.

Third Party Damage – Reimbursement for City property damaged by a third party (non-city affiliate).

Administrative Expense

Personnel

Salary - The salary of the Utilities Superintendent and the Administrative Assistant are divided among the four utilities they serve; Electric, Gas, Water and Wastewater.

Consumables

Utilities – Landfill charges for the Electric Department.

Printing/Binding – Pamphlet, information, etc.

Dues/Membership – Expenses associated with maintaining active membership in MO. Public Utilities Association, SWAPA, APPA as well as the Chamber of Commerce and FADC.

Travel/Training Seminars - Includes all professional travel for association meetings and training.

Non-Operating

Administrative Services - Reimbursement to the General Fund for expenses for administration, purchasing, utility billing and bookkeeping.

Inspector Services - Reimbursement to the General Fund for expenses for inspection services provided by building official and construction inspection.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Electric Fund

Engineering Services - Reimbursement to the General Fund for expenses associated with engineering, connection, location, and performance auditing for municipal utility performed by general fund departments.

Building and Grounds Services - Reimbursement to the General Fund for expenses associated with maintenance of easements and electric buildings.

Audit - A portion of the annual audit cost is allocated to the different funds.

Municipal Service – Power provided to governmental functions of the city.

Depreciation - The depreciation expense on buildings, equipment, and electrical service.

Payment in Lieu of Taxes (PILOT) - Water gas and electric utilities transfer an amount of money equal to 5% of revenues collected for the year to the general fund of the City equal to what a private utility would have to pay in franchise taxes.

Capital Items:

Line Extensions	50,000
Street Lighting	20,000
Transformers	50,000
Emergency Fund - Dist&Gen	50,000
New Services	25,000
Engine Maintenance	50,000
SCADA/Cybersecurity	30,000
Underground Utilities	50,000
Vac Trailer (partial)	25,000
New Warehouse Facility	100,000
Pickup Truck	22,000

2014 ANNUAL BUDGET

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2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Gas Fund

REVENUES

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
22-412-1050	Residential Service	\$ 1,955,002	\$ 1,539,554	\$ 1,700,000	\$ 1,900,000
22-412-1100	Rural Service	40,353	28,983	38,000	36,000
22-412-1150	Commercial Service	1,403,349	1,076,516	1,300,000	1,350,000
22-412-1200	Industrial Service	2,537,405	1,895,890	2,200,000	2,000,000
22-412-1500	Municipal Service	28,132	23,022	35,000	35,000
22-412-1600	Power Plant	35,219	29,050	40,000	40,000
22-412-1700	Gas Transportation	114,885	124,725	75,000	110,000
	Operating Revenue	\$ 6,114,345	\$ 4,717,739	\$ 5,388,000	\$ 5,471,000
22-413-2050	Penalty Revenue	\$ 39,660	\$ 32,948	\$ 45,000	\$ 42,000
22-413-2100	Customer Service	2,700	2,600	5,000	5,000
22-413-2150	Material Sales	609	5,259	-	-
22-413-2400	Interest Income	23,293	11,284	14,000	14,000
22-413-2500	Third Party Reimbursements	1,499	15,498	2,000	2,000
22-413-2600	Miscellaneous Revenue	2,051	3,849	2,000	2,000
22-413-3750	Charges In Lieu Of Taxes - PILOT	309,208	239,459	272,800	276,800
22-413-3800	Gain/Loss On Equipment Disposal	-	1,400	-	-
	Non-Operating Revenue	\$ 379,020	\$ 312,298	\$ 340,800	\$ 341,800
22-414-1050	Transfer From Electric Fund	-	-	-	-
	Total Revenues	\$ 6,493,365	\$ 5,030,036	\$ 5,728,800	\$ 5,812,800

EXPENSES

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
	PURCHASED ENERGY				
22-515-2000	Purchased Gas	\$ 3,684,546	\$ 2,313,354	\$ 2,500,000	\$ 2,700,000
22-515-2010	Purchased Gas Transportation	433,298	293,130	430,000	430,000
	Total Purchased Energy	\$ 4,117,844	\$ 2,606,484	\$ 2,930,000	\$ 3,130,000

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Gas Fund

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	DISTRIBUTION EXPENSES				
22-520-1000	Salaries	\$ 458,686	\$ 383,054	\$ 420,000	\$ 375,200
22-520-1050	Part-Time/Summer	9,186	1,309	2,000	9,000
22-520-1060	Overtime	17,073	17,081	20,000	20,000
22-520-1100	FICA/Medicare Tax	35,673	30,101	33,813	30,921
22-520-1200	Employees Retirement	45,054	38,744	50,160	50,295
22-520-1250	Matching Deferred Comp	20,779	17,212	16,550	-
22-520-1300	Health Insurance	87,489	74,010	58,016	70,200
22-520-1350	Life Insurance Expense	1,822	1,421	2,000	2,000
22-520-1400	Misc Personnel Costs	1,190	1,850	3,000	3,000
	Total Personnel	\$ 676,952	\$ 564,783	\$ 605,539	\$ 560,617
22-520-2050	Office Supplies	\$ 1,452	\$ 3,570	\$ 1,500	\$ 1,500
22-520-2150	Minor Tools/Equip/Furniture	6,229	6,278	6,000	6,000
22-520-2180	Computer Equipment/Software	31	122	1,500	1,000
22-520-2250	Repair Materials/Supplies	5,723	6,028	5,000	5,000
22-520-2300	Clothing/Cleaning	10,305	9,611	10,000	10,000
22-520-2350	Janitor/Housekeeping	1,203	1,238	500	500
22-520-2400	Fuel/Lubricants	26,173	23,649	24,000	24,000
22-520-2480	Agricultural Supplies	942	442	1,000	1,000
22-520-2570	Services Maintenance	16,808	11,796	15,000	15,000
22-520-2580	Meter Maintenance Materials	14,823	16,336	18,000	18,000
22-520-2700	Main Maintenance	11,995	11,682	10,000	10,000
22-520-2800	Third Party Damage Repair	55	-	2,000	2,000
22-520-2950	Miscellaneous	20	266	-	-
	Total Consumables	\$ 95,759	\$ 91,018	\$ 94,500	\$ 94,000
22-520-3080	Insurance	33,104	33,091	33,500	25,400
22-520-3100	Contract Labor	-	-	2,000	2,000
22-520-3250	Postage	358	18	500	500
22-520-3330	Bldg/Grounds Maintenance	131	614	1,000	1,000
22-520-3350	Maintenance Contracts	448	329	31,000	31,000
22-520-3370	Vehicle Repair	13,941	15,044	14,000	15,000
22-520-3380	Equipment Rental/Lease	-	-	2,500	2,500
22-520-3400	Equipment Repair	15,046	12,620	15,000	15,000
22-520-3410	Heavy Equipment Repair	-	-	2,000	2,000
22-520-3430	Safety Programs/Equip	5,626	4,233	5,000	5,000
22-520-3500	Travel/Training/Seminars	1,603	1,489	4,000	2,000
	Total Contractual Services	\$ 70,257	\$ 67,438	\$ 110,500	\$ 101,400
	Total Distribution Expense	842,968	723,239	810,539	756,017

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Gas Fund

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	ADMINISTRATION EXPENSES				
22-522-1000	Salaries	\$ 43,936	\$ 46,465	\$ 47,000	\$ 47,260
22-522-1060	Overtime	-	-	-	-
22-522-1100	FICA/Medicare Tax	3,303	3,500	3,595	3,615
22-522-1200	Employees Retirement	4,250	4,315	5,358	6,160
22-522-1250	Matching Deferred Comp	2,055	1,929	1,900	-
22-522-1300	Health Insurance	5,821	6,291	5,406	5,626
22-522-1350	Life Insurance Expense	123	136	450	450
22-522-1400	Misc Personnel Costs	-	-	150	150
22-522-1600	Tuition Reimbursement	-	-	-	-
	Total Personnel	\$ 59,488	\$ 62,635	\$ 63,859	\$ 63,261
22-522-2050	Office Supplies	\$ 248	\$ 382	\$ 250	\$ 250
22-522-2100	Advertising	173	230	500	500
22-522-2150	Minor Tools/Equip/Furniture	-	84	250	250
22-522-2180	Computer Equipment/Software	27	154	-	-
22-522-2950	Miscellaneous	10	882	500	500
	Total Consumables	\$ 458	\$ 1,731	\$ 1,500	\$ 1,500
22-522-3050	Legal Fees	\$ 2,575	\$ 1,075	\$ -	-
22-522-3080	Insurance	2,669	2,676	2,800	2,800
22-522-3100	Contract Labor	-	-	-	-
22-522-3150	Telephone	6,304	9,345	3,000	9,000
22-522-3200	Utilities	2,195	2,131	2,000	2,000
22-522-3250	Postage	5,581	6,572	6,000	6,000
22-522-3300	Printing/Binding	19	-	500	500
22-522-3330	Bldg/Grounds Maintenance	7	-	-	-
22-522-3350	Maintenance Contracts	-	-	500	500
22-522-3400	Equipment Repair	-	487	-	-
22-522-3450	Dues/Memberships	-	-	20,000	20,000
22-522-3500	Travel/Training/Seminars	1,188	1,638	2,000	2,000
	Total Contractual Services	\$ 17,963	\$ 22,849	\$ 36,800	\$ 42,800
	Total Administration Expenses	\$ 77,909	\$ 87,216	\$ 102,159	\$ 107,561

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Gas Fund- Expenses

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
	NON-OPERATING EXPENSES				
22-599-3050	Administrative Services	\$ 289,546	\$ 289,546	\$ 277,975	\$ 289,207
22-599-3100	Building Inspector Services	51,169	51,169	108,941	77,763
22-599-3160	Engineering Services	73,688	73,688	93,432	98,284
22-599-3170	Buildings & Grounds Services	31,877	31,877	21,205	22,199
22-599-3180	Audit Expense	9,210	10,768	15,400	10,450
22-599-5100	Uncollectible Accounts	34,214	(44)	10,000	10,000
22-599-5200	Municipal Services	28,115	23,058	53,000	53,000
22-599-5300	Interest Expense	-	-	-	-
22-599-5400	Other Expenses	-	-	-	-
22-599-5500	Depreciation	195,987	198,364	180,000	200,000
22-599-5600	Contrib To Gen Fund - PILOT	309,208	239,459	272,800	276,800
22-599-5700	Transfers Out	-	-	350,000	400,000
22-599-5800	Unrealized Gain/Loss On Invest	-	-	-	-
22-599-5810	Realized Gain/Loss On Invest	-	-	-	-
22-599-5860	Inventory Obsolescence	-	-	-	-
	Total Non-Operating Expense	\$ 1,023,014	\$ 917,885	\$ 1,382,753	\$ 1,437,702
	Total Expenses	\$ 6,061,735	\$ 4,334,823	\$ 5,225,451	\$ 5,431,281
	Revenues Over/(Under) Expenses	\$ 431,630	\$ 695,213	\$ 503,349	\$ 381,519

ENTERPRISE FUNDS

Gas Fund – Analysis of Working Capital

		2011	2012	2013	2014
	Description	Audited	Audited	Budgeted	Adopted
	TOTAL REVENUES	\$ 6,493,365	\$ 5,030,036	\$ 5,728,800	\$ 5,812,800
	TOTAL EXPENSES	\$ 6,061,735	\$ 4,334,823	\$ 5,225,451	\$ 5,431,281
	NET INCOME / (LOSS)	\$ 431,630	\$ 695,213	\$ 503,349	\$ 381,519
	Total Capital Expense	(211,020)	(105,644)	(472,000)	(551,500)
	Loan payment from/(to) Water	(455,000)	-	42,000	41,000
	Depreciation	195,987	198,364	180,000	200,000
	Net Adjustments	(470,033)	92,719	(250,000)	(310,500)
	Excess/(Deficiency in Working Capital)	\$ (38,403)	\$ 787,932	\$ 253,349	\$ 71,019

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Gas Fund

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Utilities Superintendent	.33	.33		
Gas Supervisor	1	1		
Assistant Gas Supervisor	1	0		
Crew Leader	1	1		
Lead Pipefitter	0	1		
Pipefitter	4	4		
Apprentice Pipefitter	0	0		
Utility Technician	2	2		
Meter Readers	1	0		
Administrative Assistant	.33	.33		
Totals	10.66	9.66	\$ 467,000	\$ 422,460

Budget Highlights

The Gas Fund was doing well enough and the costs of natural gas on the open market have gone down enough that it was possible to reduce rates in 2009. Since energy costs remain low, we have purchased some fuel for 2014 to ensure stable retail rates. The 2014 budget includes money for the construction of the new warehouse and maintenance campus and new remote-read gas meters.

Revenues

Residential Services – Revenue from gas sold to residential customers residing within the city limits of Fulton.

Rural Service - Revenues from customers receiving municipal gas that reside outside of Fulton's corporate limits.

Commercial Service - Revenue from gas sold to commercial businesses within Fulton.

Industrial Service – Revenue from gas sold to our industrial customers.

Power Plant – Revenue from natural gas sold to the City Power Plant for generating electricity.

Customer Service Revenue - Revenue associated with connection fees and special service fees.

Interest Income - Interest revenue earned from investing cash reserves of the gas fund. Interest revenues are down drastically over the last two years.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Gas Fund

Material Sales - Inventory sold to contractors completing work in the City of Fulton.

Unrealized Gain/Loss on Investments - Audit adjustment to reflect market value of investments at year end.

Third Party Reimbursements - Reimbursements from public or private entities for services provide by this department other than sale of natural gas.

Payment in Lieu of Taxes (PILOT) - An amount equal to 5% of Gas revenues are collected transferred to the General Fund per ordinance, Sec. 114-76. This balances line item #22-599-5600.

Expenses

Purchased Gas - Cost for wholesale purchase of natural gas from supplier. Costs are still low from before the economic slowdown.

Purchased Gas Transportation - Fee for transportation of gas to Fulton's station at Hatton by Panhandle Eastern Pipeline Company.

Distribution Expenses

Personnel

Salaries - The lower amount for 2014 does not reflect lower salaries. Over the past several years positions have been left unfilled as the replacement of ductile iron with plastic pipe in our natural gas infrastructure has been largely completed. This year's budget has one fewer FTE in the Gas Department.

Consumables

Meter Maintenance Material – Seals, gaskets, oil, dials, and outside repairs to meters and instruments.

Bare Steel Replacement - Pipes, valves, risers, also cost related to repair work, grass seed, water service repairs, sidewalks, etc.

Administrative Expense

Postage - In addition to typical office needs for postage, the Gas Department is required to send a notice out to all customers about natural gas safety.

Dues/Membership – This funds dues for the Missouri Municipal Utility Alliance, the Interstate Municipal Gas Agency, the Chamber of Commerce and the FADC.

Travel/Training Seminars - Includes all professional travel for department including reimbursement for the use of personal vehicles and professional training conferences and seminars.

Non-Operating

Administrative Services – Reimbursement to the General Fund for expenses for administration, purchasing, utility billing and bookkeeping.

Inspector Services - Reimbursement to the General Fund for expenses for inspection services provided by building official and construction inspections.

Building and Grounds - Reimbursement to the General Fund for expenses of upkeep on utility easements, repairs and maintenance to City buildings.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Gas Fund

Engineering Expense - Reimbursement to the General Fund for expenses associated with engineering, connection, location, and performance auditing for municipal utility performed by general fund departments.

Audit – Portions of the annual audit cost is allocated to the different funds.

Municipal Service – Gas provided to governmental functions of the city (see municipal service revenue).

Payment in Lieu of Taxes (PILOT) – An amount equal to 5% of electric revenues are collected and transferred to the General Fund per ordinance, Sec. 114-76. This balances line item #22-599-5600. No revenue is actually recorded because the funds are transferred directly to the General Fund.

Capital Items:

Meter Replacement (AMI)	\$ 100,000
Main Replacement	10,000
Main Extensions	10,000
New Services	10,000
Emergency Fund	50,000
Gas Leak Detection and Locator Equip.	10,000
Welding Equipment	5,000
SCADA--- Install Additional Sites	25,000
Hatton Line Improvements	25,000
SCADA	20,000
Hatton Line Right-of-Way Clearing	20,000
Regulator Station Update "Tanglewood"	10,000
South 54 Gas Bore Casing	86,500
1 ton Service Truck	45,000
New Warehouse Facility	100,000
Vac Trailer	25,000

2014 ANNUAL BUDGET

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2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Water Fund - Revenues

REVENUES

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	OPERATING REVENUE				
23-412-1050	Residential Service	\$ 789,632	\$ 907,576	\$ 800,000	\$ 850,000
23-412-1100	Rural Service	15,738	21,621	17,000	17,000
23-412-1150	Commercial Service	371,471	432,289	360,000	410,000
23-412-1200	Industrial Service	309,715	389,353	350,000	350,000
23-412-1500	Municipal Service	12,656	17,554	12,000	10,000
23-412-1600	Water Station Revenue	1,131	2,907	1,250	2,000
	Total Operating Revenue	1,500,343	1,771,301	1,540,250	1,639,000
	NON-OPERATING REVENUE				
23-413-2050	Penalty Revenue	18,098	21,479	15,000	17,000
23-413-2100	Customer Service	6,350	5,556	15,000	15,000
23-413-2150	Material Sales	-	-	-	-
23-413-2160	Third Party Reimbursements	-	66,101	-	-
23-413-2200	Weather Cam WaterTower Leas	600	600	500	600
23-413-2400	Interest Income	377	2,900	1,500	1,500
23-413-2600	Miscellaneous Revenue	5,424	2,349	2,000	2,000
23-413-3750	Charges In Lieu Of Taxes - PILOT	76,240	89,917	78,513	83,550
	Total Non-Operating Revenue	\$ 107,089	\$ 188,902	\$ 112,513	\$ 119,650
	Total Revenues	\$ 1,607,432	\$ 1,960,203	\$ 1,652,763	\$ 1,758,650

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Water Fund - Expenses

EXPENSES

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	PRODUCTION EXPENSES				
23-516-1000	Salaries	\$ 117,351	\$ 120,737	\$ 118,290	\$ 126,700
23-516-1060	Overtime	10,454	10,381	10,000	10,000
23-516-1100	FICA/Medicare Tax	9,134	8,902	9,814	10,458
23-516-1200	Retirement	11,679	13,562	14,625	17,495
23-516-1250	Matching Deferred Comp	615	1,438	2,126	-
23-516-1300	Health Insurance	29,016	34,074	26,160	37,800
23-516-1350	Life Insurance Expense	455	454	800	800
23-516-1400	Misc Personnel Costs	347	184	-	-
23-516-1500	Liability Insurances	-	-	-	-
	Total Personnel	\$ 179,051	\$ 220,822	\$ 181,815	\$ 203,253
23-516-2050	Office Supplies	\$ 49	\$ 2,182	\$ 500	\$ 500
23-516-2100	Advertising	-	1,430	500	500
23-516-2150	Minor Tools/Equipment/Furn.	6,260	2,596	4,500	4,500
23-516-2250	Materials/Supplies	4,335	4,074	5,000	5,000
23-516-2270	Supplies-Biodiesel Plant	-	-	-	-
23-516-2300	Clothing/Cleaning	-	346	3,000	3,000
23-516-2350	Chlorine	-	3,786	4,500	4,500
23-516-2550	Diesel Fuel	8,096	8,862	8,000	8,000
	Total Consumables	\$ 18,739	\$ 23,276	\$ 26,000	\$ 26,000
23-516-3080	Insurance	\$ 9,501	\$ 10,215	\$ 11,600	\$ 9,900
23-516-3200	Utilities	186,481	197,454	170,000	210,000
23-516-3560	Purchased Water	-	-	400	400
23-516-3740	Tank Maintenance	-	-	-	-
23-516-3750	Pump Maintenance	2,070	6,264	5,000	5,000
23-516-3760	Well Maintenance	-	8,073	8,000	8,000
23-516-3770	Well Meter Replacement	-	-	-	-
	Total Contractual Services	\$ 198,052	\$ 222,006	\$ 195,000	\$ 233,300
	Total Production Expenses	\$ 395,842	\$ 466,104	\$ 402,815	\$ 462,553

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Water Fund - Expenses (cont.)

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	DISTRIBUTION EXPENSES				
23-520-1000	Salaries	\$ 154,778	\$ 154,884	\$ 154,640	\$ 160,500
23-520-1060	Overtime	9,665	7,315	10,000	8,000
23-520-1100	FICA/Medicare Tax	11,946	11,725	12,595	12,890
23-520-1200	Employees Retirement	15,476	16,505	18,769	21,572
23-520-1250	Matching Deferred Comp	4,351	4,127	2,866	-
23-520-1300	Health Insurance	38,826	32,373	39,240	29,788
23-520-1350	Life Insurance	612	608	1,200	1,200
23-520-1400	Misc Personnel Costs	463	321	250	250
	Total Personnel	\$ 236,117	\$ 227,858	\$ 239,560	\$ 234,200
23-520-2050	Office Supplies	352	695	500	500
23-520-2100	Advertising	-	2	500	500
23-520-2150	Minor Tools/Equip/Furniture	10,446	6,115	8,000	8,000
23-520-2250	Repair Material/Supplies	9,846	11,304	10,000	10,000
23-520-2300	Clothing/Cleaning	2,938	2,746	4,000	3,000
23-520-2350	Janitor/Housekeeping	796	592	500	500
23-520-2400	Fuel/Lubricants	14,291	15,168	14,000	18,000
23-520-2480	Agricultural Supplies	91	330	300	300
23-520-2550	Diesel Fuel	-	-	1,000	1,000
23-520-2570	Well Maintenance	950	1,569	5,000	5,000
23-520-2580	Well Meter Replacement		-	-	-
23-520-2700	Main Maintenance	1,476	4,378	8,000	10,000
	Total Consumables	\$ 41,185	\$ 45,300	\$ 51,800	\$ 56,800
23-520-3080	Insurance	\$ 16,793	\$ 13,637	\$ 13,000	\$ 11,800
23-520-3100	Contract Labor	-	-	-	-
23-520-3350	Maintenance Contract (SG)	-	-	15,000	15,000
23-520-3360	Street Repair	-	19,021	100,000	100,000
23-520-3370	Vehicle Repair	11,969	8,327	11,000	11,000
23-520-3400	Equipment Repair	13,303	13,635	8,000	8,000
23-520-3430	Safety Programs/Equipment	1,965	1,636	600	1,500
23-520-3600	Licenses/Fees/Fines	1,511	(95)	2,000	2,000
	Total Contractual Services	\$ 45,541	\$ 56,162	\$ 149,600	\$ 149,300
	Total Distribution Expenses	\$ 322,843	\$ 329,320	\$ 440,960	\$ 440,300

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Water Fund - Expenses (cont.)

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	ADMINISTRATION EXPENSES				
23-522-1000	Salaries	\$ 22,634	\$ 21,670	\$ 23,440	\$ 23,630
23-522-1060	Overtime	-	-	500	500
23-522-1100	FICA/Medicare Tax	1,702	1,629	1,831	1,846
23-522-1200	Employees Retirement	2,190	2,288	2,729	3,180
23-522-1250	Deferred Compensation	1,058	994	1,100	-
23-522-1300	Health Insurance	2,999	2,615	2,794	2,784
23-522-1350	Life Insurance	63	56	500	500
23-522-1400	Misc Personnel Costs	-	-	200	200
23-522-1800	Compensated Absences	-	-	-	-
	Total Personnel	\$ 30,645	\$ 29,252	\$ 33,094	\$ 32,640
23-522-2100	Advertising	\$ -	\$ -	\$ 500	\$ 500
23-522-2150	Minor Tools/Equip/Furniture	836	-	500	500
23-522-2950	Miscellaneous	30	-	100	100
	Total Consumables	\$ 866	\$ -	\$ 1,100	\$ 1,100
23-522-3080	Insurance	1,340	1,378	1,600	1,500
23-522-3150	Telephone	4,261	5,006	2,500	6,500
23-522-3200	Utilities	374	374	400	400
23-522-3250	Postage	2,250	2,453	2,000	2,500
23-522-3300	Printing/Binding	0	150	500	500
23-522-3330	Bldg/Grounds Maintenance	509	593	-	500
23-522-3450	Dues/Memberships	-	11,137	18,000	18,000
23-522-3500	Travel, Training & Seminars	612	777	1,000	1,000
	Total Contractual Services	\$ 9,345	\$ 21,868	\$ 26,000	\$ 30,900
	Total Administration	\$ 40,857	\$ 51,120	\$ 60,194	\$ 64,640

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Water Fund - Expenses (cont.)

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	NON-OPERATING EXPENSES				
23-599-3050	Administrative Services	\$ 57,909	\$ 57,909	\$ 55,595	\$ 57,841
23-599-3100	Building Inspector Services	10,234	10,234	21,788	15,553
23-599-3160	Engineering Services	36,844	36,844	18,686	19,657
23-599-3170	Buildings & Grounds Services	13,662	13,856	6,361	4,440
23-599-3180	Audit Expense	1,842	2,154	4,400	2,090
23-599-5100	Uncollectible Accounts	9,502	15,254	-	-
23-599-5200	Municipal Services	12,659	17,556	-	-
23-599-5300	Interest Expense	-	26,217	23,800	23,800
23-599-5400	Other Expenses	-	-	-	-
23-599-5500	Depreciation	432,128	473,089	430,000	480,000
23-599-5600	Contrib To Gen Fund - PILOT	76,240	89,917	78,513	83,550
	Total Non-Operating	\$ 651,019	\$ 743,029	\$ 639,143	\$ 686,930
	TOTAL EXPENSES	\$ 1,410,561	\$ 1,589,573	\$ 1,543,112	\$ 1,654,423
	REVENUES OVER/(UNDER) EXPENSES	\$ 196,872	\$ 370,630	\$ 109,651	\$ 104,227

ENTERPRISE FUNDS
Water Fund - Analysis of Working Capital

Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
TOTAL REVENUES	\$ 1,607,432	\$ 1,960,203	\$ 1,652,763	\$ 1,758,650
TOTAL EXPENSES	\$ 1,410,561	\$ 1,589,573	\$ 1,543,112	\$ 1,654,423
NET INCOME / (LOSS)	\$ 196,872	\$ 370,630	\$ 109,651	\$ 104,227
Total Capital	\$(1,331,425)	\$ (504,957)	\$ (723,000)	\$ (599,200)
Transfer in from Water Reserves		-	300,000	100,000
Transfer in as Loan from Electric	910,000	-	-	-
Payment on Loan from Electric		(100,000)	(82,000)	(82,000)
Depreciation	432,128	473,089	430,000	480,000
Net Adjustments	10,703	(131,868)	(75,000)	(101,200)
Excess/(Deficiency in Working Capital)	\$ 207,575	\$ 238,762	\$ 34,651	\$ 3,027

2014 ANNUAL BUDGET

ENTERPRISE FUNDS Water Fund

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Utilities Superintendent	.17	.17		
Chief Water Operator	1	1		
Hvy Equip Oper/ Crew Ldr.	2	2		
Utility Worker I	5	5		
Meter Readers	.5	.5		
Administrative Assistant	.17	.17		
Totals	8.84	8.84	\$ 296,370	\$ 310,830

2014 Budget Highlights:

In 2014 we will begin a series of tank inspections. We also anticipate purchasing a generator for well #5 to maintain water pressure during a power outage. The Water Fund will also buy some new remote-read meters and help pay for the construction of the new warehouse and maintenance complex.

Revenues:

Residential Service - Revenues from residential customers residing within the city limits of Fulton water usage.

Rural Service - Revenues from the few customers, receiving water service, who reside outside of Fulton's corporate city limits.

Commercial Service – Revenues from water usage of commercial businesses within Fulton. Estimates based on current usage.

Industrial Service – Revenue from water usage of industrial customers.

Water Station Revenue - Revenues for bulk water sales.

Payment in Lieu of Taxes (PILOT) – An amount equal to 5% of Water revenues are collected and then transferred to the General Fund per ordinance, Sec. 114-76. This balances line item #23-599-5600.

Expenses:

Production

Utilities – Energy required to run the water plant, and different water pumps, towers and wells.

Purchased Water - Water purchased from the rural water district.

Chlorine – Chlorine is purchased under contract and added to the water to maintain safe drinking water.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Water Fund

Pump Maintenance – Booster and main pump maintenance.

Tank Maintenance – Cathodic protection maintenance.

Distribution Expense

Utilities – Energy required to run the water plant, and different wells.

Administrative Expense:

Salaries - The Utility Superintendent and the Administrative Assistant have their wages split among the four utilities under their control.

Postage - The annual water safety reports is mailed to all the households in the City.

Non-Operating Expense

Administrative Services – Reimbursement to the General Fund for expenses for administration, purchasing, utility billing and bookkeeping.

Inspector Services - Reimbursement to the General Fund for expenses for inspection services provided by building official and construction inspections.

Engineering Services - Reimbursement to the General Fund for expenses associated with engineering, connection, location, and performance auditing for municipal utility performed by general fund departments.

Building and Grounds Services - Reimbursement to the General Fund for expenses of upkeep on utility easements, repairs and maintenance to City buildings.

Audit – Portions of the annual audit cost is allocated to the different funds.

Depreciation - Annual depreciation expense on buildings, equipment, and water system.

Payment in Lieu of Taxes (PILOT) – An amount equal to 5% franchise expense utilities pay to the General Fund of the City. No revenue is actually recorded because the funds are transferred directly to the General Fund but we reflect the amount in the budget to show the contribution by each fund.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Water Fund

Capital Items:

Main Replacement	\$ 150,000
Fire Hydrants	5,000
New Services	12,000
Emergency Fund	25,000
New Warehouse Facility	50,000
Well Maintenance/Tank Maintenan	15,000
Well Meter Replacement	5,200
Meter Replacements (AMI)	50,000
Main Extensions	12,000
SCADA	10,000
Pump Maintenance	10,000
Well Rehabilitation	100,000
Trailer for Mini Excavator	12,000
Mig Welder	3,000
Skid Steer	40,000
Water Tank Inspection	30,000
Generator For Well/Booster 5	50,000
Water Tank Protection	20,000

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Wastewater Fund - Revenue

REVENUES

Account	Description	2011 Audited	2012 Audited	2013 Adopted	2014 Proposed
OPERATING REVENUE					
24-412-1050	Residential Service	\$ 1,045,886	\$ 1,236,063	\$ 1,250,000	\$ 1,250,000
24-412-1150	Commercial Service	707,315	834,401	810,000	825,000
24-412-1200	Industrial Service	331,684	462,854	420,000	420,000
24-412-1500	Municipal Service	11,468	20,247	16,000	16,000
	Total Operating Revenue	\$ 2,096,354	\$ 2,553,566	\$ 2,496,000	\$ 2,511,000
NON-OPERATING REVENUE					
24-413-2050	Penalty Revenue	\$ 23,782	\$ 27,463	\$ 20,000	\$ 24,000
24-413-2100	Customer Service	600	1,134	2,500	2,000
24-413-2400	Interest Income	1,393	358	2,000	2,000
24-413-2425	Grants	-	5,600	-	-
24-413-2600	Miscellaneous Revenue	57,645	52,092	45,000	45,000
24-413-3800	Gain/Loss On Equipment Disposal	160	-	-	-
	Total Non-Operating Revenue	\$ 83,580	\$ 86,648	\$ 69,500	\$ 73,000
	Total Revenues	\$ 2,179,934	\$ 2,640,214	\$ 2,565,500	\$ 2,584,000

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Wastewater Fund – Expenses

EXPENSES

Account	Description	2011 Audited	2012 Audited	2013 Adopted	2014 Proposed
	TREATMENT EXPENSES				
24-516-1000	Salaries	\$ 142,599	\$ 133,283	\$ 155,850	\$ 135,462
24-516-1060	Overtime Pay	9,169	5,769	10,000	8,000
24-516-1100	FICA/Medicare Tax	10,865	10,386	12,687	10,975
24-516-1200	Employee Retirement	-	14,539	18,907	18,440
24-516-1250	Deferred Compensation	14,025	2,972	16,000	-
24-516-1300	Health Insurance	1,863	25,028	39,240	24,356
24-516-1350	Life Insurance	25,965	312	350	350
24-516-1400	Miscellaneous Personnel Cost	348	207	2,000	2,000
	Total Personnel	\$ 204,986	\$ 192,495	\$ 255,034	\$ 199,583
24-516-2050	Office Supplies	\$ 811	\$ 2,001	\$ 1,000	\$ 1,000
24-516-2150	Minor Tools/Equip/Furniture	6,085	2,428	2,800	2,800
24-516-2250	Materials/Supplies	10,784	19,487	15,000	15,000
24-516-2300	Clothing/Cleaning	2,472	2,663	3,800	3,800
24-516-2350	Janitor/Housekeeping	10,195	5,615	2,000	2,000
24-516-2400	Fuel/Lubricants	3,352	3,583	3,000	3,000
24-516-2550	Diesel Fuel	12,609	14,972	14,000	14,000
24-516-2700	Lines Maintenance	24,452	18,163	40,000	20,000
24-516-2725	Pump & Blower Maintenance	59,098	26,777	20,000	20,000
24-516-2750	Plant Maintenance	23,282	37,220	20,000	25,000
	Total Consumables	\$ 153,140	\$ 132,909	\$ 121,600	\$ 106,600
24-516-3080	Insurance	\$ 18,139	\$ 20,316	\$ 21,000	\$ 15,300
24-516-3100	Contract Labor	750	-	-	-
24-516-3200	Utilities	317,554	348,880	275,000	350,000
24-516-3370	Vehicle Repair	4,682	12,021	15,000	15,000
24-516-3380	Equipment Rental/Lease	-	-	1,200	-
24-516-3400	Equipment Repair	15,108	10,630	15,000	15,000
24-516-3430	Safety Programs/Equipment	2,127	2,613	1,500	1,500
24-516-3500	Travel/Training Seminars	525	1,179	2,000	2,000
24-516-3600	Permits	1,511	-	1,000	1,000
24-516-3700	Monitoring	2	2,506	1,000	1,000
24-516-3800	Chemical Lab	6,563	3,280	7,000	7,000
24-516-3850	Contract Lab	12,150	15,029	11,000	11,000
24-516-3900	Chemicals	26,603	11,099	12,000	12,000
	Total Contractual Services	\$ 405,714	\$ 427,553	\$ 362,700	\$ 430,800
	Total Treatment Expense	\$ 763,839	\$ 752,956	\$ 739,334	\$ 736,983

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Wastewater Fund - Expenses (Cont.)

Account	Description	2011 Audited	2012 Audited	2013 Adopted	2014 Proposed
	COLLECTION EXPENSES				
24-520-1000	Salaries	\$ 141,845	\$ 168,027	\$ 162,240	\$ 124,953
24-520-1050	Part-Time/Summer	-	-	-	-
24-520-1060	Overtime	17,847	20,399	15,000	18,000
24-520-1100	FICA/Medicare Tax	11,470	13,692	13,559	10,936
24-520-1200	Employee Retirement	12,605	19,071	20,205	18,321
24-520-1250	Deferred Compensation	796	815	-	-
24-520-1300	Health Insurance	34,407	40,654	35,400	27,140
24-520-1350	Life Insurance	535	599	200	200
24-520-1400	Miscellaneous Personnel Cost	383	643	2,000	2,000
24-520-1500	Worker's Compensation	-	-	-	-
24-520-1800	Compensated Absences	-	-	-	-
	Total Personnel	\$ 219,889	\$ 263,901	\$ 248,604	\$ 201,549
24-520-2150	Minor Tools/Equipment/Furnitur	\$ 6,179	\$ 6,201	\$ 4,500	\$ 4,500
24-520-2250	Materials/Supplies	8,525	8,235	10,000	8,000
24-520-2300	Clothing/Cleaning	1,485	1,731	3,000	2,000
24-520-2400	Diesel Fuel	9,036	12,295	10,000	12,000
24-520-2700	Lines Maintenance	9,048	13,915	20,000	20,000
	Total Consumables	\$ 34,272	\$ 42,378	\$ 47,500	\$ 46,500
24-520-3080	Insurance	\$ 46,105	\$ 39,252	\$ 65,000	\$ 61,000
24-520-3350	Maintenance Contract (SG)	-	-	15,000	15,000
24-520-3360	Street Repair	-	-	100,000	100,000
24-520-3370	Vehicle Repair	4,022	4,538	3,000	3,000
24-520-3380	Equipment Rental	-	-	1,200	1,200
24-520-3400	Equipment Repair	7,541	11,552	10,000	10,000
24-520-3430	Safety Programs/Equipment	4,211	2,448	500	500
	Total Contractual Services	\$ 61,879	\$ 57,790	\$ 194,700	\$ 190,700
	Total Collection Expense	\$ 316,040	\$ 364,068	\$ 490,804	\$ 438,749

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Wastewater Fund - Expenses (Cont.)

Account	Description	2011 Audited	2012 Audited	2013 Adopted	2014 Proposed
	ADMINISTRATION EXPENSES				
24-522-1000	Salaries	\$ 22,634	\$ 21,670	\$ 23,440	\$ 23,963
24-522-1050	Part-Time/Summer	-	-	-	-
24-522-1060	Overtime	-	-	100	100
24-522-1100	FICA/Medicare Tax	1,702	1,630	1,801	1,841
24-522-1200	Employees Retirement	2,190	2,250	2,684	3,222
24-522-1250	Deferred Compensation	1,058	994	1,100	-
24-522-1300	Health Insurance	2,999	2,615	2,794	2,784
24-522-1350	Life Insurance Payable	63	56	100	100
24-522-1400	Misc Personnel Costs	-	-	200	200
24-522-1500	Liability Insurances	-	-	-	-
	Total Personnel	\$ 30,645	\$ 29,214	\$ 32,219	\$ 32,210
24-522-2050	Office Supplies	\$ -	\$ 353	\$ 500	\$ 500
24-522-2100	Advertising	149	346	200	200
24-522-2150	Minor Tools/Equip./Furniture	-	-	500	500
24-522-2180	Computer Equipment/Software	27	348	500	500
24-522-2200	Subscription/Publication	-	175	-	-
24-522-2950	Miscellaneous	444	520	5,000	5,000
	Total Consumables	\$ 620	\$ 1,742	\$ 6,700	\$ 6,700
24-522-3080	Insurance	\$ 1,340	\$ 8,414	\$ 1,600	\$ 1,500
24-522-3100	Contract Labor	-	-	2,000	2,000
24-522-3150	Telephone	6,320	8,142	3,500	3,500
24-522-3200	Utilities	-	-	-	-
24-522-3250	Postage	1,317	1,310	1,400	1,400
24-522-3300	Printing/Binding	1	-	200	200
24-522-3330	Building/Grounds Maintenance	70	355	1,000	1,000
24-522-3350	Maintenance Contracts	-	-	-	-
24-522-3430	Safety Programs/Equipment	-	-	1,000	1,000
24-522-3450	Dues/Memberships	-	-	19,000	19,000
24-522-3500	Travel/Training Seminars	612	856	2,000	2,000
24-522-3670	Right Of Way Lease	-	-	1,000	1,000
	Total Contractual Services	\$ 9,660	\$ 19,076	\$ 32,700	\$ 32,600
	Total Administration	\$ 40,925	\$ 50,032	\$ 71,619	\$ 71,510

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Wastewater Fund - Expenses (Cont.)

Account	Description	2011 Audited	2012 Audited	2013 Adopted	2014 Proposed
	NON-OPERATING EXPENSES				
24-599-3050	Administrative Services	\$ 57,909	\$ 57,909	\$ 55,595	\$ 57,845
24-599-3100	Building Inspector Services	10,234	10,234	21,788	15,553
24-599-3160	Engineering Services	36,845	44,090	18,686	19,657
24-599-3170	Buildings & Grounds Services	13,760	13,810	6,361	4,355
24-599-3180	Audit Expense	1,842	2,154	4,400	2,090
24-599-5100	Uncollectible Accounts	15,057	23,328	2,000	2,000
24-599-5200	Municipal Services	11,460	20,271	10,000	10,000
24-599-5500	Depreciation	627,788	640,403	650,000	680,000
	Total Non-Operating	\$ 774,896	\$ 812,199	\$ 768,830	\$ 791,500
	TOTAL EXPENSES	\$ 1,895,700	\$ 1,979,255	\$ 2,070,587	\$ 2,038,742
	REVENUES OVER/(UNDER) EXPENSES	\$ 284,234	\$ 660,958	\$ 494,913	\$ 545,258

ENTERPRISE FUNDS
Wastewater Fund - Analysis of Working Capital

	2011 Audited	2012 Audited	2013 Adopted	2014 Proposed
TOTAL REVENUES	\$ 2,179,934	\$ 2,640,214	\$ 2,565,500	\$ 2,584,000
TOTAL EXPENSES	\$ 1,895,700	\$ 1,979,255	\$ 2,070,587	\$ 2,038,742
NET INCOME / (LOSS)	\$ 284,234	\$ 660,958	\$ 494,913	\$ 545,258
Total Capital	(542,474)	(710,198)	(1,542,100)	(1,619,600)
Transfer in from Reserves	-	250,000	500,000	550,000
Depreciation	627,788	640,403	650,000	680,000
Net Adjustments	85,315	180,205	(392,100)	(389,600)
Excess/(Deficiency in Working Capital)	\$ 369,548	\$ 841,163	\$ 102,813	\$ 155,658

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Wastewater Fund

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Utilities Superintendent	.17	.17		
Chief Wastewater Operator	1	1		
Wastewater Plant Operator	1	0		
Wastewater Collection Operator	2	0		
Crew Leader	0	1		
Wastewater Treatment Tech.	6	6		
Meter Readers	.5	.5		
Administrative Assistant	.17	.17		
Totals	10.84	8.84		

2014 Budget Highlights:

The 2014 Budget does not reflect a rate increase, however, it will be necessary to raise rates to fund the Federally mandated improvements administered by the Missouri Department of Natural Resources (MDNR). In April of 2014 the public will decide if we can issue bonds which would allow for a lower rate increase.

Revenue:

These line items are essentially identical to the Water Utility.

Expenses:

Line Maintenance – Maintenance, repair and replacement of main sewer collection lines.

Plant Maintenance – Maintenance and upkeep of the city’s wastewater treatment facility.

Utilities - Energy required for operation of wastewater treatment plant and lift stations.

Collection Expenses

Personnel

Salaries – We have left two positions open in 2014 and not budgeted for them in order to keep costs down.

Contractual Services

Insurance - In addition to the collection divisions portion of the MIRMA bill being charged to this line item, the estimated amount of sewer deductible payments is budgeted here.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS Wastewater Fund (cont.)

Maintenance Contract (SG) - Smart Grid technology and SCADA controls are being incorporated into the management of the wastewater system as well, particularly to regulate the centrifuge at the plant.

Street Repair - Funds are allocated in the budget to repair the streets that were excavated for sewer line repairs.

Administrative Expense

Right-of-Way Lease – Payment to Gateway Western Railroad for the use of the right of way.

Non-Operating Expense

Administrative Services – Reimbursement to the General Fund for expenses for administration, purchasing, utility billing and bookkeeping.

Inspector Services - Reimbursement to the General Fund for expenses for inspection services provided by building official and construction inspections.

Engineering Services - Reimbursement to the General Fund for expenses associated with engineering, connection, location, and performance auditing for municipal utility performed by general fund departments.

Building and Grounds Services - Reimbursement to the General Fund for expenses of upkeep on utility easements, repairs and maintenance to City buildings.

Audit – Portions of the annual audit cost is allocated to the different funds.

Depreciation - Annual depreciation expense on buildings, equipment, and water system.

Payment in Lieu of Taxes (PILOT) – An amount equal to 5% franchise expense utilities pay to the General Fund of the City. No revenue is actually recorded because the funds are transferred directly to the General Fund but we reflect the amount in the budget to show the contribution by each fund.

2014 ANNUAL BUDGET

Capital Items:

Inflow & Infiltration Remediation	\$ 325,000
Sewer line replacement	325,000
Lift Station Rehab	60,000
Sewer line Extensions	10,000
Emergency Fund	25,000
Lab Equipment	5,000
Line Maintenance	15,000
Manholes Raised	5,000
Replacement Jetter Hose	7,600
Water Meter AMI	50,000
Plant Maintenance	20,000
Rotor Assembly/Bearings	25,000
Plant Pumps	50,000
SCADA	10,000
Digester Blower	8,000
Plant Upgrades Engineering	550,000
1/2-Ton Truck	22,000
Screw Pump Bearing Assembly	17,000
Dump Truck	90,000

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Solid Waste Fund - Revenues

REVENUES

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	OPERATING REVENUE				
25-412-1050	Residential Service	\$ 614,675	\$ 655,386	\$ 700,000	\$ 790,000
25-412-1100	Rural Service	1,620	1,725	1,700	1,700
25-412-1150	Commercial Service	577,532	572,769	600,000	600,000
25-412-1200	Industrial Service	95,346	147,345	130,000	140,000
25-412-1225	Electric Generation Revenue	-	9,460	25,000	12,000
25-412-1250	Extra Pick-Ups	5,920	5,998	16,000	8,000
25-412-1300	Landfill	127,050	53,236	-	-
25-412-1350	Demolition Revenue	87,040	86,489	95,000	75,000
25-412-1400	Composting Revenue	2,170	2,505	3,000	2,000
25-412-1500	Municipal Revenue			8,000	-
	Total Operating Revenue	\$ 1,511,353	\$ 1,534,912	\$ 1,578,700	\$ 1,628,700
	NON-OPERATING REVENUE				
25-413-2050	Penalty Revenue	\$ 714	\$ -	\$ 3,000	\$ 3,000
25-413-2400	Interest Income	1,293	831	4,000	2,000
25-413-2600	Miscellaneous Revenue	8,446	41,461	1,000	1,000
25-413-2700	Grant Revenue - MMSWMD	40,201	-	-	-
25-413-2750	Other Grant Revenue	415,142	67,948	-	-
25-413-3800	Gain/Loss On Equipment Disposal	-	85,417	-	-
	Total Non-Operating Revenue	\$ 465,796	\$ 195,658	\$ 8,000	\$ 6,000
	Total Revenues	\$ 1,977,149	\$ 1,730,570	\$ 1,586,700	\$ 1,634,700

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Solid Waste Fund - Expenses

EXPENSES

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
CUSTOMER SERVICE EXPENSES					
25-517-1000	Salaries	\$ 213,206	\$ 231,040	\$ 248,335	\$ 234,820
25-517-1050	Part-Time/Summer	9,709	736	12,000	2,000
25-517-1060	Overtime	18,133	22,875	10,000	15,000
25-517-1100	FICA/Medicare Tax	18,216	18,833	20,681	19,264
25-517-1200	Employees Retirement	21,334	23,352	29,450	31,812
25-517-1250	Matching Deferred Comp	4,552	4,779	6,800	-
25-517-1300	Health Insurance	47,997	47,418	51,768	43,544
25-517-1350	Life Insurance Expense	863	901	1,300	1,300
25-517-1400	Misc Personnel Costs	1,274	917	2,000	2,000
25-517-1800	Compensated Absences	700	-	700	700
	Total Personnel	\$ 386,861	\$ 350,850	\$ 383,034	\$ 350,440
25-517-2150	Minor Tools/Equip/Furniture	1,669	300	1,000	1,000
25-517-2250	Repair Materials/Supplies	2,947	1,782	6,000	3,000
25-517-2300	Clothing/Cleaning	3,938	4,618	4,300	4,300
25-517-2450	Residential Carts		-	9,000	3,000
25-517-2550	Diesel Fuel	59,159	14,386	115,000	130,000
25-517-2570	Dumpster Maintenance	13,856	4,004	7,000	7,000
25-517-2660	Roll Off Maintenance	6,298	2,262	4,000	4,000
	Total Consumables	\$ 87,866	\$ 27,352	\$ 146,300	\$ 152,300
25-517-3080	Insurance	\$ 36,418	\$ 41,595	\$ 48,000	\$ 74,000
25-517-3370	Vehicle Repair	83,331	105,647	68,000	68,000
25-517-3380	Equipment Rental/Lease	-	-	-	-
25-517-3400	Equipment Repair	9,848	23,861	11,000	16,000
25-517-3430	Safety Programs/Equip	730	787	1,500	1,500
25-517-3640	Recycling Contract (KPI)	30,388	30,334	31,000	30,000
25-517-3645	Household HazWaste	0	0	7500	4000
	Total Contractual Services	\$ 160,715	\$ 202,224	\$ 167,000	\$ 193,500
	Total Customer Service Expense	\$ 635,442	\$ 580,426	\$ 696,334	\$ 696,240

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Solid Waste Fund - Expenses

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	LANDFILL EXPENSES				
25-519-1000	Salaries	\$ 100,808	\$ 46,016	\$ -	\$ -
25-519-1050	Part-Time/Summer	9,709	1,104	-	-
25-519-1060	Overtime	11,073	2,499	-	-
25-519-1100	FICA/Medicare Tax	9,087	4,369	-	-
25-519-1200	Employees Retirement	8,368	4,794	-	-
25-519-1250	Matching Deferred Comp	1,415	726	-	-
25-519-1300	Health Insurance	18,366	11,291	-	-
25-519-1350	Life Insurance Expense	321	203	-	-
25-519-1400	Misc Personnel Costs	125	695	-	-
25-519-1500	Liability Insurances	-	-	-	-
25-519-1800	Compensated Absences	-	-	-	-
	Total Personnel	\$ 119,778	\$ 71,698	\$ -	\$ -
25-519-2150	Minor Tools/Equip/Furniture	\$ 1,610	\$ 134	\$ -	.
25-519-2250	Repair Materials/Supplies	20,794	8,712	2,000	2,000
25-519-2300	Clothing/Cleaning	2,394	1,842	-	-
25-519-2400	Fuel/Lubricants	6,188	3,200	1,000	1,000
25-519-2550	Diesel Fuel	88,739	129,421	2,000	2,000
25-519-2560	Propane Fuel	3,826	-	2,000	2,000
25-519-2660	Scale/Scale House Expenses	2,458	2,031	-	-
25-519-2700	Composting Costs	-	6,000	7,500	6,000
	Total Consumables	\$ 61,300	\$ 151,339	\$ 14,500	\$ 13,000
25-519-3080	Insurance	\$ 13,726	\$ 12,043	\$ 7,000	\$ 550
25-519-3100	Contract Labor	97	-	3,500	-
25-519-3200	Utilities	7,603	6,275	1,000	1,000
25-519-3275	Tipping Fees	218,820	275,651	285,000	285,000
25-519-3370	Vehicle Repair	2,544	1,127	500	500
25-519-3380	Equipment Rental/Lease	46,118	-	-	-
25-519-3400	Equipment Repair	23,352	2,186	3,000	3,000
25-519-3430	Safety Programs/Equip	526	407	-	-
25-519-3500	Travel/Training/Seminars	-	160	-	-
25-519-3610	Licenses/Fees/Permits/Fines	80	2,510	2,000	2,000
25-519-3620	Testing/Monitoring	30,052	22,101	30,000	30,000
25-519-3630	State Surcharge	9,802	-	-	-
25-519-3760	Landfill Maint/Terraces	38	-	5,000	5,000
	Total Contractual Services	\$ 311,400	\$ 322,461	\$ 337,000	\$ 327,050
	Total Landfill Expense	\$ 492,478	\$ 545,498	\$ 351,500	\$ 340,050

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Solid Waste Fund - Expenses (cont.)

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	ADMINISTRATION EXPENSES				
25-522-1000	Salaries	\$ 59,665	\$ 73,756	\$ 75,100	\$ 95,400
25-522-1050	Part-Time/Summer	-	-	-	-
25-522-1060	Overtime	-	10	-	-
25-522-1100	FICA/Medicare Tax	4,741	5,670	5,745	7,298
25-522-1200	Employees Retirement	5,989	7,249	8,561	12,226
25-522-1250	Matching Deferred Comp	3,002	3,525	3,800	-
25-522-1300	Health Insurance	7,776	8,630	9,156	21,600
25-522-1350	Life Insurance Expense	241	287	-	-
25-522-1400	Misc Personnel Costs	-	110	700	700
25-522-1500	Liability Insurances	-	-	-	-
25-522-1600	Tuition Reimbursement	-	-	500	500
25-522-1800	Compensated Absences	-	-	-	-
	Total Personnel	\$ 81,414	\$ 99,238	\$ 103,563	\$ 137,724
25-522-2050	Office Supplies	\$ 746	\$ 526	\$ 500	\$ 500
25-522-2100	Advertising	803	235	3,000	1,000
25-522-2150	Minor Tools/Equip/Furniture	-	130	500	500
25-522-2180	Computer Equipment/Software	212	480	1,000	1,000
25-522-2200	Subscriptions/Publications	-	-	50	50
25-522-2950	Miscellaneous	809	11,980	500	500
	Total Consumables	\$ 2,570	\$ 13,352	\$ 5,550	\$ 3,550
25-522-3080	Insurance	\$ 3,567	\$ 3,651	\$ 4,200	\$ 4,700
25-522-3100	Contract Labor	6,467	4,890	5,000	5,000
25-522-3150	Telephone	2,597	3,980	2,500	4,000
25-522-3250	Postage	1,229	1,131	1,800	1,800
25-522-3300	Printing/Binding	1	9	500	500
25-522-3330	Bldg/Grounds Maintenance	536	67	1,000	1,000
25-522-3350	Maintenance Contracts	518	667	2,000	2,000
25-522-3430	Safety Programs/Equip	(46)	-	100	100
25-522-3450	Dues/Memberships	-	-	18,250	18,250
25-522-3500	Travel/Training/Seminars	4,655	4,370	3,000	3,000
	Total Contractual Services	\$ 19,524	\$ 18,765	\$ 38,350	\$ 40,350
	Total Administration Expense	\$ 103,508	\$ 131,355	\$ 147,463	\$ 181,624

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Solid Waste Fund - Expenses (cont.)

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
	NON-OPERATING EXPENSES				
25-599-3050	Administrative Services	\$ 57,909	\$ 57,909	\$ 55,595	\$ 57,841
25-599-3180	Audit Expense	1,842	2,154	2,200	2,090
25-599-3860	Closure/Post-Closure Costs	(399,955)	100,000	10,000	10,000
25-599-5100	Uncollectible Accounts	6,206	9,718	2,500	2,500
25-599-5200	Municipal Services	1,080	1,178	-	-
25-599-5300	Interest Expense	-	-	-	-
25-599-5400	Other Expenses	-	-	-	-
25-599-5500	Depreciation	258,750	220,017	235,000	250,000
25-599-5800	Unrealized Gain/Loss On Invest	-	-	-	-
25-599-5810	Realized Gain/Loss On Invest	-	-	-	-
25-599-5850	Loss on Sale of Asset	-	29,433	-	-
	Total Non-Operating Expenses	\$ (74,168)	\$ 420,409	\$ 305,295	\$ 322,431
	Total Expenses	\$ 1,157,259	\$ 1,677,688	\$ 1,500,592	\$ 1,540,346
	Revenues Over/(Under) Expenses	\$ 819,890	\$ 52,882	\$ 86,108	\$ 94,354

ENTERPRISE FUNDS
Solid Waste Fund - Analysis of Working Capital

	2011	2012	2013	2014
	Audited	Audited	Budgeted	Adopted
Total Revenues	\$ 1,977,149	\$ 1,730,570	\$ 1,586,700	\$ 1,634,700
Total Expenses	\$ 1,157,259	\$ 1,677,688	\$ 1,500,592	\$ 1,540,346
Net Income/(Loss)	\$ 819,890	\$ 52,882	\$ 86,108	\$ 94,354
Depreciation	\$ 258,750	\$ 220,017	\$ 235,000	\$ 250,000
Transfer in from Solid Waste Res	-	457,966		
Total Capital	(866,262)	(730,864)	(270,000)	(320,000)
Net Adjustments	\$ (607,512)	\$ (52,882)	\$ (35,000)	\$ (70,000)
Excess/(Deficiency in Working Capital)				
	\$ 212,378	\$ 0	\$ 51,108	\$ 24,354

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Solid Waste Fund

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Fleet/Solid Waste Manager	.75	1.00		
Truck Driver	6	4		
Landfill Foreman/Truck Driver	1	1		
Hvy. Equip. Oper/ Truck Driver	0	2		
Refuse Collector	2	1		
Administrative Assistant	1	1		
Totals	10.75	10.00		

2014 Budget Highlights:

The Solid Waste Department has cut staff from 16.0 full time equivalents (FTE) in 2010 to 10.75 last year to 10.00 in the 2014 budget. The closing of the landfill and more efficient methods of collecting refuse have allowed the Department to maintain or improve the level of service provided. This is despite the loss in revenue from customers outside the City using the landfill and the added cost of hauling refuse to Jefferson City. In 2014 we will replace an old rear-loading truck for the downtown and other specialized routes. The majority of our refuse collection will be by front-loading and some side-loading automated trucks.

Revenues:

Residential Service – Revenues generated from monthly bills for the three weekly collection services (refuse, recycling, and yard waste). There will be a \$1.00 increase in rates as of January 1, 2014.

Rural Service - Revenue from customers residing outside of Fulton's corporate limits.

Commercial Service - Commercial business revenue within Fulton.

Industrial Service – Revenues from collecting trash pickup from industrial customers.

Electric Generation Revenue - Revenue from selling electricity back to Central Electric Cooperative from the landfill gas powered generator at the landfill.

Extra Pickups – Additional pickups requested by customers.

Demolition/Miscellaneous Revenue – Revenue from roll-off and demolition dumpsters rental and pickups, primarily for construction.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS Solid Waste Fund

Expenses:

Customer Service Expense

Safety Equipment – Seminars, training videos, fire extinguishers, safety kits, back belts, glasses, shields, safety shoes, boot and CDL subsidies, insecticides, etc.

Recycling Costs - Payments to Kingdom Projects, Inc. for processing of curbside recycling collection materials.

Landfill Expenses

Personnel – Although the City does have some monitoring duties at the landfill, there are no longer any FTE assigned to the landfill as their primary responsibility.

Repair Materials/Supplies - Rock, culverts, seed, steel, welding supplies, fence, post and clips, storage containers, bolts, nuts, washers, signs, alternate daily cover, outside materials.

Propane Fuel – Used to heat the office.

Composting Cost – Expenses associated with maintaining the yard waste collection area and for contracting with an outside vendor to grind yard waste material.

Utilities – Payments to Callaway Electric and Water District #2 for services at the landfill.

Tipping Fees – Fees the City pays to Allied/Republic Waste Services in Jefferson City to dispose of waste.

Equipment Repair – Anything having to do with repair or preventive maintenance of mechanized landfill equipment.

Permits – Storm-water runoff permit.

Test/Monitoring - Expenses related to groundwater monitoring wells at landfill.

Administrative Expense

Contract Labor – Payments to the State for labor from FRDC.

Printing/Binding – Pamphlet, information, etc.

Building/Ground Maintenance – General repairs and upkeep.

Maintenance Contract – Copier, telephone system, and computer system.

Dues/Membership – SWANA, Missouri Waste Control Coalition and a portion of the dues to the Chamber of Commerce and FADC.

Travel/Training Seminars - Includes all professional travel for department including reimbursement for the use of personal vehicles and professional training conferences and seminars.

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Solid Waste Fund

Non-Operating

Administrative Services - Reimbursement to the General Fund for expenses for administration, purchasing, utility billing and bookkeeping.

Inspector Services - Reimbursement to the General Fund for expenses for inspection services provided by building official.

Closure/Post Closure Costs – Funds allocated for expenses related to the on-going monitoring and maintenance of the landfill after closure. This amount is reduced to only post-closure costs as soon as the landfill is declared closed by MDNR.

Unrealized Gain/Loss on Investments - Audit adjustment to reflect market value of investments at year's end.

Realized Gain/Loss on Investments - Record of actual gain/loss on investments.

Capital Items:

Dumpsters / Containers	10,000
New Warehouse Facility	100,000
25-Yard Rear Loading Truck	210,000

2014 ANNUAL BUDGET

ENTERPRISE FUNDS

Tanglewood Public Golf Course - Revenues

REVENUES

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	Operating Revenue				
26-412-1050	Greens Fees	\$ 198,533	\$ 250,497	\$ 250,000	\$ 250,000
26-412-1100	Season Passes	46,300	30,825	45,000	45,000
26-412-1150	Tournament Fees	55,727	86,421	85,000	85,000
26-412-1200	Cart Rental	117,298	140,960	120,000	120,000
26-412-1250	Pro Shop Sales/Services	27,252	31,775	30,000	30,000
26-412-1260	Tee Marker Rental	1,050	1,500	5,000	2,000
26-412-1300	Concessions (non-liquor)	51,768	50,943	60,000	55,000
26-412-1305	Liquor Sales	36,947	43,393	42,000	42,000
26-412-1350	Other Fees/Rentals	37	901	1,000	1,000
	Total Operating Revenue	\$ 534,912	\$ 637,215	\$ 638,000	\$ 630,000
	Non-Operating Revenue				
26-413-2400	Interest Income	\$ -	\$ 2	\$ 200	\$ 200
26-413-2600	Miscellaneous Revenue	1,000	1,136	500	500
26-413-2650	Cash Long/Short	447	180	-	-
26-413-2800	Special Assessments	2,000	1,000	2,000	2,000
26-413-3800	Gain/Loss On Equip. Disposal	-	-	-	-
	Total Non-Operating Revenue	\$ 3,447	\$ 2,318	\$ 2,700	\$ 2,700
	Total Revenues	\$ 538,359	\$ 639,533	\$ 640,700	\$ 632,700

ENTERPRISE FUNDS

Tanglewood Public Golf Course - Expenses

EXPENSES

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	Personnel				
26-516-1000	Salaries	\$ 133,247	\$ 142,398	\$ 149,465	\$ 155,400
26-516-1050	Part-Time/Summer	57,238	57,264	45,000	47,000
26-516-1055	Part-Time/Summer-Maintenance	35,214	22,084	28,000	28,000
26-516-1060	Overtime	5,209	6,047	3,000	5,000
26-516-1100	FICA/Medicare Tax	17,212	16,863	17,248	18,008
26-516-1200	Employees Retirement	12,776	11,673	17,381	20,371
26-516-1250	Matching Deferred Comp	4,480	4,646	5,200	-
26-516-1300	Health Insurance	17,496	26,730	27,000	21,672
26-516-1350	Life Insurance Expense	532	620	600	600
26-516-1400	Misc Personnel Costs	6,468	4,012	500	500
26-516-1600	Tuition Reimbursement	-	-	-	-
	Total Personnel Expense	\$ 289,872	\$ 292,336	\$ 293,394	\$ 296,551

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Tanglewood Public Golf Course – Expenses

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	Clubhouse Operations				
26-516-2050	Office Supplies	\$ 1,701	\$ 2,045	\$ 800	\$ 800
26-516-2100	Advertising	32,925	14,163	10,000	10,000
26-516-2150	Minor Tools/Equip/Furniture	648	5,874	2,000	2,000
26-516-2180	Computer Equipment/Software	990	783	2,500	2,500
26-516-2250	Repair Materials/Supplies	1,701	2,057	1,400	1,400
26-516-2300	Clothing/Cleaning	98	55	700	700
26-516-2350	Janitor/Housekeeping	1,321	1,744	1,500	1,500
26-516-2400	Fuel/Lubricants	24,268	26,987	24,000	24,000
26-516-2480	Agricultural Supplies	66,760	75,377	70,000	70,000
26-516-2500	Cost of Pro Shop Sales	23,220	30,401	15,000	15,000
26-516-2510	Cost of Food Sales	31,499	35,186	25,000	25,000
26-516-2520	Cost of Liquor Sales	13,539	16,121	15,000	15,000
26-516-2950	Miscellaneous	6,364	18,982	5,000	5,000
	Total Clubhouse Expense	\$ 205,035	\$ 229,775	\$ 172,900	\$ 172,900
		2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	Maintenance Operations				
26-516-3050	Legal Fees	\$ -	\$ -	\$ -	\$ -
26-516-3080	Insurance	20,914	14,653	18,000	14,500
26-516-3100	Contract Labor	-	2,950	-	-
26-516-3150	Telephone	3,632	3,927	3,200	3,900
26-516-3200	Utilities	31,819	29,569	21,000	25,000
26-516-3250	Postage	86	146	400	200
26-516-3300	Printing/Binding	295	1	1,500	-
26-516-3330	Bldg/Grounds Maintenance	3,382	15,548	5,000	5,000
26-516-3340	Credit Card Fees	7,291	8,720	6,000	8,000
26-516-3350	Maintenance Contracts	4,639	5,272	1,500	3,500
26-516-3360	Tee Markers	-	576	500	500
26-516-3370	Vehicle Repair	2,446	-	1,000	1,000
26-516-3380	Equipment Rental/Lease	3,392	917	1,000	1,000
26-516-3400	Equipment Repair	29,585	28,972	20,000	30,000
26-516-3430	Safety Programs/Equip	328	341	400	400
26-516-3450	Dues/Memberships	3,627	1,338	250	250
26-516-3500	Travel/Training/Seminars	181	85	600	600
	Maintenance Expense	\$ 111,616	\$ 113,014	\$ 80,350	\$ 93,850
	TOTAL GOLF OPERATIONS EXPENSE	\$ 606,523	\$ 635,125	\$ 546,644	\$ 563,301

2014 ANNUAL BUDGET

ENTERPRISE FUNDS
Tanglewood Public Golf Course - Expenses (cont.)

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
	Non-Operating Expenses				
26-599-5100	Uncollectible Accounts	\$ -	\$ -	\$ -	\$ -
26-599-5300	Interest Expense	51,429	43,445	39,280	30,355
26-599-5380	Escrow/Paying Agent Fees	-	287	275	275
26-599-5381	Costs of Issuance	27,291	27,293	27,000	27,000
26-599-5400	Other Expenses	-	-	-	-
26-599-5500	Depreciation	68,888	58,912	63,000	50,000
26-599-5600	Prior Period Adjustment	11289.51			
	Total Non-Operating Expenses	158,898	-	129,555	107,630
	TOTAL EXPENSES	\$ 765,421	\$ 635,125	\$ 676,199	\$ 670,931

ENTERPRISE FUNDS
Tanglewood Public Golf Course - Analysis of Working Capital

		2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
	Total Revenues	\$ 538,359	\$ 639,533	\$ 640,700	\$ 632,700
	Total Expenses	\$ 765,421	\$ 635,125	\$ 676,199	\$ 670,931
	Net Income/(Loss)	\$ (227,062)	\$ 4,408	\$ (35,499)	\$ (38,231)
	ADJUSTEMENTS				
	Depreciation	\$ 68,888	\$ 58,912	\$ 63,000	\$ 50,000
	Total Capital Purchases	(3,200)	(30,700)	(30,700)	(59,000)
	Bond Principle Requirements	(235,000)	(245,000)	(255,000)	(265,000)
	Capital Lease Payments	-	-	-	-
	Net Adjustments	\$ (169,312)	\$ (216,788)	\$ (222,700)	\$ (274,000)
	Excess/(Deficiency in Working Capital)	\$ (396,374)	\$ (212,380)	\$ (258,199)	\$ (312,231)

2014 ANNUAL BUDGET

ENTERPRISE FUNDS Tanglewood Public Golf Course

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Clubhouse Manager	1	1		
Golf Superintendent	1	1		
Assistant Golf Supt.	1	1		
Mechanic/Maint. Wkr. II	1	1		
Totals	4	4	\$ 149,465	\$ 155,400

2014 Budget Highlights:

The City Council acting on the recommendation of the Tanglewood Advisory Committee and agreed to raise greens fees in December. In part due to fee increases and in part due to steady growth of rounds played over the last three years, the 2014 budget anticipates increased revenues, close to the revenues for 2012. The budget includes funds for some new golf carts and a new rough mower.

Revenues:

Greens Fees - Revenue collected for all rounds played that are not part of tournaments or season passes.

Cart Fees – Fees collected for renting golf carts separate from tournaments or season passes.

Tee Marker Rental - Businesses have the opportunity to sponsor a hole and have logo plate placed at the tee box for an annual fee.

Expenses:

Advertising - Advertisements in area newspapers and other media.

Fuel/Lubricants – Costs associated with the purchase of fuel for golf carts and equipment around the course.

Agricultural Supplies - These supplies are in the form of liquid and pellet fertilizers, mold and fungus prevention, and other supplies needed to keep the different grasses growing during the four seasons.

Equipment Maintenance - These funds are to pay for the repair and maintenance of equipment by the Municipal Garage or outside vendors.

Dues/Memberships - Membership to the Golf Course Superintendents Association and the Missouri Golf Association.

Capital Items:

Rough Mower	20,000
New Golf Carts (10-12)	39,000

2014 ANNUAL BUDGET

ENTERPRISE FUND

Elton Hensley Municipal Airport Fund - Revenues

REVENUES

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
27-412-1550	Hangar Rent	\$ 80,288	\$ 83,068	\$ 84,000	\$ 84,000
27-412-1600	Aviation Fuel Sales	99,520	111,423	90,000	87,000
27-413-2050	Penalty Revenue	300	600	300	300
27-413-2550	Farmland Rent	10,758	24,285	25,000	25,000
27-413-2560	Rent - Soccer Park	880	880	880	880
27-413-2660	Tower Lease Revenue	-	-	105	105
27-413-2700	Grant Revenue	150,342	374,790	148,500	148,500
27-413-2950	Miscellaneous	9,056	-	-	-
	Total Revenue	\$ 351,144	\$ 595,047	\$ 348,785	\$ 345,785

ENTERPRISE FUND

Elton Hensley Municipal Airport Fund – Expenses

EXPENSES

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
27-515-2550	Purchased Fuel/Oil	\$ 81,610	\$ 98,547	\$ 75,000	\$ 75,000
27-516-2150	Minor Tools/Equip/Furniture	183	406	800	800
27-516-2180	Computer Equipment/Software	70	100	500	500
27-516-2250	Repair Materials/Supplies	716	1,038	1,400	1,400
27-516-2350	Janitor/Housekeeping	145	195	500	500
27-516-2400	Fuel/Lubricants	1,563	104	2,000	2,000
27-516-2950	Miscellaneous	1,276	263	250	250
	Total Consumables	\$ 85,563	\$ 100,653	\$ 80,450	\$ 80,450
27-516-3080	Insurance	\$ 2,444	\$ 3,082	\$ 3,500	\$ 2,900
27-516-3100	Contract Labor	62,511	64,729	66,000	66,000
27-516-3150	Telephone	2,238	2,750	1,800	500
27-516-3200	Utilities	11,501	8,465	12,000	10,000
27-516-3250	Postage	-	-	25	25
27-516-3330	Bldg/Grounds Maintenance	2,010	3,773	3,000	4,000
27-516-3340	Credit Card Fees	1,501	3,409	2,000	3,000
27-516-3350	Maintenance Contracts	1,590	2,280	1,500	1,500
27-516-3370	Vehicle Repair	545	-	200	200
27-516-3400	Equipment Repair	14,130	2,902	3,000	4,000
27-516-3550	Special Projects	1,632	-	500	500
	Total Contractual Services	\$ 100,101	\$ 91,391	\$ 93,525	\$ 92,625

2014 ANNUAL BUDGET

ENTERPRISE FUND
Elton Hensley Municipal Airport Fund – Expenses

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	NON-OPERATING EXPENSES				
27-599-5300	Interest Expense	\$ -	\$ -	\$ -	\$ -
27-599-5500	Depreciation	137,273	129,477	160,000	160,000
	Total Other Expenses	\$ 137,273	\$ 129,477	\$ 160,000	\$ 160,000
	Total Expenses	\$ 322,938	\$ 321,521	\$ 333,975	\$ 333,075
	REVENUES OVER/(UNDER) EXPENSES	\$ 28,206	\$ 273,525	\$ 14,810	\$ 12,710

ENTERPRISE FUND
Elton Hensley Municipal Airport Fund - Analysis of Working Capital

	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
Total Revenues	\$ 351,144	\$ 595,047	\$ 348,785	\$ 345,785
Total Expenses	\$ 322,938	\$ 321,521	\$ 333,975	\$ 333,075
Net Income/(Loss)	\$ 28,206	\$ 273,525	\$ 14,810	\$ 12,710
ADJUSTMENTS				
Total Capital	\$ (182,853)	\$ (364,607)	\$ (173,000)	\$ (165,000)
Depreciation	137,273	129,477	160,000	160,000
Loan Payment	-	-	-	-
Net Adjustments	\$ (45,580)	\$ (235,130)	\$ (13,000)	\$ (5,000)
Excess/(Deficiency) in Working Capital	\$ (17,374)	\$ 38,395	\$ 1,810	\$ 7,710

2014 ANNUAL BUDGET

2014 Budget Highlights:

The 2014 Budget includes funds to develop plans for the improvement and widening of Runway 06-24. MODOT will supply 90% of the funding and the City is required to match with the remaining 10%. The cost to build the runway would require matching funds of \$40,000 - \$50,000.

Revenues:

Hangar Rent – Rent paid to the city for hanger use.

Aviation Gas Sales- Fuel that is sold to pilots for the operation of airplanes.

Rent: Farmland – Rental income from lease of farmland surrounding the airport.

Expenses:

Consumables

Purchased Fuel - Fuel purchased for resale to pilots (see Aviation Gas Sales).

Minor Tools/Equipment/Furniture – Office supplies and furniture for the airport office.

Repair Materials/Supplies –

Fuel/Lubricants - Cost related to the operation of department equipment.

Contractual Services

Insurance - MIRMA payment for liability insurance. A special policy is purchased for aviation liability.

Contract Labor - The City of Fulton contracts the operation and management of the airport facilities.

Utilities – Water at the airport.

Postage – Any airport related mailings.

Building/Grounds Maintenance – These funds are used to pay for maintenance of the office, hangars, fencing, etc.

Maintenance Contract – Bird control expense.

Equipment Repair – Repair cost on tractor and other city owned equipment.

Depreciation - Annual depreciation expense on buildings, equipment, at the Fulton Airport.

Capital Outlay:

Design of Runway 06-24 (90/10)	\$ 165,000
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2014 ANNUAL BUDGET

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2014 ANNUAL BUDGET

DEBT SERVICE FUNDS

The Debt Service Funds are used to account for the accumulation of resources for, and payment of principal, interest and other related costs of the City's debt. These debts are issued in bonds.

COMMUNITY DEVELOPMENT FUND

The Community Development Fund is a debt service fund that accumulates revenue for the retirement of the Neighborhood Improvements District general obligation bonds for the financing of Tanglewood Public Golf Course. In 2005 the bonds were refinanced with a more favorable interest rate on an outstanding balance of \$1,785,000. Payment is recorded in the Golf Fund budget.

CAPITAL IMPROVEMENTS SALES TAX SPECIAL REVENUE FUND

This Fund is designed to split money between the water and sewer capital projects that were approved in 2004 and 1996 respectively.

SEWER CAPITAL IMPROVEMENTS DEBT SERVICE FUND

In April of 1996, the citizens of Fulton approved a capital improvements sales tax to improve and extend Fulton's sewer system. The City was able to participate in the Missouri State Revolving Loan Fund Program and issued special obligation bonds, (\$6,000,000.00) to finance those improvements. Revenue from the one-half cent sales tax is used for the debt service on the bonds issued for that purpose.

WATER IMPROVEMENTS DEBT SERVICE FUND

In April of 2004, voters overwhelmingly approved proposed improvements to the water system. This extended the existing sales tax for sewer to pay off the debt on items such as water pumps, water lines, and two new water towers. All capital projects are completed and only the bonds remain to be paid off. This project takes advantage of the Department of Natural Resource's State Revolving Loan Program (SRF).

TIF DEBT SERVICE FUNDS

In 2010 the original Series 1999 Capital Project Bonds were refinanced. The old debt was paid off and new debt was issued. This accomplished two things; it reduced the interest payment, thereby making it possible that the note will ultimately be paid off in less time, and the new debt was issued in a way that relieved the City of Fulton from any liability in the remote chance that the project did not stay solvent. In the budget this is reflected by replacing the old Fund 82 with Fund 85

2014 ANNUAL BUDGET

NEIGHBORHOOD IMPROVEMENT DISTRICT LOAN FOR GOLF COURSE					
Date of Issue: June 2005					
Total Issue: \$2,640,000					
Annual Interest Rate increases from 2.95% to 3.80%					
Maturity Date: July 1, 2016					
YEAR OF MATURITY	BONDS OUTSTANDING	PRINCIPAL REQUIRED	INTEREST REQUIRED	TOTAL REQUIRED	
2014	820,000	265,000	30,355	295,355	
2015	555,000	275,000	20,815	295,815	
2016	280,000	280,000	10,640	290,640	

The final payment on the golf course will be made on or before July 1, 2016. At that time the City of Fulton will own Tanglewood Public Golf Course free and clear of any debt.

2014 ANNUAL BUDGET

**SPECIAL REVENUE FUND
CAPITAL IMPROVEMENTS SALES TAX**
Revenues & Expenses

Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
	REVENUES				
40-401-1250	Sales Tax - 0.5% Sewer Improvement	\$ 712,482	\$ 732,318	\$ 737,500	\$ 750,000
40-401-1255	Transfer to TIF-.5% Cap Imp Tax	(71,196)	(35,796)	(41,000)	\$ (70,000)
40-401-1259	Sales Tax 0.5% - Transfer	-	-	-	-
40-410-1050	Interest Revenue	7,837	9,380	9,000	9,000
40-411-5050	Grant Revenue	-	-	-	-
40-411-5100	Unrealized Gain/Loss On Invest	-	-	-	-
	Total Revenues	\$ 649,124	\$ 705,903	\$ 705,500	\$ 689,000
	EXPENSES				
40-599-5380	Escrow/Paying Agent Fees	\$ -	\$ (3,921)	\$ -	\$ -
40-599-5830	Transfer to CIST DS Fund 83	1,960	-	-	-
40-599-5840	Transfer to Sewer D/S Fund	386,706	407,137	390,000	355,000
40-599-5850	Transfer - Water D/S Fund	155,600	162,774	229,000	175,000
	Total Expenses	\$ 544,266	\$ 565,990	\$ 619,000	\$ 530,000
	REVENUES OVER/(UNDER) EXPENSES	\$ 104,858	\$ 139,913	\$ 86,500	\$ 159,000

**SPECIAL REVENUE FUND
CAPITAL IMPROVEMENTS SALES TAX**
Analysis of Working Capital

	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
Total Revenues	\$ 649,124	\$ 705,903	\$ 705,500	\$ 689,000
Total Expenses	\$ 544,266	\$ 565,990	\$ 619,000	\$ 530,000
Net Income/(Loss)	\$ 104,858	\$ 139,913	\$ 86,500	\$ 159,000
ADJUSTMENTS				
Net Adjustments	\$ -	\$ -	\$ -	\$ -
Excess/(Deficiency in Working Capital	\$ 104,858	\$ 139,913	\$ 86,500	\$ 159,000

2014 ANNUAL BUDGET

DEBT SERVICE FUNDS
CAPITAL PROJECT REFUNDING BOND
 Revenues & Expenses

REVENUES		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
85-410-1050	Interest Revenue	\$ 65	\$ 58	\$ 75	\$ 75
85-410-1075	TDD Revenue		-		
85-411-1010	Other Financing Sources		-		
85-414-1050	Transfers from TIF Spec Rev	656,749	623,459	700,000	704,600
	Total Revenues	\$ 656,749	\$ 623,517	\$ 700,075	\$ 704,675
EXPENSES					
85-599-3720	Administrative Fees	\$ 1,772	\$ 1,986	\$ 2,200	\$ 2,000
85-599-5300	D/S Payment - Interest	74,653	80,600	135,000	75,000
85-599-5310	D/S Payment - Principal	530,000	555,000	560,000	625,000
85-599-5350	City's Reimbursable Cost		-	-	-
85-599-5380	Trustee Fees	1,986			
85-599-5700	Cost of Issuance	3,740	-	-	-
85-599-5730	Developer's Reimbursable Costs		-	-	-
85-599-5740	Other Financing Uses		-	-	-
	Total Expenses	\$ 612,151	\$ 637,586	\$ 697,200	\$ 702,000
	NET INCOME/(LOSS)	\$ 44,599	\$ (14,068)	\$ 2,875	\$ 2,675

Fund 85 replaced Fund 82 when the original debt was refinanced and the original bonds defeased (paid off). The City is not required to pay the full amount budgeted for principal payment in 2013. The amount is an estimate of how much we will be able to pay and thereby pay the debt off sooner.

2014 ANNUAL BUDGET

DEBT SERVICE FUNDS
SEWER CAPITAL IMPROVEMENTS
 Revenues & Expenses

REVENUES		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
83-410-1050	Interest Revenue	\$ 92,112	\$ 80,376	\$ 92,000	\$ 80,000
83-410-1100	Transfer - Cap Imp Spec Rev	386,706	407,137	390,000	355,000
83-410-1150	Transfer from CIST SR Fund 40	-	-	-	-
83-411-5050	Grant Revenue	-	-	-	-
	Total Revenues	\$ 478,818	\$ 487,513	\$ 482,000	\$ 435,000
EXPENSES					
83-599-5300	Interest Expense	\$ 110,245	\$ 92,895	\$ 88,900	\$ 69,000
83-599-5310	Principal Payments	335,000	340,000	350,000	355,000
83-599-5320	SRF Loan Payments	-	-	-	-
83-599-5380	Escrow/Paying Agent Fees	911	1,143	1,500	1,200
83-599-5390	DNR Administrative Fee	11,159	9,121	12,500	9,800
83-599-5400	Other Expenses	-	-	-	-
	Total Expenses	\$ 457,315	\$ 443,160	\$ 452,900	\$ 435,000
	NET INCOME/(LOSS)	\$ 21,503	\$ 44,353	\$ 29,100	\$ -

WATER DEBT SERVICE FUND
 Revenues & Expenses

REVENUES		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
84-410-1050	Interest Revenue	\$ 48,899	\$ 95,358	\$ 50,000	\$ 90,000
84-410-1055	SRF Loan Interest Revenue	-	-	-	-
84-410-1100	Transfer - Cap Imp Spec Rev	155,600	162,774	229,000	175,000
84-411-1050	Grant Revenue	-	-	-	-
84-411-1100	Other Financing Sources	-	-	-	15,000
	Total Revenues	\$ 204,499	\$ 258,132	\$ 279,000	\$ 280,000
EXPENSES					
84-599-5300	Interest	\$ 161,138	\$ 158,213	\$ 154,500	\$ 150,200
84-599-5310	Principal Payments	90,000	95,000	105,000	110,000
84-599-5400	Escrow/Paying Agent Fees	1,685	1,668	1,000	1,800
84-599-5500	DNR Administrative Fee	18,062	17,613	18,500	18,000
84-599-5600	Other Fees	187	-	-	-
84-599-5700	Costs of Issuance	-	-	-	-
	Total Expenses	\$ 271,072	\$ 272,493	\$ 279,000	\$ 280,000
	REVENUES OVER/(UNDER) EXPENSES	\$ (66,573)	\$ (14,361)	\$ -	\$ -

2014 ANNUAL BUDGET

WATER & SEWER DEBT SERVICE FUND

1997 Sewer Bond Payment Schedule				
Year	Principal	Interest	Total	Outstanding Debt
1998	\$ -	\$ 340,756	\$ 340,756	\$ 6,000,000
1999	\$ 265,000	\$ 308,846	\$ 573,846	\$ 6,000,000
2000	\$ 270,000	\$ 297,074	\$ 567,074	\$ 5,735,000
2001	\$ 270,000	\$ 284,721	\$ 554,721	\$ 5,465,000
2002	\$ 275,000	\$ 271,912	\$ 546,912	\$ 5,195,000
2003	\$ 280,000	\$ 258,661	\$ 538,661	\$ 4,920,000
2004	\$ 285,000	\$ 245,030	\$ 530,030	\$ 4,640,000
2005	\$ 290,000	\$ 229,419	\$ 519,419	\$ 4,355,000
2006	\$ 300,000	\$ 211,719	\$ 511,719	\$ 4,065,000
2007	\$ 305,000	\$ 193,569	\$ 498,569	\$ 3,765,000
2008	\$ 315,000	\$ 176,544	\$ 491,544	\$ 3,460,000
2009	\$ 320,000	\$ 160,469	\$ 480,469	\$ 3,145,000
2010	\$ 325,000	\$ 143,941	\$ 468,941	\$ 2,825,000
2011	\$ 335,000	\$ 126,400	\$ 461,400	\$ 2,500,000
2012	\$ 340,000	\$ 107,838	\$ 447,838	\$ 2,165,000
2013	\$ 350,000	\$ 88,863	\$ 438,863	\$ 1,825,000
2014	\$ 355,000	\$ 69,475	\$ 424,475	\$ 1,475,000
2015	\$ 365,000	\$ 49,675	\$ 414,675	\$ 1,120,000
2016	\$ 375,000	\$ 29,794	\$ 404,794	\$ 755,000
2017	\$ 380,000	\$ 9,975	\$ 389,975	\$ 380,000
	\$ 6,000,000	\$ 3,604,681	\$ 9,604,681	
2005 Water Bond Payment Schedule				
Year	Principal	Interest	Total	Outstanding Debt
2006	\$ 450,000	\$ 217,736	\$ 667,736	\$ 4,500,000
2007	\$ 415,000	\$ 181,488	\$ 596,488	\$ 4,050,000
2008	\$ 70,000	\$ 169,037	\$ 239,037	\$ 3,635,000
2009	\$ 80,000	\$ 166,938	\$ 246,938	\$ 3,565,000
2010	\$ 80,000	\$ 163,738	\$ 243,738	\$ 3,485,000
2011	\$ 90,000	\$ 161,138	\$ 251,138	\$ 3,405,000
2012	\$ 95,000	\$ 158,213	\$ 253,213	\$ 3,315,000
2013	\$ 105,000	\$ 154,413	\$ 259,413	\$ 3,220,000
2014	\$ 110,000	\$ 150,213	\$ 260,213	\$ 3,115,000
2015	\$ 115,000	\$ 145,537	\$ 260,537	\$ 3,005,000
2016	\$ 120,000	\$ 140,650	\$ 260,650	\$ 2,890,000
2017	\$ 125,000	\$ 134,650	\$ 259,650	\$ 2,770,000
2018	\$ 130,000	\$ 128,400	\$ 258,400	\$ 2,645,000
2019	\$ 135,000	\$ 121,900	\$ 256,900	\$ 2,515,000
2020	\$ 370,000	\$ 115,150	\$ 485,150	\$ 2,380,000
2021	\$ 385,000	\$ 96,650	\$ 481,650	\$ 2,010,000
2022	\$ 390,000	\$ 81,250	\$ 471,250	\$ 1,625,000
2023	\$ 400,000	\$ 61,750	\$ 461,750	\$ 1,235,000
2024	\$ 410,000	\$ 41,750	\$ 451,750	\$ 835,000
2025	\$ 425,000	\$ 21,250	\$ 446,250	\$ 425,000
	\$ 4,500,000	\$ 2,611,851	\$ 7,111,851	

2014 ANNUAL BUDGET

SPECIAL REVENUE FUND NARRATIVE

Special Revenue Funds are used to account for revenue derived from specific sources which are designated to finance particular functions or activities of the City.

ATKINSON ROAD TIF

This Tax Increment Financing District is essentially the Dollar General site. Incremental tax revenues in this district are distributed by the City of Fulton and used to pay off the debt as outlined in the TIF Plan. This special revenue fund has been established to collect funds dedicated to paying of the bonds for this project and the Public Improvement TIF. If more funds than necessary are collected in the Public Improvements TIF, under the rules governing the TIF reserve fund, those funds can be used to pay developer costs and bond payments on the Atkinson Road TIF.

PUBLIC IMPROVEMENT TIF

This Tax Increment Financing District is comprised of the Tanglewood Golf Course, the Tanglewood housing area, and the industrial park. Revenues from this TIF and the ATKINSON ROAD TIF can be used to pay off the 2010 refunding bonds.

FULTON COMMONS TIF

This Tax Increment Financing District is comprised of the various properties around the Fulton Commons Shopping Center. The district was created to upgrade the blighted area that included the former WalMart building after they built a new facility. The bonds are paid entirely from the sales and property tax increment that results from the added economic activity on the property. The City General Fund has no obligation to pay off the bonds.

POLICE FORFEITURES

The Fulton Police Department occasionally receives forfeitures and distributions that may only be used for extraordinary or designated purposes. This fund segregates those monies so that they may be used for their intended purposes.

2014 ANNUAL BUDGET

SPECIAL REVENUE FUNDS
FULTON PUBLIC IMPROVEMENTS TIF
 Revenues & Expenses

REVENUES		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
41-401-1060	PILOTS - Pmts In Lieu Of Taxes	\$ 348,172	\$ 352,434	\$ 349,800	\$ 350,000
41-401-1260	EATS - Economic Activity Taxes	70,025	74,232	75,000	75,000
41-410-1050	Investment Interest	76	209	100	200
41-410-1150	Interest On Delinquent Taxes	502	512	100	400
	TOTAL REVENUES	\$ 418,776	\$ 427,388	\$ 425,000	\$ 425,600
EXPENSES					
41-599-5400	Other Expenses	\$ -	\$ 61,850	\$ -	\$ -
41-599-5700	Transfer to Debt Service (Fund 85)	371,379	343,519	420,000	419,600
41-599-5760	Taxing District Capital Costs	-	-	-	-
41-599-5790	Tax Collection Fees	11,525	7,350	5,000	6,000
	TOTAL EXPENSES	\$ 382,903	\$ 412,718	\$ 425,000	\$ 425,600
	REVENUES OVER/(UNDER)				
	EXPENSES	\$ 35,872	\$ 14,670	\$ -	\$ -

The Fulton Public Improvements TIF District was created in order to accumulate the tax increment created by development and use them to pay part of the costs for construction of the overpass at the intersection of Route HH and U.S. Highway 54. The payment to the Debt Service account will be made from Fund 41 and Fund 42 in 2012.

2014 ANNUAL BUDGET

SPECIAL REVENUE FUNDS
ATKINSON ROAD TIF
 Revenues & Expenses

REVENUES		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
42-401-1060	PILOTS - Pmts In Lieu Of Taxes	\$ 571,733	\$ 579,811	\$ 569,725	\$ 580,000
42-401-1260	EATS - Economic Activity Taxes	6,908	16,527	6,500	8,000
42-410-1050	Investment Interest	358	358	275	350
42-410-1150	Interest On Delinquent Taxes	-	-	-	-
	Transfer in from Cash Reserves	-	-	-	-
		\$ 578,999	\$ 597,054	\$ 576,500	\$ 588,350
EXPENSES					
42-599-5700	D/S Reimb To General Fund	\$ 23,502	\$ 3,921	\$ -	\$ -
42-599-5720	Transfer to Debt Service (Fund 85)	285,370	279,940	280,000	285,000
42-599-5730	Maximum Annual Developer Dist	279,152	279,940	285,000	285,000
42-599-5740	Overpass City Reimb Payment	-	-	-	-
42-599-5750	Dist To Taxing Districts	-	-	-	-
42-599-5760	Taxing District Capital Costs	-	-	-	-
42-599-5790	Tax Collection Fees	11,852	15,002	11,500	15,000
	Total Expenses	\$ 576,375	\$ 574,883	\$ 576,500	\$ 585,000
REVENUES OVER/(UNDER)					
EXPENSES		\$ 2,624	\$ 22,171	\$ -	\$ 3,350

The Atkinson Road TIF (Tax Incremental Financing) District was created to accumulate the tax increment created by development and use these funds to finance improvements necessary for the Dollar General project and for the construction of a new overpass at the intersection of Route HH and U.S. Highway 54.

2014 ANNUAL BUDGET

**SPECIAL REVENUE FUNDS
SOUTH BUSINESS 54 TIF**

Special Revenue Fund Revenues & Expenses

REVENUES		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
46-401-1060	PILOTS	\$ 103,171	\$ 142,587	\$ 172,000	\$ 176,000
46-401-1260	EATS	100,784	264,127	100,000	90,000
46-401-1360	Sales Tax Revenue	-	-	-	-
46-410-1050	Interest Revenue	58	197	100	200
46-410-1100	Transfer In	242,918	200,752	239,600	200,000
46-410-1150	Interest on Delinquent Taxes	6,343	22,221	300	300
	Total Revenues	\$ 453,275	\$ 629,883	\$ 512,000	\$ 466,500
EXPENSES					
46-599-5700	Transfer to Debt Service	\$ 449,905	\$ 475,017	\$ 510,000	\$ 631,500
46-599-5790	Reassessment Fees	3,028	7,336	2,000	2,000
46-599-5800	Transfer to General Fund				
	Total Expenses	\$ 452,934	\$ 482,353	\$ 512,000	\$ 633,500
	REVENUES OVER/(UNDER) EXPENSES	341	147,530	-	(167,000)

The South Business 54 TIF District was created to apply the incremental tax realized from development to encourage development of the Fulton Commons Shopping Center. This shopping district was built in a previously blighted area.

**DEBT SERVICE FUNDS
SOUTH BUSINESS 54 TIF**

Debt Service Fund Revenues & Expenses

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
	REVENUES				
86-410-1050	Interest Revenue	\$ -	\$ 5,320	\$ 25	\$ 25
86-410-1075	TDD Revenue	37,440	20,854	40,000	22,000
86-411-1100	Other Financing Sources	-	-	-	-
86-414-1050	Transfers from TIF Spec Rev	432,305	475,017	510,000	631,500
86-414-1100	Transfer from General Fund	17,601	-	-	-
86-414-1150	Transfers from Capital Impr.	-	-	-	-
	Total Revenues	\$ 487,345	\$ 501,190	\$ 550,025	\$ 653,525
	EXPENSES				
86-599-3720	Administrative Fees	\$ 7,760	\$ 9,650	\$ 4,000	\$ 10,000
86-599-5300	Interest Expense	402,579	393,145	382,795	371,500
86-599-5310	Principal Expense	205,000	225,000	240,000	260,000
86-599-5600	Transfer to TDD Reserve Fund	878	-	-	-
86-599-5730	Developer's Reimbursable Costs	-	-	-	-
	Total Expenses	\$ 616,217	\$ 627,795	\$ 626,795	\$ 641,500
	REVENUES OVER/(UNDER) EXPENSES	\$ (128,872)	\$ (126,605)	\$ (76,770)	\$ 12,025

2014 ANNUAL BUDGET

SPECIAL REVENUE FUNDS
POLICE FORFITURES
 Revenues & Expenses

REVENUES					
Account	Description	2011 Audited	2012 Audited	2013 Budgeted	2014 Adopted
47-404-1600	Forfeiture Revenues	\$ -	\$ -	\$ -	\$ -
47-404-1700	Post Commission Fund Revenues	822	692	1,000	800
47-410-1050	Interest Revenue	40	50	50	50
	Total Revenues	\$ 862	\$ 792	\$ 1,050	\$ 850
EXPENSES					
47-527-3420	Approved Forfeit Expenditures	\$ -	\$ -	\$ 200	\$ 100
47-527-3460	Post Approved Training	-	-	800	750
	Total Expenses	\$ -	\$ -	\$ 1,000	\$ 850
	REVENUES OVER/(UNDER) EXPENSES	\$ 862	\$ 792	\$ 50	\$ -

The POST fee is charged as a court cost and is dedicated to this fund.

2014 ANNUAL BUDGET

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2014 ANNUAL BUDGET

INTERNAL SERVICE FUNDS

The Internal Service Funds account represents financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.

HEALTH INSURANCE

The City of Fulton provides health insurance coverage to employees through a partial self-insurance plan utilizing third party administrators. The City pays for the employee and shares the cost of coverage for spouses and dependent children. This fund is designed to accumulate calculated contributions from other funds and will pay covered claims, reinsurance premiums and administrative costs. In recent years expenses have exceeded revenues to the point where the fund had net assets of -\$1,059,775 as of December 31, 2009.

We have tried to address the negative fund balance through policy changes. In 2010 the City Council reversed the policy of offering continued coverage under the plan to employees upon retirement until age 65 when they would become eligible for Medicare. The action was taken in response to a rapid rise in cost of claims including those from retirees. In addition substantial increases in the amount the City charges itself for employees and the amount charged to the City and the employees for coverage of family members were enacted in 2010. These adjustments have reversed the trend and we may should a positive fund balance by the end of 2014 if the trend continues.

MUNICIPAL GARAGE

The Municipal Garage provides repair and maintenance services on City owned vehicles and equipment for all departments. The fund is supported by fees charged for services performed. The fees are charged back to individual departments for whom the work is being completed. The goal is to cover costs.

2014 ANNUAL BUDGET

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2014 ANNUAL BUDGET

INTERNAL SERVICE FUNDS
Health Insurance Fund Revenues and Expenses

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
10-410-1050	Interest Revenue	\$ 257	\$ 335	\$ 300	\$ 300
10-410-1100	Miscellaneous Revenue	13,788	76	-	
10-466-1000	Contributions From Other Funds	1,224,479	1,260,049	1,140,572	1,266,272
10-466-1100	Employee Contributions	166,464	194,667	163,376	193,496
10-466-1200	Retiree Contributions	18,679	10,972	15,000	15,000
10-466-1300	Re-Insurance Reimbursement	-			
		\$1,423,667	\$1,466,098	\$1,319,248	\$1,475,067

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
10-566-3600	Claims Paid	\$ 824,334	\$ 740,111	\$1,000,000	\$1,000,000
10-566-3780	Administrative Costs	60,156	62,656	60,000	60,000
10-566-3800	Re-Insurance Premiums	214,040	223,347	200,000	230,000
10-566-3950	Miscellaneous	345	4,120	200	200
10-599-5100	Uncollectible Accounts	-	-	-	-
		\$1,098,875	\$1,030,233	\$1,260,200	\$1,290,200

	Revenues Over/(Under)				
	Expenses	\$ 324,792	\$ 435,865	\$ 59,048	\$ 184,867

The Health Insurance Fund was established to accumulate employer and employee contributions which are disbursed as benefit claims are processed. The fund is used only for health, vision and dental insurance benefits and administration charges. The City of Fulton maintains a self-funded insurance program with claims processed by Benefit Administration Services (BAS).

All City departments pay into the Health Insurance Fund based on the number of employees in that department. The total amount charged to the various departments is based on the estimated amount from prior and current claims that will be required to cover the City's share of claims in the budget year. In addition there are charges for administration of the claims and for coverage for large claims.

This budget does not include any changes to the amount paid by the employees or departments for health insurance compared to 2014. No changes in coverage or deductibles are anticipated. Changes instituted in 2008 and 2009 have largely eliminated losses and allowed us to pay down the fund's accumulated deficit. With good years in 2013 and 2014 we should have a very small positive fund balance.

2014 ANNUAL BUDGET

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2014 ANNUAL BUDGET

INTERNAL SERVICE FUNDS
Municipal Garage Fund - Revenues & Expenses

REVENUES

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
17-412-1550	Material Sales	\$ 100,821	\$ 174,662	\$ 173,250	\$ 168,000
17-412-1600	Labor Revenue	153,690	149,963	175,000	175,000
17-412-1650	Outside Services Revenue	53,683	-	40,000	20,000
17-413-2600	Miscellaneous Revenue	-	38	-	-
17-413-2700	Grant Revenue	-	-	-	5,000
	Total Revenues	\$ 308,194	\$ 324,663	\$ 388,250	\$ 368,000

EXPENSES

		2011	2012	2013	2014
Account	Description	Audited	Audited	Budgeted	Adopted
	EXPENSES				
	COST OF SALES				
17-515-2550	Parts/Tires/Lubricants	\$ 95,104	\$ 145,859	\$ 165,000	\$ 160,000
17-515-2600	Outside Services	40,030	41,069	40,000	20,000
	Total Cost of Sales	\$ 135,135	\$ 186,928	\$ 205,000	\$ 180,000
17-516-1000	Salaries	\$ 88,662	\$ 96,964	\$ 107,200	\$ 100,000
17-516-1050	Part-Time/Summer	-	-	-	-
17-516-1060	Overtime	2,034	791	1,000	1,000
17-516-1100	FICA/Medicare Tax	7,140	7,076	8,277	8,391
17-516-1200	Employees Retirement	7,447	9,420	12,335	12,900
17-516-1250	Matching Deferred Comp	1,136	1,426	2,000	-
17-516-1300	Health Insurance	16,459	22,717	19,004	16,200
17-516-1350	Life Insurance Expense	346	558	400	400
17-516-1400	Misc Personnel Costs	459	141	200	200
17-516-1500	Liability Insurances	-	-	-	-
17-516-1600	Tuition Reimbursement	-	-	-	-
17-516-1700	Tool Allowance	3,425	3,540	3,600	3,600
17-516-1800	Compensated Absences	500	-	-	-
	Total Personnel Services	\$ 127,606	\$ 142,633	\$ 154,016	\$ 142,692
	CONSUMABLES				
17-516-2050	Office Supplies	\$ 251	\$ 300	\$ 300	\$ 300
17-516-2150	Minor Tools/Equip/Furniture	1,227	2,500	2,500	1,000
17-516-2180	Computer Equipment/Software	-	-	-	-
17-516-2250	Repair Materials/Supplies	4,756	4,000	4,000	2,000
17-516-2300	Clothing/Cleaning	4,476	4,000	4,000	4,000
17-516-2350	Janitor/Housekeeping	613	750	750	750
17-516-2400	Fuel/Lubricants	3,419	4,000	4,000	3,000
17-516-2950	Miscellaneous	492	500	500	500
	Total Consumables	\$ 15,234	\$ 16,050	\$ 16,050	\$ 11,550

2014 ANNUAL BUDGET

INTERNAL SERVICE FUNDS
Municipal Garage Fund - Expenses

Account	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
CONTRACTUAL SERVICES & NON OPERATING					
17-516-3080	Insurance	\$ 6,116	\$ 5,665	\$ 6,000	\$ 16,300
17-516-3150	Telephone	501	1,076	800	600
17-516-3300	Printing/Binding	1,033	-	100	100
17-516-3330	Bldg/Grounds Maintenance	307	201	500	500
17-516-3350	Maintenance Contracts	-	-	-	-
17-516-3370	Vehicle Repair	798	6,072	1,200	500
17-516-3380	Equipment Rental/Lease	-	-	250	250
17-516-3400	Equipment Repair	1,154	612	1,000	500
17-516-3430	Safety Programs/Equip	285	279	500	300
17-516-3500	Travel/Training/Seminars	-	562	200	400
17-599-5500	Depreciation	10,300	8,976	12,000	8,000
17-599-5850	Gain/Loss on Sale of Assets		4,274	-	
Total Contractual/Non-Operating		\$ 20,495	\$ 23,442	\$ 22,550	\$ 27,450
Total Expenses		\$ 298,470	\$ 369,053	\$ 397,616	\$ 361,692
Revenues Over/(Under) Expenses		\$ 9,725	\$ (44,390)	\$ (9,366)	\$ 6,308

INTERNAL SERVICE FUNDS
Municipal Garage Fund - Analysis of Working Capital

	Description	2011	2012	2013	2014
		Audited	Audited	Budgeted	Adopted
TOTAL REVENUES		\$ 308,194	\$ 324,663	\$ 388,250	\$ 368,000
TOTAL EXPENSES		\$ 298,470	\$ 369,053	\$ 397,616	\$ 361,692
NET INCOME/(LOSS)		\$ 9,725	\$ (44,390)	\$ (9,366)	\$ 6,308
Depreciation		\$ 10,300	\$ 8,976	\$ 12,000	\$ 8,000
Total Captial		(4,875)	-	(2,500)	(14,000)
Net Adjustments		\$ 5,425	\$ 8,976	\$ 9,500	\$ (6,000)
Excess/(Deficiency in Working Capital)		\$ 15,149	\$ (35,414)	\$ 134	\$ 308

2014 ANNUAL BUDGET

INTERNAL SERVICE FUNDS Municipal Garage Fund

Position	Number of Employees		Budgeted	Adopted
	2013	2014	2013	2014
Fleet /Solid Waste Manager	.25	0		
Lead Mechanic	1	1		
Mechanic	2	2		
Totals	3.25	3.0	\$ 107,790	\$ 100,000

2014 Budget Highlights:

The 2014 Budget includes an auto crane to assist with on-the-road repair situations which would be funded in part by a safety grant from MIRMA. The Solid Waste/Fleet Manager will no longer be funded out of the Municipal Garage fund, much as the City Engineer was not partially funded by the garage fund either.

Revenues:

Material Sales – This is the amount charged out to the City departments for parts, tires, lubricants and other automotive products (see Expense Parts/Tires/Lubricants).

Service/Labor – This revenue is generated by charging out to the different departments to cover overhead cost.

Outside Service Revenue – This is the amount charged out to the City departments for repairs contracted to outside mechanics (see Outside Services under Expenses).

Expenses:

Personnel

Salaries – The Fleet/Solid Waste Manager’s salary is split between The Municipal Garage and the Solid Waste Department.

Cost of Sales

Parts/Tires/Lubricants – The cost for parts purchased from outside vendors and used to repair city owned vehicles. Charges are billed out to respective departments (in revenue Material Sales).

Outside Services – This amount is the cost for labor provided by vendors on city owned vehicles and equipment for repairs for which the shop is not set up to provide. Charges are billed out to respective departments (in revenue Outside Service).

Consumables

Repair Materials/Supplies – Welding rods, brazing rods, cut-off wheels, grinding wheels, miscellaneous wire, oxygen, acetylene.

Fuel/Lubricants - The cost of gasoline and lubricants charged to this department’s vehicles.

2014 ANNUAL BUDGET

INTERNAL SERVICE FUNDS

Municipal Garage Fund

Tool Allowance - This is reimbursed to employees working in the municipal garage (\$100/month) for tools they own but are used in the City shop.

Capital Items:

Auto Crane (60/40)	14,000
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2014 ANNUAL BUDGET

CAPITAL PROJECTS

The Capital Projects are segregated in the budget document because they are typically one-time expenditures for the acquisition and/or construction of major capital facilities. In addition, recurring expenses that require purchases of large quantities on bid, or items that will be added to capital inventory and depreciated are placed in this section of the budget.

2014 ANNUAL BUDGET

General Fund	2013 Budgeted	2014 Adopted	2015	2016	2017	2018
Administration	\$ -	\$ 3,000	\$ 28,000	\$ 26,500	\$ 26,500	\$ 51,500
Finance	-	-	-	-	-	-
Purchasing	-	17,000	14,000	-	-	-
Police	16,000	125,000	107,000	82,000	72,000	72,000
Municipal Court	-	-	-	-	-	-
Fire	10,000	47,300	726,500	389,300	940,000	1,513,500
Planning & Protect. Services	360,000	150,000	30,000	-	-	-
Engineering	-	11,500	26,250	15,000	8,000	23,000
Street Maintenance	-	623,000	200,000	99,500	195,000	637,666
Traffic Control	-	-	20,000	55,000	33,000	35,000
Bldg. & Grounds Maint.	-	26,000	9,000	143,500	-	9,000
Cemeteries	-	8,000	30,000	12,000	13,000	25,000
Parks and Rec. Admin.	-	200,000	795,900	579,000	108,000	715,000
Parks and Recreation Pools	-	29,000	5,600	21,000	2,000	2,500,000
Total General Fund	\$ 386,000	\$ 1,239,800	\$ 1,992,250	\$ 1,422,800	\$ 1,397,500	\$ 5,581,666
Enterprise Funds	2013 Budgeted	2014 Adopted	2015	2016	2017	2018
Municipal Garage	\$ 2,500	\$ 14,000	\$ 17,725	\$ 6,525	\$ 1,525	\$ 1,525
Off Street Parking	2,000	6,600	7,000	2,700	35,700	1,200,000
Electric Fund	296,200	472,000	710,000	440,000	365,000	365,000
Gas Fund	472,000	551,500	300,000	255,000	145,000	145,000
Water Fund	723,000	599,200	439,000	484,500	389,500	389,500
Sewer Fund	1,497,600	1,619,600	910,600	855,600	755,600	755,600
Solid Waste Fund	270,000	320,000	428,000	1,480,000	200,000	500,000
Golf Course Fund	30,700	59,000	329,000	138,600	374,000	19,000
Municipal Airport	173,000	165,000	604,000	650,000	2,125,000	3,700,000
Total Enterprise Fund	\$ 3,467,000	\$ 3,806,900	\$ 3,745,325	\$ 4,312,925	\$ 4,391,325	\$ 7,075,625
TOTAL ALL FUNDS	\$ 3,853,000	\$ 5,046,700	\$ 5,737,575	\$ 5,735,725	\$ 5,788,825	\$ 12,657,291

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund

	2014 Adopted	2015	2016
ADMINISTRATION			
New Firewall	\$ 3,000		
VOIP Phones		1,500	1,500
engineering server		2,500	
network attached storage		4,000	
DMZ and SCADA Firewall		20,000	
Wireless mesh network for city			25,000
TOTALS	\$ 3,000	\$ 28,000	\$ 26,500

New Firewall

Estimated Cost: \$3,000

The current firewall has been modified by staff from open source software (the technical term for free software) to meet the needs of the City as best they can. But open-source software comes with no support, and moreover it has limited functionality. This software/hardware solution will reduce downtime and increase the ability to monitor Internet traffic.

Items for 2017 and beyond (Estimated Cost)

Digital Video and Sound mixer for City Hall \$20,000

HVAC Upgrade for City Hall \$50,000

	2014 Adopted	2015	2016
FINANCE			
TOTALS	\$ -	\$ -	\$ -

Items for 2017 and beyond (Estimated Cost)

None.

	2014 Adopted	2015	2016
PURCHASING			
Used Forklift	\$ 14,000	\$ 14,000	
Warehouse Surveillance	3,000		
TOTALS	\$ 17,000	\$ 14,000	\$ -

Used forklift

Estimated Cost: \$ 14,000

All of the forklifts that the warehouse is currently using are un safe or becoming safety hazards. The large one has a hydraulic leak and the links on the chain are pulling apart. The cost to repair this unit would be about \$9,000. The smallest repair bill for any of the units to restore it to full working order is \$5,000.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund (Purchasing cont.)

Warehouse surveillance

Estimated Cost: \$ 3,000

These funds would pay for a new DVR multi-channel recorder and a few more cameras. The current surveillance equipment is barely functional and is not always able to provide useful information when incidents occur at the warehouse complex. This would either go into the new facility directly or be able to be moved into the new facility.

Items for 2017 and beyond (Estimated Cost)

None.

	2014 Adopted	2015	2016
POLICE			
Patrol Units	\$ 66,000	\$ 56,000	\$ 56,000
Ballistic Vest (75/25 Grant)	16,000	16,000	16,000
Domain Server	8,000		
In Car Radar Units	10,000	10,000	10,000
Body Camera (90/10 Grant)	10,000		
Body Camera (60/40 Grant)	10,000		
In Car Camera (60/40)	5,000		
Crime Scene Vehicle / Equipment		15,000	
SRU Equipment		10,000	
TOTALS	\$ 125,000	\$ 107,000	\$ 82,000

Patrol Cars

Estimated Cost: \$66,000

The budget includes enough funds to purchase two new patrol cars. Because the Ford Crown Victoria Police Interceptor model is no longer manufactured, money is included to cover changing over all equipment and buying new equipment for the new models. The City purchased one car in 2012 and 2013 and used to buy two each year.

Ballistic Vest

Estimated Cost: \$16,000

This is a 75/25-match program for vests for officers that we have taken advantage of for about 5 years. Offsetting revenues would be \$12,000. The grant funds are recognized in line 01-404-1290.

Domain Server

Estimated Cost: \$8,000

The current server the police are using is eight years old. The current machine is starting to fail. It is used all day and every day for vital information including the MULES connection, email, Lotus notes, and communicating with the rest of the city network. The cost of purchasing the direct replacement exceeds \$10,000 but we are confident that we can find an equivalent unit for less.

In-Car Radar Units

Estimated Cost: \$10,000

These are the devices used to enforce the speed limits in town, of course. This will replace two units that are approximately thirteen years old. The range of these units has decreased over the years, due to age. If future budgets allow we will replace the entire set over the next few years.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund (Police cont.)

Body Cameras

Estimated Cost: \$20,000

These cameras/voice recorders are worn by the officer and record actions from his/her point of view. There are two grant requests one to MIRMA (60/40) and one to a the Law Enforcement Block Grant program (90/10). They provide the City protection from successful lawsuits by demonstrating that our officers are following protocol and aid in prosecution as well. The grant funds are recognized in line 01-404-1290.

In-Car Cameras

Estimated Cost: \$5,000

These are cameras mounted inside the car and provide similar protections as the body cameras but from a wider perspective. A grant to MIRMA has been submitted (60/40). The grant funds are recognized in line 01-404-1290.

Items for 2017 and beyond (Estimated Cost)

Annual patrol unit replacement.

	2014 Adopted	2015	2016
MUNICIPAL COURT			
TOTALS	\$ -	\$ -	\$ -

Items for 2017 and beyond (Estimated Cost)

No Capital Requests

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund

	2014 Adopted	2015	2016
FIRE			
Training DVD Materials	9,000	3,000	3,000
Bunker Gear	8,000	12,000	12,000
Fire hose replacement	5,000	5,000	5,000
Nozzle Replacement	5,000		6,000
SCBA Replacement	15,000		36,000
AFFF Firefighting Foam	1,500	1,500	1,500
Level A Haz-Mat Suits	3,800		3,800
Replace Bay Doors Station#2		18,000	
Replace Truck#10		450,000	
Hydraulic Rescue Tools		50,000	
Station Back-up Generator		45,000	
Replace Car#7 (SUV)		34,000	
Gator/Trail & PR		10,000	
SCUBA Gear		12,000	
CAF System		45,000	
AED (CPR Auto Defibrillator)		7,000	
Fitness Equipment		5,000	
Radio Equipment		5,000	\$ 5,000
Pager Replacement		3,500	
Exhaust Fans		2,500	
Class "A" Uniforms		8,000	
Light Bar Replacement		4,000	
Lawn Mower with snow blade		4,000	
Gas Monitors		2,000	
Refurish Ladder #8			250,000
Remodel Westminster Station			50,000
Radio Upgrades			10,000
Repair Sparky (Refurbish)			4,000
Generators			3,000
TOTALS	\$ 47,300	\$ 726,500	\$ 389,300

Training Materials

Estimated Cost: \$9,000

With these funds we will be able to get newer updated Firefighter 1 & 11 training / education materials such as DVD's and other classroom materials.

Bunker Gear

Estimated Cost: \$8,000.

Annual bunker gear replacement. (Protective Apparel) at current rate of replacement we upgrade protective clothing for each member of the fire department about every seven or eight years. This does not include a spare set to have when gear needs to be cleaned or decontaminated.

Fire hose replacement

Estimated Cost: \$5,000

Annual replacement of older damaged hose or hose that will not pass annual pressure test.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund (Fire cont.)

Nozzle replacement

Estimated Cost: \$5,000

Begin replacing worn out nozzles with updated newer nozzles, some of our nozzles are over 20 years old.

SCBA Replacement

Estimated Cost: \$15,000

This could begin a program to replace self-contained breathing apparatus and upgrade to new standards. These are an expensive piece of safety equipment that now cost about \$6,800.00 each unit. These SCBA Bottles have a life span of 15 years and we are approaching 10 years.

AFFF Firefighting Foam

Estimated Cost: \$1,500

Annual purchase of firefighting foam used for certain type fires and special situations.

Level A Haz-Mat Suits

Estimated Cost: \$3,800

The suits would replace older, worn out Level A Hazardous Materials Suits. They have exceeded their life span of 5 to 10 years. They are used on calls where hazardous materials are or may be present (Example: Chlorine). The suits were originally purchased in 1999 and are no longer compliant or safe.

NOTE: We have the potential to need these suits at Household Hazardous Waste Collections.

Items for 2017 and beyond (Estimated Cost)

Replace Engine #1 \$500,000

Replace Engine #3 \$450,000

Pickup Truck \$10,000

Training and Facility Tower \$450,000

Tanker/ARFF Vehicle

Replace Truck #6 \$20,000

Replace Engine #2 \$500,000

	2014 Adopted	2015	2016
PLANNING & PROTECTIVE SERVICES			
Animal Shelter	\$ 150,000		
Fuel Efficient Car		15,000	
Small Truck/Jeep (inspection)		15,000	
TOTALS	\$ 150,000	\$ 30,000	\$ -

Animal Shelter

Estimated Cost: \$150,000

The City has been working with a local nonprofit to raise funds to construct a new animal shelter. With these funds and the funds raised we believe we can construct the shelter in 2014. The land has already been prepared and building pad is ready, plans have been drawn and this would make it a reality.

Items for 2017 and beyond (Estimated Cost)

Truck for Animal Control \$15,000

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund

	2014 Adopted	2015	2016
ENGINEERING			
Survey Equipment	\$ 7,000		
Color Plotter Paper Carriage	4,500		
Interactive City Mapping Screen		25,000	
Construction Inspection		1,250	
New Color Plotter			15,000
TOTALS	\$ 11,500	\$ 26,250	\$ 15,000

Survey Equipment

Estimated Cost: \$7,000

The Engineering Department needs new survey equipment. Our current equipment is over 25 years old and needs to be replaced with an up-to-date system. Unlike our GPS devices, this equipment is used more for design purposes not locating and data.

Color Plotter Paper Carriage

Estimated Cost: \$4,500

Our current carriage broke two years ago and the manufacturer said that due to the age they no longer support this device. This device is needed to automatically select and change the different paper sizes in our nice color HP Design Jet plotter.

Items for 2017 and beyond (Estimated Cost)

ATV and Trailer \$8,000

	2014 Adopted	2015	2016
STREET			
West 7th Street Bridge	\$ 465,000		
2 Ton Tandem-axle Dump	100,000		
Box Broom for Skid Steer	8,000		
1 Ton 4X4 Flatbed Truck	50,000		
Curb & Gutter Machine		150,000	
Concrete Forms		10,000	
Skid Steer		40,000	
Crack Sealing Machine			50,000
Plow Mount for Tandem Truck			17,500
Small Bucket Truck (used 1/2)			32,000
TOTALS	\$ 623,000	\$ 200,000	\$ 99,500

West 7th Street Bridge

Estimated Cost: \$465,000

The Engineering Department, in cooperation with MODOT and Westminster College, has identified this bridge over the Stinson creek on Seventh Street as a hazard. Together the three parties have developed a plan to demolish the bridge in May of 2104 and build a new bridge before school starts back in the fall.

2 Ton Dump Truck - Tandem

Estimated Cost: \$100,000

The Street Department needs this truck to replace truck # 106. 106 is a 1997 Chevrolet truck with 141,179 and it has over 13,700 hours on the engine. In 2010 and 2011 repairs average over \$8,000 each year. It has become an unreliable truck that we don't need during snow removal operations. This truck needs to be retired and traded in on a new one.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund (Streets cont.)

Box Broom for Skid Steer

Estimated Cost: \$8,000

This item has been in the budget for several years, but funding has never been able to be made available. We need this Bobcat attachment to sweep roadways, alleyways, and the hiking and biking trail. If our regular street sweeper was to break down we would be able to utilize this attachment temporarily until repairs could be made. It could also come in handy for cleaning up after events in the downtown area.

1 Ton 4X4 Flatbed Truck

Estimated Cost: \$50,000

The Street Department needs this truck to replace truck # 113. Truck 113 was sold two year ago in the City's surplus auction and the truck has never been replaced.

Items for 2017 and beyond (Estimated Cost)

11th & Ewing Street Roadway \$575,000
Street Sweeper \$170,000
Replacement Salt Spreaders \$88,000

	2014 Adopted	2015	2016
TRAFFIC CONTROL			
Traffic Counters		20,000	
Paint Striper			23,000
Small Bucket Truck (used 1/2)			32,000

Items for 2017 and beyond (Estimated Cost)

Parking Meter Mechanisms \$33,000
New Pickup Truck \$35,000

	2014 Adopted	2015	2016
BUILDING & GROUNDS			
Side-mount sickle bar mower	\$ 8,000		
Zero-turn mower(s)	18,000	9,000	9,000
Tractor & Boom Mower			125,000
3/4 Ton Pickup (Used)			9,500
TOTALS	\$ 26,000	\$ 9,000	\$ 143,500

Side-mount Sickle bar mower

Estimated Cost: \$8,000

There are several places in town where a sickle mower is useful for trimming along road sides. Unfortunately only some members of the full-time staff can use the current mower. In addition a second unit might occasionally be useful.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund (Building & Grounds)

Zero-Turn Mowers

Estimated Cost: \$18,000

The City purchased three zero-turn gasoline powered mowers in 2005 which are approaching the end of their useful lives, at least for the constant use from B&GM. By purchasing two this year and one in each of the next three or four years, we could replace the fleet before any got older than 10 years.

Items for 2017 and beyond (Estimated Cost)

Brush-hog (8' PTO) \$8,000

Zero-turn mowers \$9,000 each

	2014 Adopted	2015	2016
CEMETERIES			
Utility Vehicle with dump bed	\$ 8,000		
Small tractor with front loader		17,000	
Front-mount Diesel Mower		13,000	
Repair wall at Pioneer			12,000
	\$ 8,000	\$ 30,000	\$ 12,000

Utility Vehicle with dump bed

Estimated Cost: \$8,000

All dirt has to be hand shoveled into a very small, aging wagon on pulled by an old tractor and then removed by hand. This then has to be pulled out by hand shoveling. In addition to being inefficient, it is less safe and the aging equipment will some day stop working.

Items for 2017 and beyond (Estimated Cost)

Front-mount Diesel Mower \$13,000

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund

	2014 Adopted	2015	2016
PARKS & REC. -			
Splash Pad at Memorial Park	\$ 200,000		
Portable Pitching Mounds		3,900	
Exercise stations on Trail		6,000	6,000
Fountain at Memorial Park		16,000	
Dugouts & concrete bleacher		9,000	
Slit Seeder		10,000	
Finish fencing for Backer East		17,000	
Asphalt Repair to Phase 1 of		20,000	
Replace Scout Cabin Roof		20,000	
2 Baseball/Softball Fields at		59,000	
Playground at Seaman Park		65,000	
Replacement of Orange			
Park/Kiddie Corral Equipment		85,000	
Parking lots, Infrastructure		95,000	
Tennyson Park-4-Field Baseball		390,000	
Utility Box Trailer			5,000
Replace Scout Cabin Windows			9,000
Outdoor LED sign for City Hall			10,000
Emergency Phones in Parks			15,000
Replace Truman Ingle Shelter			22,000
Lighting for Anderson Field			40,000
Restrooms for walking trail (2)			52,000
Replace Hensley Field Lights			85,000
Tennyson Park Phase 4 -			
Walking Trail			95,000
Playground & Shelter			115,000
Stinson Creek Walking Trail Phase 5			125,000
TOTALS	\$ 200,000	\$ 795,900	\$ 579,000

Splash Pad at Memorial Park

Estimated Cost: 200,000

This was the most desired feature for memorial park based on citizen input, but was put on hold due to the cost. This is a water play facility at ground level and would be open for use before an after the pool was closed for the year. This would be a unique feature for the Park system and would be heavily used by the community.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
General Fund (Parks cont.)

Items for 2017 and beyond (Estimated Cost):

- Recreation Building at Veteran's Park \$340,000**
- Tennyson Road Park Improvements Phases 6 - 9 \$350,000**
- Small Utility Vehicle \$9,000**
- Morgan Parking Lot and Driveway Improvements \$19,000**
- Replace Truman Ingle Shelter \$22,000**
- Asphalt Walking Trail at Morgan Soccer Complex \$105,000**

	2014 Adopted	2015	2016
PARKS & REC. - POOL			
Roof Repair	\$ 29,000		
Pool Paint		3,600	
New shade structures			21,000
New deck furniture		2,000	
TOTALS	\$ 29,000	\$ 5,600	\$ 21,000

Items for 2017 and beyond (Estimated Cost):

- New Aquatic Facility \$2,500,000.**

2014 ANNUAL BUDGET

CAPITAL OUTLAYS

Internal Service Funds - Municipal Garage

	2014 Adopted	2015	2016
MUNICIPAL GARAGE			
Auto Crane (60/40)	14,000		
A/C Recovery Machine		4,000	
Diagnostic/Manual Software		1,525	1,525
Plasma Cutter		3,000	
Tire Machine		7,200	
Garage Management Software		2,000	
Tool Box for City Tools			5,000
TOTALS	\$ 14,000	\$ 17,725	\$ 6,525

Auto Crane (60/40)

Estimated Cost: \$14,000

City employees drive trucks and equipment all over town, as well as sending truck to haul rock, sludge trucks to area farms, garbage trucks make daily trips to the landfill in Jefferson City and mowing the 30 mile right of way under the 69-KV electric transmission and the 14 mile Hatton natural gas connection. Current we make do with what we have. With a crane we would no longer have to keep machinery, equipment and vehicles held up by jacks, wooden blocks “come alongs”. By using the proper lift equipment (this crane) we would significantly reduce the risk of serious injuries.

Items for 2017 and beyond (Estimated Cost)

Large Truck Tire Machine \$12,000

Small Lifts (2) \$13,000

Portable Truck Lift \$69,000

Large Lifts (2) \$30,000

CAPITAL OUTLAYS

Enterprise Funds - Off-Street Parking

OFF STREET PARKING			
Parking lot overlay	6,600		
Security Upgrade		7,000	
Parking Meter Reprogramming			2,700
TOTALS	\$ 6,600	\$ 7,000	\$ 2,700

Parking lot overlay

Estimated Cost: \$6,600

These funds would allow for overlay of a city-owned parking lot like the one west of Nicholls Street.

Items for 2017 and beyond (Estimated Cost)

Downtown Parking Garage (\$1,200,000)

2014 ANNUAL BUDGET

CAPITAL OUTLAYS Enterprise Funds - Electric

	2014 Adopted	2015	2016
ELECTRIC FUND			
Line Extensions	50,000	50,000	50,000
Street Lighting	20,000	20,000	20,000
Transformers	50,000	50,000	50,000
Emergency Fund - Dist&Gen	50,000	50,000	50,000
New Services	25,000	25,000	25,000
Engine Maintenance	50,000	50,000	50,000
SCADA/Cybersecurity	30,000	20,000	20,000
Underground Utilities	50,000	100,000	100,000
Vac Trailer (partial)	25,000		
New Warehouse Facility	100,000		
Pickup Truck	22,000		
Used Back Yard Bucket/Digger		20,000	
Power Plant Upgrades		100,000	
Wire Tensioner Trailer		45,000	
Bucket Truck		180,000	
Chipper Truck			75,000
TOTALS	\$ 472,000	\$ 710,000	\$ 440,000

Line Extensions

Estimated Cost: \$50,000

This money will be used to build and/or extend and 3-phase single phase overhead line for new and existing customers.

Street Lighting

Estimated Cost: \$20,000

This money will be used for any new decorative lighting projects, up-grading lighting on streets and for installing new street lights in developing subdivisions.

Transformers

Estimated Cost: \$50,000

This money will be used to purchase large 3-phase pad mount transformers and overhead transformers as needed.

Emergency Fund (Distribution & Generation)

Estimated Cost: \$50,000

This money is for any unexpected purchases as needed for the power plant or for the distribution infrastructure, particularly from moderate storm damage.

New Services

Estimated Cost: \$25,000

This money will be used to build and/or extend and 3-phase single phase overhead lines.

Engine Maintenance

Estimated Cost: \$50,000

These funds would pay for any major repairs or maintenance conducted on the Jet Turbine or the three generators at the Power Plant.

SCADA/Cybersecurity

Estimated Cost: \$30,000

This item would be very helpful for use in stringing fiber optic cable and installation of control and monitoring of the electric distribution system as well as any replacement of the AMI/cybersecurity

2014 ANNUAL BUDGET

backbone.

CAPITAL OUTLAYS

Enterprise Funds – Electric (Continued)

Underground Utilities

Estimated Cost: \$50,000

This money will be used to replace any unjacketed primary underground with jacketed wire, and also for any large projects to put overhead lines underground.

Vac Trailer

Estimated Cost: \$25,000

Gas and Electric share the water vacuum excavating trailer now and with the existing buried utilities and the additional fiber optics being installed additional demand is being placed on the limited equipment. This is a fast and effective way to clean an excavation site without cutting buried lines.

New Warehouse Facility

Estimated Cost: \$100,000

The buildings that currently house the Electric, Gas, Solid Waste, Parks (Maintenance Division), Traffic Control, Street, Cemetery, Building and Grounds Maintenance and Municipal Garage Departments are for the most part substandard. The main building for these departments was built as a brick plant in the late 19th and early 20th centuries. The plant that replaced it has been demolished. Funds have been budgeted for the 2014 portion of the costs to construct a new facility in the Electric Gas, Water and Solid Waste Departments. The Warehouse/Purchasing will also move to keep operations consolidated.

Pickup Truck

Estimated Cost: \$22,000

These funds will be used to replace E-613 a 1993 Dodge ½-ton truck.

Items for 2017 and beyond (Estimated Cost)

Other annual capital purchases

2014 ANNUAL BUDGET

CAPITAL OUTLAYS Enterprise Funds - Gas

	2014 Adopted	2015	2016
GAS FUND			
Meter Replacement (AMI)	\$ 100,000		
Main Replacement	10,000	30,000	30,000
Main Extensions	10,000	10,000	10,000
New Services	10,000	10,000	10,000
Emergency Fund	50,000	50,000	50,000
Gas Leak Detection and Locator Equip.	10,000	10,000	10,000
Welding Equipment	5,000	5,000	5,000
SCADA--- Install Additional Sites	25,000	25,000	
Hatton Line Improvements	25,000	25,000	25,000
SCADA	20,000	20,000	
Hatton Line Right-of-Way Clearing	20,000		20,000
Regulator Station Update "Tanglewood"	10,000	10,000	10,000
South 54 Gas Bore Casing	86,500		
1 ton Service Truck	45,000		50,000
New Warehouse Facility	100,000		25,000
Vac Trailer (partial)	25,000		
Backhoe		85,000	
Regulator Stations Update "Hospital Drive"			10,000
TOTALS	\$ 551,500	\$ 300,000	\$ 255,000

Meter Replacement (AMI)

Estimated Cost: \$100,000

These funds are requested to replace a portion of the current gas meters with Smart-Grid meters. This was budgeted and not spent in the 2010 budget.

Main Replacement

Estimated Cost: \$10,000

These funds are requested to continue with the replacement of old gas mains until we have removed all of the iron and replaced it with plastic.

Main Extensions

Estimated Cost: \$10,000

These funds are requested to provide service to new subdivisions.

New Services

Estimated Cost: \$10,000

These funds are requested to provide service to new customers.

Emergency Fund

Estimated Cost: \$50,000

This money is budgeted to serve as an Emergency fund to be used for major service interruptions or gas leaks caused by an unforeseen event such as storms or an excavation error.

Gas Leak Detection and Locator Equipment

Estimated Cost: \$10,000

This will be used as needed to replace and upgrade gas leak equipment and our pipe locators. We need to continue to keep this equipment updated.

Welding Equipment

Estimated Cost: \$5,000

This would be used to replace any of our Pipe Fusion equipment such as Irons, or Butt welding equipment that we would need to replace.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS Enterprise Funds – Gas (Continued)

SCADA Installation **Estimated Cost: \$25,000**

These funds would allow for the installation of SCADA (Supervisory Control and Data Acquisition) equipment and software at additional sites, most likely a regulator station. SCADA allows for continuous remote monitoring and control of utility equipment.

Hatton Line Improvements **Estimated Cost: \$25,000**

These funds would pay for improvements to the right-of-way work on the Hatton natural Gas Line including some concrete on creek crossings where erosion is starting.

SCADA **Estimated Cost: \$20,000**

These funds would pay for improvements and maintenance to the existing gas SCADA system.

Hatton Line Right-of-Way Clearing **Estimated Cost: \$20,000**

The Hatton transmission lines were constructed in 1969 and periodically we make an effort to keep the right-of-way clear. In some areas it is hard to even walk through to check the line. We would like to clear these areas. It will make it easier for the annual check and easier to repair should we have to make repairs.

Regulator Station (Tanglewood) **Estimated Cost: \$10,000**

These funds would be used to update Tanglewood regulator equipment.

Highway 54 Gas South Bore Casing **Estimated Cost: \$86,500**

These funds will be used to bore under US HWY 54, South of the Callaway Electric Property to complete a natural gas loop. This improves delivery of the gas at the proper pressure.

1 Ton Service Truck **Estimated Cost: \$45,000**

These funds would pay for a new service truck to either replacing an existing truck or add one to the fleet.

New Warehouse Facility **Estimated Cost: \$100,000**

The buildings that currently house the Electric, Gas, Solid Waste, Parks (Maintenance Division), Traffic Control, Street, Cemetery, Building and Grounds Maintenance and Municipal Garage Departments are for the most part substandard. The main building for these departments was built as a brick plant in the late 19th and early 20th centuries. The plant that replaced it has been demolished. Funds have been budgeted for the 2014 portion of the costs to construct a new facility in the Electric Gas, Water and Solid Waste Departments. The Warehouse/Purchasing will also move to keep operations consolidated.

Vac Trailer **Estimated Cost: \$25,000**

Gas and Electric share the water vacuum excavating trailer now and with the existing buried utilities and the additional fiber optics being installed additional demand is being placed on the limited equipment. This is a fast and effective way to clean an excavation site without cutting buried lines.

Items for 2017and beyond (Estimated Cost)

Annual Capital Items for SCADA, Hatton Line and Gas Distribution System.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
Enterprise Funds - Water

	2014 Adopted	2015	2016
WATER FUND			
Main Replacement	\$ 150,000	\$ 200,000	\$ 200,000
Fire Hydrants	5,000	5,000	5,000
New Services	12,000	12,000	12,000
Emergency Fund	25,000	50,000	50,000
New Warehouse Facility	50,000		
Well Maintenance/Tank Maintenance	15,000	15,000	15,000
Well Meter Replacement	5,200	7,500	7,500
Meter Replacements (AMI)	50,000	50,000	28,000
Main Extensions	12,000	12,000	12,000
SCADA	10,000	10,000	10,000
Pump Maintenance	10,000	5,000	10,000
Well Rehabilitation	100,000		
Trailer for Mini Excavator	12,000		
Mig Welder	3,000		
Skid Steer	40,000		
Water Tank Inspection	30,000	30,000	
Generator For Well/Booster 5	50,000		
Water Tank Protection	20,000		
3/4 Ton Pick-Up		37,500	
HDPE Welding Equipment		5,000	
Backhoe			85,000
Vac Trailer			50,000
TOTALS	\$ 599,200	\$ 439,000	\$ 484,500

Main Replacement

Estimated Cost \$150,000

These funds are requested to upgrade our aging infrastructure to reduce water leaks or to extend service to new customers. Based on recent experience these funds would allow for somewhere near four linear miles of new line, depending on soil conditions, the number of street cuts, etc.

Fire Hydrants

Estimated Cost \$5,000

These funds are requested to replace old fire hydrants or damaged fire hydrants or install new ones.

New Services

Estimated Cost \$12,000

These funds are requested to provide water service hookups to new customers.

Emergency Fund

Estimated Cost \$25,000

These funds are requested in the event that we have a major problem with our wells or a major service interruption or leak.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS

Enterprise Funds - Water (Continued)

New Warehouse Facility **Estimated Cost: \$50,000**

The buildings that currently house the Electric, Gas, Solid Waste, Parks (Maintenance Division), Traffic Control, Street, Cemetery, Building and Grounds Maintenance and Municipal Garage Departments are for the most part substandard. The main building for these departments was built as a brick plant in the late 19th and early 20th centuries. The plant that replaced it has been demolished. Funds have been budgeted for the 2014 portion of the costs to construct a new facility in the Electric Gas, Water and Solid Waste Departments. The Warehouse/Purchasing will also move to keep operations consolidated.

Well and Tank Maintenance **Estimated Cost \$15,000**

These funds are needed for repairs and replacement parts for the City water wells and tanks.

Well Meter Replacement **Estimated Cost \$5,200**

These funds are requested to keep good working meters in our wells to keep track of our water usage. New meters may be needed for the Smart-Grid project.

Meter Replacement (AMI) **Estimated Cost \$50,000**

This amount would cover half the costs needed to replace about one third of the current water meters with Smart-Grid meters. This was budgeted and not spent in the 2010 budget. The other half of the cost is budgeted in the Wastewater Department budget because the sewer bill is based on water usage.

Main Extensions **Estimated Cost \$12,000**

These would provide funds to extend water mains to new customers

SCADA **Estimated Cost: \$10,000**

Description: This will pay for improvements and maintenance to the water monitoring equipment in the SCADA system

Pump Maintenance **Estimated Cost \$10,000**

These funds will be used for large capital purchases for replacement of parts at the water pumps.

Well Rehabilitation **Estimated Cost \$100,000**

In 2014 we will rehabilitate the well determined to be in greatest need.

Trailer for Mini Excavator **Estimated Cost: \$12,000**

These funds would be use to purchase a trailer to haul around the Mini Excavator purchase in 2013

Mig Welder **Estimated Cost \$3,000**

This would replace the current unit which is not reliable at the job site for welding pipe.

Skid Steer **Estimated Cost \$40,000**

The water department currently does not have a skid steer and has to borrow from other departments for small trenching jobs. The Gas department's unit is eight years old and wastewater's is nine years old.

2014 ANNUAL BUDGET

CAPITAL OUTLAYS

Enterprise Funds - Water (Continued)

Water Tank Inspection

Estimated Cost \$30,000

These funds would allow us to inspect the overhead water tanks which are due for inspection. This would take care of two units and would put us on a schedule to get the units done once every three years as required.

Generator for Well/Booster at Pump 5.

Estimated Cost: \$50,000

These funds will purchase a generator for well 5 and booster pump at 5.

Water Tank Protection

Estimated Cost \$20,000

These funds would allow us to add cathodic or rectifier protection to overhead water tanks.

Items for 2017 and beyond (Estimated Cost)

Other annual capital purchases

2014 ANNUAL BUDGET

CAPITAL OUTLAYS
Enterprise Funds - Wastewater

	2014 Adopted	2015	2016
WASTEWATER FUND			
Inflow & Infiltration Remediation	\$ 325,000	\$ 275,000	\$ 275,000
Sewer line replacement	325,000	275,000	275,000
Lift Station Rehab	60,000	60,000	60,000
Sewer line Extensions	10,000	10,000	10,000
Emergency Fund	25,000	50,000	25,000
Lab Equipment	5,000	10,000	
Line Maintenance	15,000	15,000	15,000
Manholes Raised	5,000	15,000	15,000
Replacement Jetter Hose	7,600	7,600	7,600
Water Meter AML	50,000	100,000	100,000
Plant Maintenance	20,000	20,000	20,000
Rotor Assembly/Bearings	25,000	25,000	25,000
Plant Pumps	50,000	20,000	20,000
SCADA	10,000	10,000	
Digester Blower	8,000	8,000	8,000
Plant Upgrades Engineering	550,000		
1/2-Ton Truck	22,000		
Screw Pump Bearing Assembly	17,000		
Dump Truck	90,000		
1-Ton Truck		10,000	
TOTALS	\$ 1,619,600	\$ 910,600	\$ 855,600

Inflow and Infiltration Remediation **Estimated Cost: \$325,000**
In order meet the new standards issued by Missouri Department of Natural Resources the City must reduce the amount of storm water that routinely infiltrates and flows into our sanitary sewer system during rain events. These funds will be used to buy equipment and supplies to address the specific sources of entry by storm water like manholes, storm gutters tied into the sanitary sewer system.

Sewer Line Replacement **Estimated Cost: \$325,000**
These funds are requested to upgrade our aging infrastructure to reduce water leaks or to extend service to new customers. Based on recent experience these funds would allow for somewhere near four linear miles of new line, depending on soil conditions, the number of street cuts, etc.

Lift Station Rehab **Estimated Cost: \$60,000**
Due to added flow from new subdivisions, some of the lift stations need additional capacity. These funds are requested to pay to replace motor controls and pumps and to upgrade discharge pumps.

Sewer Line Extensions **Estimated Cost: \$10,000**
These funds are requested to provide sewer service to new subdivisions.

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CAPITAL OUTLAYS Enterprise Funds - Wastewater (Continued)

Emergency Fund	Estimated Cost: \$25,000
These funds are requested in the event that we have a major problem with our plant, a lift station or a major flooding event.	
Lab Equipment	Estimated Cost: \$5,000
The WWTF is responsible for running a battery of tests on the effluent and they must replace lab equipment each year. These funds are for the major capital costs.	
Line Maintenance	Estimated Cost: \$15,000
This will pay for spot repairs necessary to sewer mains.	
Manholes Raised	Estimated Cost: \$5,000
This is done in conjunction with street overlay. With an increase in the amount of funds going to street overlay, this amount was subsequently raised.	
Replacement Jeter Hose	Estimated Cost: \$7,600
These funds will pay for hose for flusher truck to clean sewer lines. We will purchase the length that we anticipate will be required and inventory it until needed. Last year we did not budget anything for this.	
Water Meter Replacement (AMI)	Estimated Cost \$50,000
This amount would cover half the costs needed to replace about one third of the current water meters with Smart-Grid meters. This was budgeted and not spent in the 2010 budget. The other half of the cost is budgeted in the Water Department budget because the sewer bill is based on water usage.	
Plant Maintenance	Estimated Cost: \$20,000
This is the annual line item for purchase of capital items needed for the maintenance of the Waste Water Treatment Facility.	
Rotor Assembly/Bearings	Estimated Cost: \$25,000
These funds would be used to purchase a back up bearing assembly, with upper and lower shaft, and inventory until needed.	
Plant Pumps	Estimated Cost: \$50,000
These funds would be used to replace worn or non-operable pumps at plant.	
SCADA	Estimated Cost: \$10,000
These funds would be used to replace, install equipment to put SCADA monitoring at the Route O lift station and the main treatment plant.	
Digester Blower	Estimated Cost: \$8,000
This is an item that we will need to buy if the current one in inventory needs to be installed	
Plant Upgrades Engineering	Estimated Cost: \$550,000
These funds will be used for contracted engineering work to design improvements to the Wastewater Treatment Facility in response to new standards issued by Missouri Department of Natural Resources. None of the actual building costs are budgeted since it is not clear how much will be accomplished in 2014, and whether we will go out for bonds or if we will fund the upgrades as we go.	

2014 ANNUAL BUDGET

CAPITAL OUTLAYS

Enterprise Funds - Wastewater (Continued)

Screw Pump Bearing Assembly

Estimated Cost: \$17,000

If a screw pump assembly has to be replaced or undergo major repairs these funds will permit those expenditures. The life span of an assembly is about five years.

Pickup Truck (1/2 ton)

Estimated Cost: \$22,000

This would replace CoF813 a 1997 Ford F-150 that would be sold at surplus or transferred to another department with truck that is in worse shape.

Dump Truck

Estimated Cost: \$90,000

This will replace WW808.

Items for 2017 and beyond (Estimated Cost)

Replacement Sludge Truck \$120,000

Other annual capital purchases

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CAPITAL OUTLAYS
Enterprise Funds - Solid Waste

	2014 Adopted	2015	2016
SOLID WASTE FUND			
Dumpsters / Containers	10,000	10,000	10,000
New Warehouse Facility	100,000		
25-Yard Rear Loading Truck	210,000		220,000
Split Hopper Truck		200,000	
Roll-Off Truck		190,000	
New Air Compressor		20,000	
New Gas Meter		8,000	
Transfer Station			1,000,000
Front Loader			250,000
TOTALS	\$ 320,000	\$ 428,000	\$ 1,480,000

Dumpsters/Containers **Estimated Cost: \$10,000**

These funds will be used to purchase front loading dumpsters that will only work on front loader for every business that will be on this route. The cost should be recovered in efficiency.

New Warehouse Facility **Estimated Cost: \$100,000**

The buildings that currently house the Electric, Gas, Solid Waste, Parks (Maintenance Division), Traffic Control, Street, Cemetery, Building and Grounds Maintenance and Municipal Garage Departments are for the most part substandard. The main building for these departments was built as a brick plant in the late 19th and early 20th centuries. The plant that replaced it has been demolished. Funds have been budgeted for the 2014 portion of the costs to construct a new facility in the Electric Gas, Water and Solid Waste Departments. The Warehouse/Purchasing will also move to keep operations consolidated.

25yard Rear Loading Truck **Est. Cost: \$210,000**

This truck will be replacing our 2006 Freightliner truck. This truck is used for special pickups and on commercial routes. Although we are moving toward front-loading trucks as our standard collection vehicle, we will need a functional rear-loading truck for the foreseeable future.

Items for 2017and beyond (Estimated Cost):

Front-Loader \$250,000

Roll-off Truck \$190,000

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CAPITAL OUTLAYS
Tanglewood Golf Course

	2014 Adopted	2015	2016
GOLF COURSE FUND			
Rough Mower	20,000		
New Golf Carts (10-12)	39,000	40,000	
Sand Bunker Improvements at 2, 3, & 7		4,400	
Water Fountains		7,800	
Maintenance shed fence		9,800	
Clubhouse fence		10,000	
Restroom on Back Nine			
Deck on back of Clubhouse			
Greens Mower		29,000	
Sand Bunker Improvements at 9, 16 & 18		3,300	
Clubhouse/parking lot trash cans		3,800	
Drainage on Fairways #4, 2, & 14		3,900	
Drainage on Fairway #13, 7 & 6		4,000	
Bathroom renovation		5,000	
Walk behind Collar Mower		7,000	
Driving Range Ball Dispenser		8,000	
3-wheel drive Bunker Rake		14,000	
Outfront Mower		27,000	
Walking Aerator		28,000	
Replace large tractor (5200)		34,000	
Maintenance Shed expansion		40,000	
Fairway Mower		50,000	
Drainage on Fairways #3, 1, 17 & 11			4,600
Slit Seeder			10,000
Utility Vehicle			24,000
Water hazard around #18 Green			30,000
Outfront Mower with Articulating Deck			30,000
Clubhouse renovation- Conference/Meeting Room			40,000
TOTALS	\$ 59,000	\$ 329,000	\$ 138,600

Rough Mower

Estimated Cost: \$20,000

These funds would be used to replace the current rough mower that was purchased in 2004.

New Golf Carts

Estimated Cost: \$39,000

This would be the 2nd phase of the plan to gradually replace the golf cart fleet. These funds are to purchase 10-12 replacements carts as part of a program to renew the entire 60-cart fleet over a

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fiver year period (started in 2010) and then get on a schedule to replace the fleet every six - eight years. The current fleet has been maintained well, but the carts are now in their tenth year of use.

Items for 2017 and beyond (Estimated Cost):

- Greens Mower (\$28,000)**
- Cushman Diesel Utility Cart (\$28,000)**
- Spray Rig (\$29,000)**
- Large Tractor to replace JD 5200 (\$35,000)**
- Fairway Mower (\$50,000)**
- Remaining Cart Path Overlay (\$85,000)**
- Chipping Green (\$10,000)**
- Walking Green Mower – 2 (\$14,000)**
- Equipment Lift (\$16,000)**
- Tri-Plex Mower (\$20,000)**

CAPITAL OUTLAYS

Enterprise Funds - Municipal Airport

	2014 Adopted	2015	2016
MUNICIPAL AIRPORT			
Design of Runway 06-24 (90/10)	\$ 165,000		
AWOS Weather Station (90/10)		175,000	
Bank of Hangars		385,000	
Security Upgrades		44,000	
Terminal/Maintenance Building			500,000
Shade Hangars			150,000
TOTALS	\$ 165,000	\$ 604,000	\$ 650,000

Design for Reconstruction of Runway 06-24

Estimated Cost: \$165,000

Runway 06-24 is in dire need of improvements that will include new pavement, and lighting. This capital outlay item is needed so the City can begin the design process to reconstruct the runway. Currently funds are not available to rebuild the runway, but if we have plans on the shelf then that would make us eligible if funding does become available. The City is eligible to use our state block grant funds to use for the design process (90% / 10% Split).

Items for 2017 and beyond (Estimated Cost):

- Widen Runway 6-24 (95/5) \$2,125,000**
- Paralleling Taxiway \$3,700,000**